

LOUISIANA UNIFORM PUBLIC WORK BID FORM

TO: Jefferson Parish
Purchasing Department
200 Derbigny Street, Suite 4400
Gretna, Louisiana 70053

(Owner to provide name and address of owner)

BID FOR: Coating of Ramps 6, 7, and Overpass of
Causeway Boulevard at Airline Drive
Jefferson Parish Project No. 2017-012A-RBP
Bid Proposal No. 50-00145055

(Owner to provide name of project and other identifying information)

The undersigned bidder hereby declares and represents that she/he: a) has carefully examined and understands the Bidding Documents, b) has not received, relied on, or based his bid on any verbal instructions contrary to the Bidding Documents or any addenda, c) has personally inspected and is familiar with the project site, and hereby proposes to provide all labor, materials, tools, appliances and facilities as required to perform, in a workmanlike manner, all work and services for the construction and completion of the referenced project, all in strict accordance with the Bidding Documents prepared by: Design Engineering, Inc. and dated: April 2024

(Owner to provide name of entity preparing bidding documents.)

Bidders must acknowledge all addenda. The Bidder acknowledges receipt of the following ADDENDA: (Enter the number the Designer has assigned to each of the addenda that the Bidder is acknowledging) # 01 5/10/2024, # 02 5/21/2024

TOTAL BASE BID: For all work required by the Bidding Documents (including any and all unit prices designated "Base Bid" * but not alternates) the sum of:

Five Million Eight Hundred Eighteen Thousand Six Hundred Dollars Dollars (\$5,818,600)00 and Zero Cents

ALTERNATES: For any and all work required by the Bidding Documents for Alternates including any and all unit prices designated as alternates in the unit price description.

Alternate No. 1 [Concrete Cleaning (Bents and Columns) - Add Alternate] for the lump sum of:
Seventy Five Thousand Dollars (\$75,000.00) and Zero Cents

Alternate No. 2 (Owner to provide description of alternate and state whether add or deduct) for the lump sum of:
Not Applicable Dollars (\$ N/A)

Alternate No. 3 (Owner to provide description of alternate and state whether add or deduct) for the lump sum of:
Not Applicable Dollars (\$ N/A)

NAME OF BIDDER: Southern Road & Bridge, LLC
ADDRESS OF BIDDER: 715 Wesley Ave., Tarpon Springs, FL. 34689

LOUISIANA CONTRACTOR'S LICENSE NUMBER: 59114
NAME OF AUTHORIZED SIGNATORY OF BIDDER: Lucas L. Pappas
TITLE OF AUTHORIZED SIGNATORY OF BIDDER: Managing Member
SIGNATURE OF AUTHORIZED SIGNATORY OF BIDDER **: [Signature]
DATE: 05/28/2024

THE FOLLOWING ITEMS ARE TO BE INCLUDED WITH THE SUBMISSION OF THIS LOUISIANA UNIFORM PUBLIC WORK BID FORM:

* The Unit Price Form shall be used if the contract includes unit prices. Otherwise it is not required and need not be included with the form. The number of unit prices that may be included is not limited and additional sheets may be included if needed.

** A CORPORATE RESOLUTION OR WRITTEN EVIDENCE of the authority of the person signing the bid for the public work as prescribed by LA R.S. 38:2212(B)(5).

BID SECURITY in the form of a bid bond, certified check or cashier's check as prescribed by LA R.S. 38:2218(A) attached to and made a part of this bid.

**LOUISIANA UNIFORM PUBLIC WORK BID FORM
UNIT PRICE FORM**

TO: Jefferson Parish
Purchasing Department
200 Derbigny Street, Suite 4400
Gretna, Louisiana 70053

(Owner to provide name and address of owner)

BID FOR: Coating of Ramps 6, 7, and Overpass of
Causeway Boulevard at Airline Drive
Jefferson Parish Project No. 2017-012A-RBP
Bid Proposal No. 50-00145055

(Owner to provide name of project and other identifying information)

UNIT PRICES: This form shall be used for any and all work required by the Bidding Documents and described as unit prices. Amounts shall be stated in figures and only in figures.

DESCRIPTION: <input checked="" type="checkbox"/> Base Bid or <input type="checkbox"/> Alt.# _____ TEMPORARY SIGNS AND BARRICADES				
REF. NO.	QUANTITY:	UNIT OF MEASURE:	UNIT PRICE	UNIT PRICE EXTENSION (<i>Quantity times Unit Price</i>)
713-01-00100	1	LUMP	438,000.00	438,000.00
DESCRIPTION: <input checked="" type="checkbox"/> Base Bid or <input type="checkbox"/> Alt.# _____ MOBILIZATION				
REF. NO.	QUANTITY:	UNIT OF MEASURE:	UNIT PRICE	UNIT PRICE EXTENSION (<i>Quantity times Unit Price</i>)
727-01-00100	1	LUMP	588,000.00	588,000.00
DESCRIPTION: <input checked="" type="checkbox"/> Base Bid or <input type="checkbox"/> Alt.# _____ CLEANING AND PAINTING (ALL METAL BRIDGE COMPONENTS EXCEPT HANDRAIL)				
REF. NO.	QUANTITY:	UNIT OF MEASURE:	UNIT PRICE	UNIT PRICE EXTENSION (<i>Quantity times Unit Price</i>)
811-01-00100	1	LUMP	4,733,000.00	4,733,000.00
DESCRIPTION: <input checked="" type="checkbox"/> Base Bid or <input type="checkbox"/> Alt.# _____ CLEANING AND PAINTING (PIPE EXTENSIONS)				
REF. NO.	QUANTITY:	UNIT OF MEASURE:	UNIT PRICE	UNIT PRICE EXTENSION (<i>Quantity times Unit Price</i>)
811-01-00200	24	EACH	2,350.00	56,400.00
DESCRIPTION: <input checked="" type="checkbox"/> Base Bid or <input type="checkbox"/> Alt.# _____ POLICE TRAFFIC CONTROL				
REF. NO.	QUANTITY:	UNIT OF MEASURE:	UNIT PRICE	UNIT PRICE EXTENSION (<i>Quantity times Unit Price</i>)
S-01	40	HOUR	80.00	3,200.00
DESCRIPTION: <input type="checkbox"/> Base Bid or <input checked="" type="checkbox"/> Alt.# <u>1</u> CONCRETE CLEANING (BENTS AND COLUMNS)				
REF. NO.	QUANTITY:	UNIT OF MEASURE:	UNIT PRICE	UNIT PRICE EXTENSION (<i>Quantity times Unit Price</i>)
S-02	1	LUMP	75,000.00	75,000.00
DESCRIPTION: <input type="checkbox"/> Base Bid or <input type="checkbox"/> Alt.# _____				
REF. NO.	QUANTITY:	UNIT OF MEASURE:	UNIT PRICE	UNIT PRICE EXTENSION (<i>Quantity times Unit Price</i>)
DESCRIPTION: <input type="checkbox"/> Base Bid or <input type="checkbox"/> Alt.# _____				
REF. NO.	QUANTITY:	UNIT OF MEASURE:	UNIT PRICE	UNIT PRICE EXTENSION (<i>Quantity times Unit Price</i>)
DESCRIPTION: <input type="checkbox"/> Base Bid or <input type="checkbox"/> Alt.# _____				
REF. NO.	QUANTITY:	UNIT OF MEASURE:	UNIT PRICE	UNIT PRICE EXTENSION (<i>Quantity times Unit Price</i>)
DESCRIPTION: <input type="checkbox"/> Base Bid or <input type="checkbox"/> Alt.# _____				
REF. NO.	QUANTITY:	UNIT OF MEASURE:	UNIT PRICE	UNIT PRICE EXTENSION (<i>Quantity times Unit Price</i>)

**Wording for "DESCRIPTION" is to be provided by the Owner.
All quantities are estimated. The contractor will be paid based upon actual quantities as verified by the Owner.**

Public Works Bid Affidavit Instructions

- **Affidavit is supplied as a courtesy to Affiants, but it is the responsibility of the affiant to insure the affidavit they submit to Jefferson Parish complies, in both form and content, with federal, state and parish laws.**
- **Affidavit must be signed by an authorized representative of the entity or the affidavit will not be accepted.**
- **Affidavit must be notarized or the affidavit will not be accepted.**
- **Notary must sign name, print name, and include bar/notary number, or the affidavit will not be accepted.**
- **Affiant MUST select either A or B when required or the affidavit will not be accepted.**
- **Affiants who select choice A must include an attachment or the affidavit will not be accepted.**
- **If both choice A and B are selected, the affidavit will not be accepted.**
- **Affidavit marked N/A will not be accepted.**
- **It is the responsibility of the Affiant to submit a new affidavit if any additional campaign contributions are made after the affidavit is executed but prior to the time the council acts on the matter.**

Instruction sheet may be omitted when submitting the affidavit

Public Works Bid

AFFIDAVIT

STATE OF Florida

PARISH/COUNTY OF Pinellas

BEFORE ME, the undersigned authority, personally came and appeared: _____

Lucas L. Pappas, (Affiant) who after being by me duly sworn, deposed and said that he/she is the fully authorized Managing Member of Southern Road & Bridge, LLC (Entity), the party who submitted a bid in response to Bid Number 50-00145055 to the Parish of Jefferson.

Affiant further said:

Campaign Contribution Disclosures

(Choose A or B, if option A is indicated please include the required attachment):

Choice A _____ Attached hereto is a list of all campaign contributions, including the date and amount of each contribution, made to current or former elected officials of the Parish of Jefferson by Entity, Affiant, and/or officers, directors and owners, including employees, owning 25% or more of the Entity during the two-year period immediately preceding the date of this affidavit or the current term of the elected official, whichever is greater. Further, Entity, Affiant, and/or Entity Owners have not made any contributions to or in support of current or former members of the Jefferson Parish Council or the Jefferson Parish President through or in the name of another person or legal entity, either directly or indirectly.

Choice B X there are **NO** campaign contributions made which would require disclosure under Choice A of this section.

Affiant further said:

Debt Disclosures

(Choose A or B, if option A is indicated please include the required attachment):

Choice A _____ Attached hereto is a list of all debts owed by the affiant to any elected or appointed official of the Parish of Jefferson, and any and all debts owed by any elected or appointed official of the parish to the Affiant.

Choice B X There are **NO** debts which would require disclosure under Choice A of this section.

Affiant further said:

That Affiant has employed no person, corporation, firm, association, or other organization, either directly or indirectly, to secure the public contract under which he received payment, other than persons regularly employed by the Affiant whose services in connection with the construction, alteration or demolition of the public building or project or in securing the public contract were in the regular course of their duties for Affiant; and

That no part of the contract price received by Affiant was paid or will be paid to any person, corporation, firm, association, or other organization for soliciting the contract, other than the payment of their normal compensation to persons regularly employed by the Affiant whose services in connection with the construction, alteration or demolition of the public building or project were in the regular course of their duties for Affiant.

Affiant further said:

Affiant personally has not been convicted of, nor has he/she entered into a plea of guilty or nolo contendere to any of the crimes or equivalent federal crimes listed below. No individual partner, incorporator, director, manager, officer, organizer, or member, who has a minimum of a ten percent ownership in the Bidding Entity, has been convicted of, or has entered a plea of guilty or nolo contendere to any of the crimes or equivalent federal crimes listed below. A conviction of or plea of guilty or nolo contendere to the following state crimes or equivalent federal crimes shall permanently bar any person or the bidding entity from bidding on public projects:

- (a) Public bribery (R.S. 14:118)
- (b) Corrupt influencing (R.S. 14:120)
- (c) Extortion (R.S. 14:66)
- (d) Money laundering (R.S. 14:230)

A conviction of or plea of guilty or nolo contendere to the following state crimes or equivalent federal crimes shall bar any person or the bidding entity from bidding on public projects for a period of five years from the date of conviction or from the date of the entrance of the plea of guilty or nolo contendere:

- (a) Theft (R.S. 14:67)
- (b) Identity Theft (R.S. 14:67, 16)
- (c) Theft of a business record (R.S. 14:67.20)
- (d) False accounting (R.S. 14:70)
- (e) Issuing worthless checks (R.S. 14:71)
- (f) Bank fraud (R.S. 14:71.1)
- (g) Forgery (R.S. 14:72)
- (h) Contractors; misapplication of payments (R.S. 14:202)
- (i) Malfeasance in office (R.S. 14:134)

The five-year prohibition provided for in this section shall apply only if the crime was committed during the solicitation or execution of a contract or bid awarded pursuant to these provisions. If evidence is submitted substantiating that a false attestation has been made and the project must be readvertised or the contract cancelled, the awarded entity making the false attestation shall be responsible to the public entity for the costs of rebidding, additional costs due to increased costs of bids and any and all delay costs due to the rebid or cancellation of this project.

[The remainder of this page is intentionally left blank.]

Affiant further said:

- (1) Entity is registered and participates in a status verification system to verify that all employees in the State of Louisiana are legal citizens of the United States or are legal aliens.
- (2) Entity shall continue, during the term of the contract, to utilize a status verification system to verify the legal status of all new employees in the State of Louisiana.
- (3) Entity shall require all subcontractors to submit to the Entity a sworn affidavit verifying compliance with statements (1) and (2).



Signature of Affiant

Lucas L. Pappas, Managing Member
Printed Name of Affiant

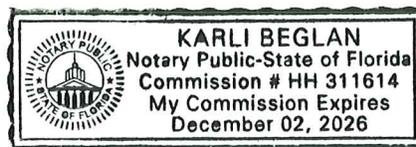
SWORN AND SUBSCRIBED TO BEFORE ME
ON THE 28th DAY OF May, 2024.



Notary Public

Karli Beglan
Printed Name of Notary

HH 311614
Notary/Bar Roll Number



My commission expires 12/02/2026.

CORPORATE RESOLUTION

EXCERPT FROM MINUTES OF MEETING OF THE BOARD OF DIRECTORS OF
Southern Road & Bridge, LLC

INCORPORATED.

AT THE MEETING OF DIRECTORS OF Southern Road & Bridge, LLC
INCORPORATED, DULY NOTICED AND HELD ON the 28th of May, 2024,
A QUORUM BEING THERE PRESENT, ON MOTION DULY MADE AND SECONDED. IT
WAS:

RESOLVED THAT Lucas L. Pappas, BE AND IS HEREBY
APPOINTED, CONSTITUTED AND DESIGNATED AS AGENT AND ATTORNEY-IN-
FACT OF THE CORPORATION WITH FULL POWER AND AUTHORITY TO ACT ON
BEHALF OF THIS CORPORATION IN ALL NEGOTIATIONS, BIDDING, CONCERNS
AND TRANSACTIONS WITH THE PARISH OF JEFFERSON OR ANY OF ITS AGENCIES,
DEPARTMENTS, EMPLOYEES OR AGENTS, INCLUDING BUT NOT LIMITED TO, THE
EXECUTION OF ALL BIDS, PAPERS, DOCUMENTS, AFFIDAVITS, BONDS, SURETIES,
CONTRACTS AND ACTS AND TO RECEIVE ALL PURCHASE ORDERS AND NOTICES
ISSUED PURSUANT TO THE PROVISIONS OF ANY SUCH BID OR CONTRACT, THIS
CORPORATION HEREBY RATIFYING, APPROVING, CONFIRMING, AND ACCEPTING
EACH AND EVERY SUCH ACT PERFORMED BY SAID AGENT AND ATTORNEY-IN-
FACT.

I HEREBY CERTIFY THE FOREGOING TO BE
A TRUE AND CORRECT COPY OF AN
EXCERPT OF THE MINUTES OF THE ABOVE
DATED MEETING OF THE BOARD OF
DIRECTORS OF SAID CORPORATION, AND
THE SAME HAS NOT BEEN REVOKED OR
RESCINDED.



~~SECRETARY~~
Managing Member

05/28/2024

DATE

Bid Bond

An Electronic Bid Bond must be submitted with this bid, through one of the respective clearing houses at www.jeffparish.net or www.centralbidding.com. To access the bonding companies on Central Bidding, hover over the “Central Bidding” link at the top of the page and select the “Bid Bonds” link.

The electronic bid bond number is to be placed in the required section listed on the standard envelope. Scanned copies of bid bonds will not be accepted with your submission.

\$41.6 Billion

38,136 Bid Opportunities

18,123 Vendors

568 Agencies

Browse Thousands of Public Bids today!

Central Bidding, founded in 2007, is one of the largest providers of electronic bidding services to public and private buying entities. Vendors have trusted Central Bidding to securely deliver more than \$31.2 Billion worth of electronic bids for more than 450 buying entities since their founding. Central Bidding works under exclusive contract with each of these buying entities and in each instance Central Bidding is the only official electronic location to receive the bid documents, the automated updates and allowance of electronic bids.

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<https://www.centralauctionhouse.com/central-bidding/bid-bonds>



JEFFERSON PARISH

DEPARTMENT OF CAPITAL PROJECTS

CYNTHIA LEE SHENG
PARISH PRESIDENT

NEIL D. SCHNEIDER, CCM, P.E.
DIRECTOR

December 9, 2020

TAX-EXEMPT PROJECTS

The Jefferson Parish Council has designated this project as "Sales Tax Exempt".

For this project, the Contractor shall not pay any state or local sales or use taxes on materials and equipment which are affixed and made part of the immovable property of the project or which is permanently incorporated in the project (hereinafter referred to as "applicable materials and equipment"). All purchases of applicable materials or equipment shall be made by the contractor on behalf of and as the agent of Jefferson Parish (Owner), a political subdivision of the State of Louisiana. No state and local sales and use taxes are owed on applicable materials and equipment under the provisions of Act 1029 of the 1991 Regular Session – Louisiana Revised Statute 47:301(8)(c). Owner will furnish to contractor a certificate form which certifies that Owner is not required to pay such state or local sales and use taxes, and contractor shall furnish a copy of such certificate to all vendors or suppliers of the applicable materials and equipment.

Contractor will be required to report to Owner the amount of taxes not incurred as a result of this exemption.

TE-1



**Designation of Construction Contractor
as Agent of a Governmental Entity
Sales Tax Exemption Certificate**

Jefferson Parish Government

_____, an agency of the United States government, or an agency, board, commission, or instrumentality of the State of Louisiana or its political subdivisions, including parishes, municipalities and school boards, does hereby designate the following contractor as its agent for the purpose of making sales tax exempt purchases on behalf of the governmental body:

Name of Contractor Southern Road & Bridge, LLC		
Address 715 Wesley Avenue		
City Tarpon Springs	State FL	ZIP 34689

This designation of agency shall be effective for purchases of component construction materials, taxable services and leases and rentals of tangible personal property for the following named construction project:

Construction Project Coating of Ramps 6, 7, and Overpass of Causeway Boulevard at Airline Drive	Contract Number Bid No. 50-00145055
---	---

This designation and acceptance of agency is effective for the period

Beginning Date (mm/dd/yyyy) TBD	End Date (mm/dd/yyyy) TBD (575 Calendar Days from NTP)
---	--

Purchases for the named project during this period by the designated contractor shall be considered as the legal equivalent of purchases directly by the governmental body. Any materials purchased by this agent shall immediately, upon the vendor's delivery to the agent, become the property of this government entity. This government entity, as principal, assumes direct liability to the vendor for the payment of any property, services, leases, or rentals made by this designated agent. This agreement does not void or supersede the obligations of any party created under any construction contract related to this project, including specifically any contractual obligation of the construction contractor to submit payment to the vendors of materials or services for the project.

This contractor-agent is not authorized to delegate this purchasing agency to others; separate designations of agency by this governmental entity are required for each contractor or sub-contractor who is to purchase on behalf of this governmental entity. The undersigned hereby certify that this designation is the entirety of the agency designation agreement between them. In order for a purchase for an eligible governmental entity through a designated agent to be eligible for sales tax exemption, the designation of agency must be made, accepted, and disclosed to the vendor before or at the time of the purchase transaction.

Designation of Agency			Acceptance of Agency		
Signature of Authorized Designator		Date (mm/dd/yyyy)	Signature of Contractor or Subcontractor Authorized Acceptor		Date (mm/dd/yyyy)
					05/28/2024
Name of Authorized Designator			Name of Contractor's or Subcontractor's Acceptor		
			Lucas L. Pappas, Managing Member		
Name of Governmental Entity			Name of Contractor		
			Southern Road & Bridge, LLC		
Address			Address		
			715 Wesley Avenue		
City	State	ZIP	City	State	ZIP
			Tarpon Springs	FL	34689

This designation of agency form, when properly executed by both the contractor and the governmental entity, shall serve as evidence of the sales tax exempt status that has been conferred onto the contractor. No other exemption certificate form is necessary to claim exemption from sales taxes. The agency agreement evidenced by this sales tax exemption certificate must be implemented at the time of contract execution with the governmental entity. The contract between the governmental entity and his agent must contain provisions to authenticate the conferment of agency.

State of  Louisiana

State Licensing Board for Contractors

This is to Certify that: SOUTHERN ROAD & BRIDGE, LLC
715 Wesley Avenue
Tarpon Springs, FL 34689

is duly licensed and entitled to practice the following classifications

SPECIALTY: BRIDGE REPAIR AND RESTORATION; SPECIALTY: LEAD BASED PAINT ABATEMENT AND REMOVAL; SPECIALTY: PAINTING, COATING AND BLASTING (INDUSTRIAL AND COMMERCIAL)



Witness our hand and seal of the Board dated,
Baton Rouge, LA 2nd day of December 2022

Director

Chairman

Treasurer

Expiration Date: December 1, 2025

License No: 59114

This License Is Not Transferrable

State of Florida



Department of State

I certify the attached is a true and correct copy of Articles of Organization, as amended to date, of SOUTHERN ROAD & BRIDGE, LLC, a limited liability company, organized under the laws of the State of Florida, as shown by the records of this office.

The document number of this company is L12000131263.

Given under my hand and the
Great Seal of the State of Florida
at Tallahassee, the Capital, this the
Eleventh day of April, 2013



CR2EO22 (1-11)

Ken Detzner

Ken Detzner
Secretary of State

**Electronic Articles of Organization
For
Florida Limited Liability Company**

L12000131263
FILED 8:00 AM
October 15, 2012
Sec. Of State
nculligan

Article I

The name of the Limited Liability Company is:
SOUTHERN ROAD & BRIDGE, LLC

Article II

The street address of the principal office of the Limited Liability Company is:
731 WESLEY AVENUE
TARPON SPRINGS, FL. US 34689

The mailing address of the Limited Liability Company is:
731 WESLEY AVENUE
TARPON SPRINGS, FL. US 34689

Article III

The purpose for which this Limited Liability Company is organized is:
ANY AND ALL LAWFUL BUSINESS.

Article IV

The name and Florida street address of the registered agent is:
LUCAS L PAPPAS
731 WESLEY AVENUE
TARPON SPRINGS, FL. 34689

Having been named as registered agent and to accept service of process for the above stated limited liability company at the place designated in this certificate, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent.

Registered Agent Signature: LUCAS L PAPPAS

Article V

The name and address of managing members/managers are:

Title: MGR
TITAN CONSTRUCTION MANAGEMENT LLC
821 VIRGINIA AVENUE
TARPON SPRINGS, FL. 34689 US

Title: MGR
PAPPAS CIVIL CONTRACTORS LLC
731 WESLEY AVENUE
TARPON SPRINGS, FL. 34689 US

L12000131263
FILED 8:00 AM
October 15, 2012
Sec. Of State
nculligan

Article VI

The effective date for this Limited Liability Company shall be:

10/15/2012

Signature of member or an authorized representative of a member

Electronic Signature: LUCAS L PAPPAS

I am the member or authorized representative submitting these Articles of Organization and affirm that the facts stated herein are true. I am aware that false information submitted in a document to the Department of State constitutes a third degree felony as provided for in s.817.155, F.S. I understand the requirement to file an annual report between January 1st and May 1st in the calendar year following formation of the LLC and every year thereafter to maintain "active" status.



[Department of State](#) / [Division of Corporations](#) / [Search Records](#) / [Search by Entity Name](#) /

Detail by Entity Name

Florida Limited Liability Company
SOUTHERN ROAD & BRIDGE, LLC

Filing Information

Document Number	L12000131263
FEI/EIN Number	46-1187423
Date Filed	10/15/2012
Effective Date	10/15/2012
State	FL
Status	ACTIVE
Last Event	LC AMENDMENT
Event Date Filed	12/19/2012
Event Effective Date	NONE

Principal Address

715 WESLEY AVENUE
TARPON SPRINGS, FL 34689

Changed: 02/18/2014

Mailing Address

715 WESLEY AVENUE
TARPON SPRINGS, FL 34689

Registered Agent Name & Address

PAPPAS, LUCAS
715 WESLEY AVENUE
TARPON SPRINGS, FL 34689

Name Changed: 02/01/2021

Address Changed: 02/01/2016

Authorized Person(s) Detail

Name & Address

Title MGR

PAPPAS CIVIL CONTRACTORS LLC
715 WESLEY AVENUE
TARPON SPRINGS, FL 34689

Title MGR

PAPPAS, LUCAS
715 WESLEY AVENUE
TARPON SPRINGS, FL 34689

Annual Reports

Report Year	Filed Date
2022	02/22/2022
2023	02/01/2023
2024	02/07/2024

Document Images

02/07/2024 -- ANNUAL REPORT	View image in PDF format
02/01/2023 -- ANNUAL REPORT	View image in PDF format
02/22/2022 -- ANNUAL REPORT	View image in PDF format
02/01/2021 -- ANNUAL REPORT	View image in PDF format
02/07/2020 -- ANNUAL REPORT	View image in PDF format
03/06/2019 -- ANNUAL REPORT	View image in PDF format
02/28/2018 -- ANNUAL REPORT	View image in PDF format
02/06/2017 -- ANNUAL REPORT	View image in PDF format
02/01/2016 -- ANNUAL REPORT	View image in PDF format
02/23/2015 -- ANNUAL REPORT	View image in PDF format
01/04/2014 -- ANNUAL REPORT	View image in PDF format
01/18/2013 -- ANNUAL REPORT	View image in PDF format
12/19/2012 -- LC Amendment	View image in PDF format
10/29/2012 -- LC Amendment	View image in PDF format
10/15/2012 -- Florida Limited Liability	View image in PDF format

State of Florida

Department of State

I certify from the records of this office that SOUTHERN ROAD & BRIDGE, LLC is a limited liability company organized under the laws of the State of Florida, filed on October 15, 2012, effective October 15, 2012.

The document number of this limited liability company is L12000131263.

I further certify that said limited liability company has paid all fees due this office through December 31, 2024, that its most recent annual report was filed on February 7, 2024, and that its status is active.

*Given under my hand and the
Great Seal of the State of Florida
at Tallahassee, the Capital, this
the Seventh day of February, 2024*




Secretary of State

Tracking Number: 6360695501CC

To authenticate this certificate, visit the following site, enter this number, and then follow the instructions displayed.

<https://services.sunbiz.org/Filings/CertificateOfStatus/CertificateAuthentication>



Ron DeSantis, Governor

Melanie S. Griffin, Secretary



STATE OF FLORIDA
DEPARTMENT OF BUSINESS AND PROFESSIONAL REGULATION

CONSTRUCTION INDUSTRY LICENSING BOARD

THE GENERAL CONTRACTOR HEREIN IS CERTIFIED UNDER THE
PROVISIONS OF CHAPTER 489, FLORIDA STATUTES

PAPPAS, LUCAS LOUIS

SOUTHERN ROAD & BRIDGE LLC
715 WESLEY AVE
TARPON SPRING FL 34689

LICENSE NUMBER: CGC1521093

EXPIRATION DATE: AUGUST 31, 2024

Always verify licenses online at [MyFloridaLicense.com](https://www.MyFloridaLicense.com)



Do not alter this document in any form.

This is your license. It is unlawful for anyone other than the licensee to use this document.



Southern Road & Bridge, LLC
of
Tarpon Springs, FL

*has met or exceeded the requirements set forth in the
AMPP QP Accreditation Program for*



**FIELD APPLICATION OF COATINGS
COMPLEX STRUCTURES
SSPC – QP1**

Helena Sulinger
.....
Executive Director, AMPP

March 31, 2024 – March 31, 2025
.....
Validation Period

Accreditation for dates listed above to Southern Road & Bridge LLC. Tarpon Springs, FL
Owners are advised to contact qinfo@ampp.org to verify authenticity of accreditation.

Corporate Headquarters: Houston – 15835 Park Ten Place, Houston, TX 77084
Pittsburgh – 800 Trumbull Drive, Pittsburgh, PA 15205



Southern Road & Bridge, LLC
of
Tarpon Springs, FL

*has met or exceeded the requirements set forth in the
AMPP QP Accreditation Program for*

**INDUSTRIAL HAZARDOUS
PAINT REMOVAL
SSPC – QP 2**



Helena Subinger

.....
Executive Director, AMPP

March 31, 2024 – March 31, 2025

.....
Validation Period

Accreditation for dates listed above to Southern Road & Bridge LLC. Tarpon Springs, FL
Owners are advised to contact qinfo@ampp.org to verify authenticity of accreditation.

Corporate Headquarters: Houston – 15835 Park Ten Place, Houston, TX 77084
Pittsburgh – 800 Trumbull Drive, Pittsburgh, PA 15205



NIICAP[™]

NACE INTERNATIONAL INSTITUTE

CONSTRUCTION ACCREDITATION PROGRAM

Accreditation No. 008

Initial Accreditation Date

11 June 2018

This is to certify that

Southern Road & Bridge, LLC

has met the NIICAP Standards of Accreditation.

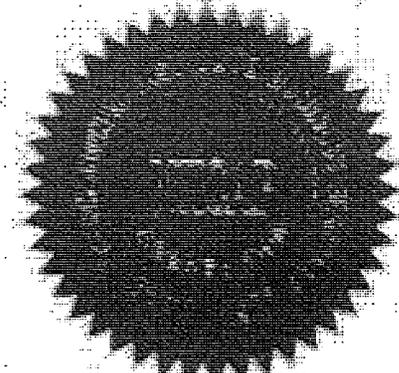
AS-1 Field

&

AS-2 Hazardous Waste Removal

Helena Seelinger

NACE International Institute Business Services Manager



Accreditation Valid Through
10 June 2020



715 Wesley Avenue • Tarpon Springs, FL 34689

www.southernrb.com • Direct (727) 940-5395 • Fax (727) 499-7158

COMPANY INFORMATION:

Southern Road & Bridge, LLC (SRB) is a Florida Limited Liability Company and General Contractor established on October 15, 2012. We are headquartered in Tarpon Springs, Florida with a primary focus on the transportation and infrastructure needs of state and municipal authorities. Southern Road & Bridge, LLC is a small business, we are also registered and current in SAM. Our strong focus on personal management, safety, and use of technology allow us to tackle projects that encompass several different trades. Our bonding capacity is \$30 million per project with an aggregate of \$70 million, of which \$10 million is currently underway through several projects. SRB is SSPC QP-1 and SSPC QP-2 Certified, as well as NACE AS-1 and NACE AS-2 Certified. We pride ourselves on taking care of our environment for ourselves, our communities, and our children's futures by following the rules, regulations, and laws per state, county, city, as well as federally that require special permits, precautions, and trainings. We are extremely lucky to have had the pleasure of working with and/or for many wonderful agencies and companies. Each customer, Vendor, and Sub-Contractor is treated with respect and gratitude. Attached you will find letters of reference, our Certificate of Surety, similar projects completed with contact info, and licenses/certifications. Southern Road & Bridge, LLC specializes in the following:

- Sheet Pile Installation / Repair
- Structural Steel Repair
- Welding, Cutting and Straightening Beams
- Rigging & Containment
- Fender Repair/Replacement
- Rip Rap Installation/Repair
- Cathodic Protection
- Dam Repair
- Jacking For Bearing & Beam End Repairs
- Surface Preparation, Protective Coating Application and Removal
- Concrete Repair (Spalls, Partial, Full Depth Repair)
- Dewatering
- Caulking, Sealing & Waterproofing
- Pile Jacketing
- Joint Repair & Reconstruction
- Erosion Control
- Scour Protection
- Ground & Elevated Tank Rehabilitation
- Abrasive Blasting (Lead Abatement) & Industrial Coating of Steel Structures, Tanks, Dam Gates, Etc.
- Removal of Lead-Based Paint

LICENSES AND REGISTRATION:

FEIN # - 46-1187423 / Duns # - 078696169 / Cage Code – 6TP67 / NACIS Code – 237310
FL GC License – CGC1521093 / AL GC License – 49158 / LA GC License – 59114
MS GL License – 21994-MC / ND GC License – 52294 /
NC GC License – 80181 / TN GC License – 00067390 / VA GC License - 2705174020
WV GC License – WV050586 / WA GC License – Reg#: CC SOUTHRB860RT, UBI#: 603-445-308

REASONS TO CHOOSE SOUTHERN ROAD & BRIDGE, LLC:

- | | |
|-------------|--|
| Experience | Reliability |
| Quality | Safety |
| Flexibility | Commitment |
| Value | Accelerated Commencement / Completion Time |

QUALIFIED STATES:

- | | | | | | |
|--------------|----------------|----------------|---------------|-------------|------------|
| Alabama | Arkansas | California | Colorado | Connecticut | Florida |
| Georgia | Illinois | Indiana | Iowa | Kansas | Kentucky |
| Louisiana | Maine | Maryland | Massachusetts | Michigan | Minnesota |
| Mississippi | Missouri | Nebraska | New Hampshire | New Jersey | New Mexico |
| New York | North Carolina | North Dakota | Ohio | Oklahoma | Oregon |
| Pennsylvania | Rhode Island | South Carolina | South Dakota | Tennessee | Texas |
| Vermont | Virginia | Washington | West Virginia | Wisconsin | |



SOUTHERN ROAD & BRIDGE

715 WESLEY AVENUE • TARPON SPRINGS, FL 34689
 WWW.SOUTHERNRB.COM • OFFICE (727) 940-5395 • FAX (727) 499-7158

REFERENCES

BUSINESS INFO:

DUNS # 78696169	FEIN: 46-1187423 Established 10/15/2012
State of Florida License # CGC1521093	

BANKS:

BUSINESS NAME	CONTACT NAME	ADDRESS	PHONE NUMBER	EMAIL
Bank of America Acct #: 898052329530	Diane Fleisher	101 E Kennedy Blvd., Suite 500 Tampa, FL 33602	O: 813-225-7553	diane.fleisher@baml.com

SURETY COMPANIES:

BUSINESS NAME	CONTACT NAME	ADDRESS	PHONE NUMBER	EMAIL
AGENT: Nielson, Wojtowicz, Neu & Associates SURETY: Franmuth Mutual Insurance Company	Kevin Wojtowicz	1000 Central Ave., Suite 200, St Pete, FL 33705 SURETY: 1 Mutual Ave., Frankenmuth, MI 48787	727-209-1803	kwojtwicz@nielsonbonds.com

VENDORS:

BUSINESS NAME	CONTACT NAME	ADDRESS	PHONE NUMBER	EMAIL
Poseidon Environmental Services, Inc.	Perry Kapsulis	623 East Tarpon Ave Suite P Tarpon Springs FL 34689	O: 727-942-4285	perry@pesionline.com
Tiffany Brush Co.	Mike Wolf	PO Box 1256 Ossining, NY 10562	Toll Free: 800-431-1755 F: 914-762-1202	impptappl@aol.com
ARS – Advanced Recycling System	Douglas Reed	4000 McCartney Rd Lowellville, OH 44436	O: 330-536-8210 F: 330-536-8211	
Schneider Laboratories	Missy	2512 West Cary St. Richmond, VA 23220	O: 800-785-5227 F: 804-359-1475	info@slabinc.com
The Sherwin Williams Company	Todd Kreitz	P. O. Box 4037 Anna Maria, Fl. 34216	O: (941) 201-6683 M: (941) 812-4508	todd.m.kreitz@sherwin.com
Marco	Tara Thul	3425 East Locust St. Davenport, IA 52803	O: 563.324.2519 X293 F: 563.324.6258	tara.thul@marco.us



SOUTHERN ROAD & BRIDGE

715 Wesley Avenue • Tarpon Springs, FL 34689
www.southernrb.com • Direct (727) 940-5395 • Fax (727) 499-7158

List of General Contractor's Licenses

for Southern Road & Bridge, LLC & Managing Members

CLASSIFICATIONS	ISSUING AGENCY	LICENSE HOLDER	LICENSE NUMBER
Heavy Highway Construction, Abrasive Blasting, Industrial Coating, Concrete Repair, Steel Repair, Utility Work, Trenchless Construction, Painting	State of Florida Department of Business and Professional Regulation	Lucas Louis Pappas / Southern Road & Bridge, LLC	CGC1521093
Painting, Sand Blasting, Bridge Repair	State of Alabama State Licensing Board for General Contractors	Southern Road & Bridge, LLC	49158
Bridge Repair & Restoration, Painting, Coating & Blasting (Industrial and Commercial)	State of Louisiana State Licensing Board for Contractors	Southern Road & Bridge, LLC	59114
Highway, Street, and Bridge Construction	State of Mississippi Board of Contractors	Southern Road & Bridge, LLC	21994-MC
Highway Classification	State of North Carolina Licensing Board for General Contractors	Southern Road & Bridge, LLC	80181
Heavy Highway Construction, Abrasive Blasting, Industrial Coating, Concrete Repair, Steel Repair, Utility Work, Trenchless Construction, Painting	State of North Dakota Secretary of State	Southern Road & Bridge, LLC	52294
Heavy Highway Construction, Abrasive Blasting, Industrial Coating, Concrete Repair, Steel Repair, Utility Work, Trenchless Construction, Painting	State of Tennessee Board for Licensing Contractors	Southern Road & Bridge, LLC	ID #00067390
Heavy Highway Construction, Abrasive Blasting, Industrial Coating, Concrete Repair, Steel Repair, Utility Work, Trenchless Construction, Painting	State of Washington Department of Labor & Industries	Southern Road & Bridge, LLC	Reg: CC SOUTHRB860RT UBI: 603-445-308
Class A Contractor Classification(s) – Heavy/Highway (H/H)	Commonwealth of Virginia Department of Professional and Occupational Regulation	Southern Road & Bridge, LLC	2705174020
Painting	West Virginia Contractor Licensing Board	Southern Road & Bridge, LLC	WV050586



3744 Starrs Centre Drive • P.O. Box 159 • Canfield, Ohio 44406
PH: 330.533.1195 • FAX: 330.533.7583 • www.LCalvinJones.com

April 18, 2024

RE: Southern Road & Bridge, LLC

To Whom it May Concern:

Please be advised that Southern Road & Bridge, LLC. is a valued customer of our agency. We have established a bonding program for Southern Road & Bridge, LLC. in the amount of \$50,000,000 single/\$150,000,000 aggregate. The current surety is Atlantic Specialty Insurance Company a T-Listed, Best Rated Insurance Company.

Please note that the decision to issue performance and payment bonds is a matter between Southern Road & Bridge, LLC. and their surety company and will be subject to standard underwriting at the time of the final bond request, which will include but not be limited to the acceptability for the contract documents, bond forms, and financing. We assume no liability to third parties or to you if for any reason we do not execute these bonds.

Should you have any questions please contact me.

Best Regards,

A handwritten signature in blue ink, appearing to be "Keith Miller", written over a horizontal line.

Keith Miller
Attorney-In-Fact



Power of Attorney

KNOW ALL MEN BY THESE PRESENTS, that ATLANTIC SPECIALTY INSURANCE COMPANY, a New York corporation with its principal office in Plymouth, Minnesota, does hereby constitute and appoint: **James Klingensmith, Keith A. Miller, Mark A. Zeidenstein, Brian M Battaglia**, each individually if there be more than one named, its true and lawful Attorney-in-Fact, to make, execute, seal and deliver, for and on its behalf as surety, any and all bonds, recognizances, contracts of indemnity, and all other writings obligatory in the nature thereof; provided that no bond or undertaking executed under this authority shall exceed in amount the sum of: **unlimited** and the execution of such bonds, recognizances, contracts of indemnity, and all other writings obligatory in the nature thereof in pursuance of these presents, shall be as binding upon said Company as if they had been fully signed by an authorized officer of the Company and sealed with the Company seal. This Power of Attorney is made and executed by authority of the following resolutions adopted by the Board of Directors of ATLANTIC SPECIALTY INSURANCE COMPANY on the twenty-fifth day of September, 2012:

Resolved: That the President, any Senior Vice President or Vice-President (each an "Authorized Officer") may execute for and in behalf of the Company any and all bonds, recognizances, contracts of indemnity, and all other writings obligatory in the nature thereof, and affix the seal of the Company thereto; and that the Authorized Officer may appoint and authorize an Attorney-in-Fact to execute on behalf of the Company any and all such instruments and to affix the Company seal thereto; and that the Authorized Officer may at any time remove any such Attorney-in-Fact and revoke all power and authority given to any such Attorney-in-Fact.

Resolved: That the Attorney-in-Fact may be given full power and authority to execute for and in the name and on behalf of the Company any and all bonds, recognizances, contracts of indemnity, and all other writings obligatory in the nature thereof, and any such instrument executed by any such Attorney-in-Fact shall be as binding upon the Company as if signed and sealed by an Authorized Officer and, further, the Attorney-in-Fact is hereby authorized to verify any affidavit required to be attached to bonds, recognizances, contracts of indemnity, and all other writings obligatory in the nature thereof.

This power of attorney is signed and sealed by facsimile under the authority of the following Resolution adopted by the Board of Directors of ATLANTIC SPECIALTY INSURANCE COMPANY on the twenty-fifth day of September, 2012:

Resolved: That the signature of an Authorized Officer, the signature of the Secretary or the Assistant Secretary, and the Company seal may be affixed by facsimile to any power of attorney or to any certificate relating thereto appointing an Attorney-in-Fact for purposes only of executing and sealing any bond, undertaking, recognizance or other written obligation in the nature thereof, and any such signature and seal where so used, being hereby adopted by the Company as the original signature of such officer and the original seal of the Company, to be valid and binding upon the Company with the same force and effect as though manually affixed.

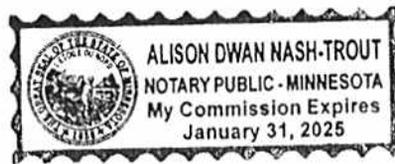
IN WITNESS WHEREOF, ATLANTIC SPECIALTY INSURANCE COMPANY has caused these presents to be signed by an Authorized Officer and the seal of the Company to be affixed this first day of January, 2023.



By 
Sarah A. Kolar, Vice President and General Counsel

STATE OF MINNESOTA
HENNEPIN COUNTY

On this first day of January, 2023, before me personally came Sarah A. Kolar, Vice President and General Counsel of ATLANTIC SPECIALTY INSURANCE COMPANY, to me personally known to be the individual and officer described in and who executed the preceding instrument, and she acknowledged the execution of the same, and being by me duly sworn, that she is the said officer of the Company aforesaid, and that the seal affixed to the preceding instrument is the seal of said Company and that the said seal and the signature as such officer was duly affixed and subscribed to the said instrument by the authority and at the direction of the Company.




Notary Public

I, the undersigned, Secretary of ATLANTIC SPECIALTY INSURANCE COMPANY, a New York Corporation, do hereby certify that the foregoing power of attorney is in full force and has not been revoked, and the resolutions set forth above are now in force.

Signed and sealed. Dated 18th day of April, 2024.

This Power of Attorney expires
January 31, 2025




Kara L.B. Barrow, Secretary



May 03, 2024

Southern Road & Bridge LLC

715 Wesley Ave

Tarpon Springs, FL 34689

To Whom it may concern:

This letter is to confirm that on 5/3/2024 Southern Road & Bridge LLC \$5,000,000 line of credit had an outstanding balance of \$0. The line is open and in good standing and currently has the full \$5,000,000 available.

If you have any questions, please feel free to contact me.

Sincerely,

A handwritten signature in blue ink, appearing to read 'Jim Downey', with a large, stylized initial 'J'.

Jim Downey
First Vice President
Commercial Loans Relationship Manager III
Valley National Bank
710 E Tarpon Ave. Tarpon Springs, FL 34689
C: 727-580-1513
jdowney@valley.com

P: 727-756-1120
710 E Tarpon Avenue
Tarpon Springs, FL 34689
valley.com



CERTIFICATE OF LIABILITY INSURANCE

DATE (MM/DD/YYYY)

01/23/2024

THIS CERTIFICATE IS ISSUED AS A MATTER OF INFORMATION ONLY AND CONFERS NO RIGHTS UPON THE CERTIFICATE HOLDER. THIS CERTIFICATE DOES NOT AFFIRMATIVELY OR NEGATIVELY AMEND, EXTEND OR ALTER THE COVERAGE AFFORDED BY THE POLICIES BELOW. THIS CERTIFICATE OF INSURANCE DOES NOT CONSTITUTE A CONTRACT BETWEEN THE ISSUING INSURER(S), AUTHORIZED REPRESENTATIVE OR PRODUCER, AND THE CERTIFICATE HOLDER.

IMPORTANT: If the certificate holder is an **ADDITIONAL INSURED**, the policy(ies) must have **ADDITIONAL INSURED** provisions or be endorsed. If **SUBROGATION IS WAIVED**, subject to the terms and conditions of the policy, certain policies may require an endorsement. A statement on this certificate does not confer rights to the certificate holder in lieu of such endorsement(s).

PRODUCER Moore Resources Insurance Agency 4563 Central Avenue St. Petersburg, FL 33713 License #: P135280	CONTACT NAME: Whitney Elwart PHONE (A/C, No. Ext): 727-323-0206 E-MAIL ADDRESS: WhitneyE@dmins.com	FAX (A/C, No.): 727-323-0603	
	INSURER(S) AFFORDING COVERAGE		NAIC #
INSURED Southern Road & Bridge, LLC 715 Wesley Avenue Tarpon Springs, FL 34689	INSURER A: Nautilus Insurance Company		17370
	INSURER B: Ascot Insurance Company		23752
	INSURER C: Signal Mutual Indemnity Association Ltd		
	INSURER D:		
	INSURER E:		
	INSURER F:		

COVERAGES

CERTIFICATE NUMBER: 80232834-20208735

REVISION NUMBER: 54

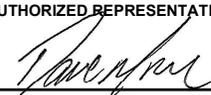
THIS IS TO CERTIFY THAT THE POLICIES OF INSURANCE LISTED BELOW HAVE BEEN ISSUED TO THE INSURED NAMED ABOVE FOR THE POLICY PERIOD INDICATED. NOTWITHSTANDING ANY REQUIREMENT, TERM OR CONDITION OF ANY CONTRACT OR OTHER DOCUMENT WITH RESPECT TO WHICH THIS CERTIFICATE MAY BE ISSUED OR MAY PERTAIN, THE INSURANCE AFFORDED BY THE POLICIES DESCRIBED HEREIN IS SUBJECT TO ALL THE TERMS, EXCLUSIONS AND CONDITIONS OF SUCH POLICIES. LIMITS SHOWN MAY HAVE BEEN REDUCED BY PAID CLAIMS.

INSR LTR	TYPE OF INSURANCE	ADDL INSD	SUBR WVD	POLICY NUMBER	POLICY EFF (MM/DD/YYYY)	POLICY EXP (MM/DD/YYYY)	LIMITS
A	COMMERCIAL GENERAL LIABILITY			CPL2039265-11	01/01/2024	01/01/2025	EACH OCCURRENCE \$ 10,000,000
	<input type="checkbox"/> CLAIMS-MADE <input type="checkbox"/> OCCUR <input checked="" type="checkbox"/> Pollution						DAMAGE TO RENTED PREMISES (Ea occurrence) \$ MED EXP (Any one person) \$ PERSONAL & ADV INJURY \$ GENERAL AGGREGATE \$ 10,000,000 PRODUCTS - COMP/OP AGG \$ OTHER: \$
	AUTOMOBILE LIABILITY						COMBINED SINGLE LIMIT (Ea accident) \$ BODILY INJURY (Per person) \$ BODILY INJURY (Per accident) \$ PROPERTY DAMAGE (Per accident) \$ OTHER: \$
	UMBRELLA LIAB <input type="checkbox"/> OCCUR EXCESS LIAB <input type="checkbox"/> CLAIMS-MADE DED RETENTION \$						EACH OCCURRENCE \$ AGGREGATE \$ OTHER: \$
	WORKERS COMPENSATION AND EMPLOYERS' LIABILITY ANY PROPRIETOR/PARTNER/EXECUTIVE OFFICER/MEMBER EXCLUDED? (Mandatory in NH) If yes, describe under DESCRIPTION OF OPERATIONS below	Y / N	N / A				PER STATUTE OTH-ER E.L. EACH ACCIDENT \$ E.L. DISEASE - EA EMPLOYEE \$ E.L. DISEASE - POLICY LIMIT \$
B	Contractor Equipment			1VA2OM1000034-07	01/01/2024	01/01/2025	leased/rented equip \$ 1,000,000
C	USL&H			N7-72000	01/01/2024	01/01/2025	Statutoru Under Act

DESCRIPTION OF OPERATIONS / LOCATIONS / VEHICLES (ACORD 101, Additional Remarks Schedule, may be attached if more space is required)

Leased/Rented Equipment: \$760,000 maximum any one item to Leased/Rented Equipment, Actual Cash Value, except Replacement Cost on Equipment 5 years old or newer; \$10,000 Basic Deductible, \$25,000 Named Wind/Flood/Earthquake Deductible. Blanket Additional Insured with a Waiver of Subrogation with respects to Pollution, only if required by written contract and subject to the terms, conditions and exclusions as specified in the policy. Umbrella

CERTIFICATE HOLDER**CANCELLATION**

For Bidding Purposes	SHOULD ANY OF THE ABOVE DESCRIBED POLICIES BE CANCELLED BEFORE THE EXPIRATION DATE THEREOF, NOTICE WILL BE DELIVERED IN ACCORDANCE WITH THE POLICY PROVISIONS.
	AUTHORIZED REPRESENTATIVE  (WME)

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CERTIFICATE OF LIABILITY INSURANCE

DATE (MM/DD/YYYY)

4/26/2024

THIS CERTIFICATE IS ISSUED AS A MATTER OF INFORMATION ONLY AND CONFERS NO RIGHTS UPON THE CERTIFICATE HOLDER. THIS CERTIFICATE DOES NOT AFFIRMATIVELY OR NEGATIVELY AMEND, EXTEND OR ALTER THE COVERAGE AFFORDED BY THE POLICIES BELOW. THIS CERTIFICATE OF INSURANCE DOES NOT CONSTITUTE A CONTRACT BETWEEN THE ISSUING INSURER(S), AUTHORIZED REPRESENTATIVE OR PRODUCER, AND THE CERTIFICATE HOLDER.

IMPORTANT: If the certificate holder is an ADDITIONAL INSURED, the policy(ies) must have ADDITIONAL INSURED provisions or be endorsed. If SUBROGATION IS WAIVED, subject to the terms and conditions of the policy, certain policies may require an endorsement. A statement on this certificate does not confer rights to the certificate holder in lieu of such endorsement(s).

PRODUCER Alliant Insurance Services, Inc. 1501 Reedsdale Street Pittsburgh PA 15233	CONTACT NAME: Alliant Insurance Services, Inc. PHONE (A/C. No. Ext): (412) 863-4531 E-MAIL ADDRESS: csgpghcertrequest@alliant.com	FAX (A/C. No):
	INSURER(S) AFFORDING COVERAGE	
License#: 0C36861 SOUTROA-01	INSURER A: Zurich American Insurance Comp	16535
INSURED Southern Road & Bridge, LLC 715 Wesley Avenue Tarpon Springs FL 34689	INSURER B: Allied World National Assuranc	10690
	INSURER C:	
	INSURER D:	
	INSURER E:	
	INSURER F:	

COVERAGES

CERTIFICATE NUMBER: 501037121

REVISION NUMBER:

THIS IS TO CERTIFY THAT THE POLICIES OF INSURANCE LISTED BELOW HAVE BEEN ISSUED TO THE INSURED NAMED ABOVE FOR THE POLICY PERIOD INDICATED. NOTWITHSTANDING ANY REQUIREMENT, TERM OR CONDITION OF ANY CONTRACT OR OTHER DOCUMENT WITH RESPECT TO WHICH THIS CERTIFICATE MAY BE ISSUED OR MAY PERTAIN, THE INSURANCE AFFORDED BY THE POLICIES DESCRIBED HEREIN IS SUBJECT TO ALL THE TERMS, EXCLUSIONS AND CONDITIONS OF SUCH POLICIES. LIMITS SHOWN MAY HAVE BEEN REDUCED BY PAID CLAIMS.

INSR LTR	TYPE OF INSURANCE	ADDL INSD	SUBR WVD	POLICY NUMBER	POLICY EFF (MM/DD/YYYY)	POLICY EXP (MM/DD/YYYY)	LIMITS
A	<input checked="" type="checkbox"/> COMMERCIAL GENERAL LIABILITY <input type="checkbox"/> CLAIMS-MADE <input checked="" type="checkbox"/> OCCUR GEN'L AGGREGATE LIMIT APPLIES PER: <input type="checkbox"/> POLICY <input checked="" type="checkbox"/> PRO-JECT <input checked="" type="checkbox"/> LOC OTHER:			GLO 2185745-02	5/1/2024	5/1/2025	EACH OCCURRENCE \$ 2,000,000 DAMAGE TO RENTED PREMISES (Ea occurrence) \$ 350,000 MED EXP (Any one person) \$ 10,000 PERSONAL & ADV INJURY \$ 2,000,000 GENERAL AGGREGATE \$ 4,000,000 PRODUCTS - COMP/OP AGG \$ 4,000,000 \$
A	<input checked="" type="checkbox"/> AUTOMOBILE LIABILITY <input checked="" type="checkbox"/> ANY AUTO <input type="checkbox"/> OWNED AUTOS ONLY <input type="checkbox"/> SCHEDULED AUTOS <input checked="" type="checkbox"/> HIRED AUTOS ONLY <input checked="" type="checkbox"/> NON-OWNED AUTOS ONLY			BAP 2185746-02	5/1/2024	5/1/2025	COMBINED SINGLE LIMIT (Ea accident) \$ 2,000,000 BODILY INJURY (Per person) \$ BODILY INJURY (Per accident) \$ PROPERTY DAMAGE (Per accident) \$ \$
B	<input checked="" type="checkbox"/> UMBRELLA LIAB <input checked="" type="checkbox"/> OCCUR <input type="checkbox"/> EXCESS LIAB <input type="checkbox"/> CLAIMS-MADE <input type="checkbox"/> DED <input checked="" type="checkbox"/> RETENTION \$ 10,000			0311-1318	5/1/2024	5/1/2025	EACH OCCURRENCE \$ 5,000,000 AGGREGATE \$ 5,000,000 Prod/Comp Ops Agg \$ 5,000,000
	WORKERS COMPENSATION AND EMPLOYERS' LIABILITY ANY PROPRIETOR/PARTNER/EXECUTIVE OFFICER/MEMBER EXCLUDED? (Mandatory in NH) If yes, describe under DESCRIPTION OF OPERATIONS below	Y/N	N/A				<input type="checkbox"/> PER STATUTE <input type="checkbox"/> OTHER E.L. EACH ACCIDENT \$ E.L. DISEASE - EA EMPLOYEE \$ E.L. DISEASE - POLICY LIMIT \$

DESCRIPTION OF OPERATIONS / LOCATIONS / VEHICLES (ACORD 101, Additional Remarks Schedule, may be attached if more space is required)

Re: Evidence of Insurance.

CERTIFICATE HOLDER**CANCELLATION**

For Bidding Purposes Only

SHOULD ANY OF THE ABOVE DESCRIBED POLICIES BE CANCELLED BEFORE THE EXPIRATION DATE THEREOF, NOTICE WILL BE DELIVERED IN ACCORDANCE WITH THE POLICY PROVISIONS.

AUTHORIZED REPRESENTATIVE

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CERTIFICATE OF LIABILITY INSURANCE

DATE (MM/DD/YYYY)

12/12/2023

THIS CERTIFICATE IS ISSUED AS A MATTER OF INFORMATION ONLY AND CONFERS NO RIGHTS UPON THE CERTIFICATE HOLDER. THIS CERTIFICATE DOES NOT AFFIRMATIVELY OR NEGATIVELY AMEND, EXTEND OR ALTER THE COVERAGE AFFORDED BY THE POLICIES BELOW. THIS CERTIFICATE OF INSURANCE DOES NOT CONSTITUTE A CONTRACT BETWEEN THE ISSUING INSURER(S), AUTHORIZED REPRESENTATIVE OR PRODUCER, AND THE CERTIFICATE HOLDER.

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PRODUCER SUNZ Insurance Solutions, LLC c/o Vested HR Solutions, LLC 2997 Palm Harbor Blvd., Suite B, Palm Harbor, FL 34683	ID: (Vested)	CONTACT NAME: Lisa Sevastou	FAX (A/C, No):
		PHONE (A/C, No, Ext): 727-916-1149	E-MAIL ADDRESS: certs@vestedhr.com
		INSURER(S) AFFORDING COVERAGE	
		NAIC #	
		INSURER A: United Wisconsin Insurance Company 29157	
		INSURER B:	
		INSURER C:	
		INSURER D:	
		INSURER E:	
		INSURER F:	

COVERAGES **CERTIFICATE NUMBER:** 77597199 **REVISION NUMBER:**

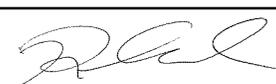
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INSR LTR	TYPE OF INSURANCE	ADDL INSD	SUBR WVD	POLICY NUMBER	POLICY EFF (MM/DD/YYYY)	POLICY EXP (MM/DD/YYYY)	LIMITS
	COMMERCIAL GENERAL LIABILITY <input type="checkbox"/> CLAIMS-MADE <input type="checkbox"/> OCCUR GEN'L AGGREGATE LIMIT APPLIES PER: <input type="checkbox"/> POLICY <input type="checkbox"/> PRO-JECT <input type="checkbox"/> LOC OTHER:						EACH OCCURRENCE \$ DAMAGE TO RENTED PREMISES (Ea occurrence) \$ MED EXP (Any one person) \$ PERSONAL & ADV INJURY \$ GENERAL AGGREGATE \$ PRODUCTS - COMP/OP AGG \$ \$
	AUTOMOBILE LIABILITY <input type="checkbox"/> ANY AUTO <input type="checkbox"/> OWNED AUTOS ONLY <input type="checkbox"/> SCHEDULED AUTOS <input type="checkbox"/> HIRED AUTOS ONLY <input type="checkbox"/> NON-OWNED AUTOS ONLY						COMBINED SINGLE LIMIT (Ea accident) \$ BODILY INJURY (Per person) \$ BODILY INJURY (Per accident) \$ PROPERTY DAMAGE (Per accident) \$ \$
	UMBRELLA LIAB <input type="checkbox"/> OCCUR EXCESS LIAB <input type="checkbox"/> CLAIMS-MADE DED <input type="checkbox"/> RETENTION \$						EACH OCCURRENCE \$ AGGREGATE \$ \$
A	WORKERS COMPENSATION AND EMPLOYERS' LIABILITY ANY PROPRIETOR/PARTNER/EXECUTIVE OFFICER/MEMBER EXCLUDED? (Mandatory in NH) <input type="checkbox"/> Y/N If yes, describe under DESCRIPTION OF OPERATIONS below		N/A	WC557-00002-024-SZ WC557-00002-023-SZ	1/1/2024 1/1/2023	1/1/2025 1/1/2024	<input checked="" type="checkbox"/> PER STATUTE <input type="checkbox"/> OTHER E.L. EACH ACCIDENT \$1,000,000 E.L. DISEASE - EA EMPLOYEE \$1,000,000 E.L. DISEASE - POLICY LIMIT \$1,000,000

DESCRIPTION OF OPERATIONS / LOCATIONS / VEHICLES (ACORD 101, Additional Remarks Schedule, may be attached if more space is required)

The policy applies to bodily injury to your covered employees when provided to you by Professional Employer Organization, Vested HR Solutions, LLC. This policy also applies to your other employees employed during the policy period. This policy does not apply to bodily injury to workers provided to you on a temporary basis. Client Eff: 1/1/2020 FOR BIDDING PURPOSES

CERTIFICATE HOLDER **CANCELLATION**

Southern Road & Bridge LLC 501 Louisiana Ave Baton Rouge LA 70802	SHOULD ANY OF THE ABOVE DESCRIBED POLICIES BE CANCELLED BEFORE THE EXPIRATION DATE THEREOF, NOTICE WILL BE DELIVERED IN ACCORDANCE WITH THE POLICY PROVISIONS.
	AUTHORIZED REPRESENTATIVE  Rick Leonard

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ACORD 25 (2016/03)

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WORK IN PROGRESS

PROJECT NAME	CONTRACT AMOUNT	PROJECT DESCRIPTION	PROJECT LOCATION	PRIME CONTRACTOR	OWNER CONTACT	BONDING/SURETY FIRM & CONTACT	START DATE	EST COMPLETION DATE	% SUBCONTRACTED OUT	PERCENTAGE
										COMPLETE
H.011487.6	\$ 25,969,337.50	Berwick Bay Bridge Rehab	St Mary's Parish, LA	Southern Road & Bridge, LLC	LADOTD Corbett Hollier 504-376-0210 Corbett.Hollier@LA.GOV	Atlantic Specialty Insurance Co Kevin Miller 330-533-1195	1-Jan	1-Jan	20%	0%
	\$ 239,000.00	Winamac Pedestrian Bridge Improvements	Winamac, IN	Southern Road & Bridge, LLC	Town of Winamac Paul Vincent 219-250-1250 paul@theameconsulting.com	Atlantic Specialty Insurance Co Kevin Miller 330-533-1195	1-Sep	1-Jan	0%	0%
E3U83	\$ 2,363,975.80	East Pass Bridge Repairs	Okaloosa, FL	Southern Road & Bridge, LLC	FDOT Ron Bryson 850-768-1623 ron.bryson@searightgroup.com	Atlantic Specialty Insurance Co Kevin Miller 330-533-1195	1-Nov	1-Nov	20%	0%
PB 22-5	\$ 2,232,358.10	James L. Turnage Blvd Bridge Repairs	Palm Beach County, FL	Southern Road & Bridge, LLC	Palm Beach International Airport George Santos 561-681-5121 gsantos@pbia.org	Nationwide Mutual Insurance Co Kevin Miller 330-533-1195	1-Nov	1-Nov	20%	0%
Project 18238 Contract 29219	\$ 5,641,066.00	Hampton Boulevard Northbound Bridge Rehabilitation	Norfolk, VA	Southern Road & Bridge, LLC	City of Norfolk Josh Hill 757-271-1050 Jhill@moffatnichol.com	Nationwide Mutual Insurance Co Kevin Miller 330-533-1195	1-Sep	1-Oct	30%	10%
436436-1-52-13 / DOT-RFP-22-5007- LMBP	\$ 3,735,000.00	Central Florida Rail Corridor (CFRC) Lake Monroe Drawbridge Painting	Volusia and Seminole counties, FL	Southern Road & Bridge, LLC	FDOT Marc Gregory 407-547-3032 mgregory@hntb.com	Nationwide Mutual Insurance Co Kevin Miller 330-533-1195	1-Oct	1-Oct	0%	0%
XX1775177	\$ 6,131,670.00	High Friction Surface Treatment of Various Roadways	Statewide	Southern Road & Bridge, LLC	Maryland Department of Transportation Michael Little mlittle2@mdot.maryland.gov	Nationwide Mutual Insurance Co Kevin Miller 330-533-1195	1-Sep	1-Aug	30%	5%
H.014323.6	\$ 1,792,800.00	Mississippi River Bridge Fender Repair (Pier 6) on Route I-10	East Baton Rouge Parish, LA	Southern Road & Bridge, LLC	LADOTD Alanna DiVittorio 225-925-7921 alanna.divittorio@la.gov	Nationwide Mutual Insurance Co Kevin Miller 330-533-1195	1-Sep	1-Feb	20%	5%
RH-21-066	\$ 17,100,000.00	Stormwater Culvert Replacement	Pasco County, FL	Southern Road & Bridge, LLC	Pasco County Efrain Figueroa 727-834-3601 efigueroa@pasccountyfl.net	Nationwide Mutual Insurance Co Kevin Miller 330-533-1195	10-Feb	31-Dec	0%	10%
E4V29	\$ 1,498,039.80	SR A1A/17th St. over Mercedes River	Fort Lauderdale, FL	Southern Road & Bridge	FDOT Tapesh Sookram 954-940-7619 Tapesh.sookram@dot.state.fl.us	Nationwide Mutual Insurance Co Kevin Miller 330-533-1195	15-Apr	15-Nov	10%	0%

WORK IN PROGRESS

PROJECT NAME	CONTRACT AMOUNT	PROJECT DESCRIPTION	PROJECT LOCATION	PRIME CONTRACTOR	OWNER CONTACT	BONDING/SURETY FIRM & CONTACT	START DATE	EST COMPLETION DATE	% SUBCONTRACTED OUT	PERCENTAGE
										COMPLETE
3049	\$ 5,466,600.00	U.S. (Huey P. Long) Mississippi River Bridge Repainting Segment 8 East Approach Towers 37E - 61 E and Girders 36E - 61 E	New Orleans, LA	Southern Road & Bridge	New Orleans Public Belt Carl T. Kocur 504-896-7423 Carl.Kocur@rainola.com	Nationwide Mutual Insurance Co Kevin Miller 330-533-1195	1-Mar	1-Jan	10%	0%
0064-965-400, B620-B625, M501	\$ 5,729,923.00	Structural Steel Interstate Bridge Repairs	Norfolk and Virginia Beach, VA	Southern Road & Bridge	Virginia DOT John Arms 757-995-5156 john.arms@vdot.virginia.gov	Nationwide Mutual Insurance Co Kevin Miller 330-533-1195	15-Feb	5-Dec	25%	65%
83-2021	\$ 18,243,776.70	Morrison Bridge Spans Painting Project	Multnomah County, OR	Southern Road & Bridge	Multnomah County Kenneth Huntley 971-255-7125 kenneth.r.huntley@multco.us	Nationwide Mutual Insurance Co Kevin Miller 330-533-1195	27-Dec	31-Jul	15%	60%
BP-1-22	\$ 16,267,273.80	Chuck Yeager Memorial Bridge Bridge Painting	Kanawha County, WV	Southern Road & Bridge	West Virginia Parkways Authority James Moore 304-410-5297 Jammooore@hntb.com	Nationwide Mutual Insurance Co Kevin Miller 330-533-1195	1-Oct	30-Jun	10%	30%
C1588A	\$2,143,244.00	Rehab Underdeck Concrete - Phase 4	Jacksonville, FL	Southern Road & Bridge, LLC	Jacksonville Port Authority Jose Vazquez 904-357-3055 Jose.Vazquez@jaxport.com	Frankenmuth Mutual Insurance Company Kevin Wojtowicz 727-209-1803	1-May	1-Nov	0%	75%
Project No. BR 2020(709) CSJ 0331-04-069	\$13,087,939.34	Bridge Repairs on PR100	Cameron County, TX	Southern Road & Bridge, LLC Project Manager: Ryan Finnie	TXDOT Carlos Ceballos Jr. (956) 399-5102 Carlos.Ceballos@txdot.gov	Fidelity & Deposit Co. of Maryland Alvin Miller 330-533-1195	1-Oct	1-Jul	20%	80%

COMPLETED WORK

Project Name	Contract AMT	Category	Description	Location	Owner	Superintendent	Surety Company	Start Date	Finish Date	% Subcontracted
H.010017	\$3,403,382.00	Bridge Repair/Rehab	US 90Z Westbank Expressway Rehab	Jefferson Parish, LA	LADOTD Corbett Hollier 504-376-0210 Corbett.Hollier@LA.GOV	Panos Avatoglou	Nationwide Mutual Insurance Co Kevin Miller 330-533-1195	2/1/2022	8/1/2022	10%
2019-3005-01 2020-3005-06	\$1,494,284.00	Bridge Repair/Rehab	Bridge Maintenance and Repairs	Mobile, AL	City of Mobile, AL Jake Clements 251-208-7700 jake.clements@cityofmobile.org	Eric Argula	Nationwide Mutual Insurance Co Kevin Miller 330-533-1195	11/29/2021	3/31/2022	5%
EWR096856	\$355,400.00	Bridge Repair/Rehab	Banana River Relief Bridge Structural Repairs	Kennedy Space Center, FL	Heard Construction, Inc. (Prime Contractor) Susan Vingris 321-289-7502	George Pappas	Nationwide Mutual Insurance Co Kevin Miller 330-533-1195	10/15/2021	2/15/2022	0%
RH-21-066	\$483,675.00	Site & Civil	Stormwater Culvert Replacement Chancey Rd. - Morris Bridge	Pasco County, FL	Pasco County Efrain Figueroa 727-834-3601 efigueroa@pasccountyfl.net	Dallas Fortner	Atlantic Specialty Insurance Co Kevin Miller 330-533-1195	5/1/2022	8/1/2022	0%
21-0012	\$3,079,454.00	Bridge Repair/Rehab	Rehabilitation of Pungo River Bridge	Virginia Beach, VA	City of Virginia Beach Tonya Joiner (757) 385-4438	James Caron	Frankenmuth Mutual Insurance Company Kevin Wojtowicz 727-209-1803	2/1/2021	10/21/2021	30%
P12484	\$923,000.00	Tank Rehab	Refurbishment of the Fiveash WWTP 5 MG Steel Ground Storage Tank (North)	Ft. Lauderdale, FL	City of Fort Lauderdale	Steve Moutzalias	Frankenmuth Mutual Insurance Company Kevin Wojtowicz 727-209-1803	3/22/2021	6/20/2021	5%
Contract ID: 009602 F.A. No. IM-0054(292)	\$5,387,410.35	Bridge Painting	I-5, MP 208.45 to 210.31 SB Stillaguamish River Bridge Painting	Snohomish County	Washington State DOT (WSDOT)	Yanni Skaroulis	Frankenmuth Mutual Insurance Company Kevin Wojtowicz 727-209-1803	3/1/2021	10/1/2021	30%
HBWD1902	\$2,310,100.00	Tank Rehab	Rehabilitation of 1,000,000 Gallon Elevated Water Storage Tank	Bellows Road, Hampton Bays, NY Suffolk County	Town of Southampton Robert C. Michalek (631) 392-5335 Rmichalek@H2M.com	Mike Mailis	Fidelity & Deposit Co. of Maryland Alvin Miller 330-533-1195	9/1/2020	5/21/2021	0%
42917	\$1,854,350.00	Bridge Painting	North Hampton Bridge Painting Project	Rockingham County, NH	New Hampshire DOT Nickie Hunter (603) 419-9340 Nickie.Hunter@dot.nh.gov	Manoli Triantafyllis	Fidelity & Deposit Co. of Maryland Alvin Miller 330-533-1195	5/21/2021	11/1/2021	10%
H.011705	\$1,955,000.00	Bridge Repair/Rehab	US 11 Lake Pontchartrain Bridge Rehab Phase 2 (HBI)	Orleans Parish, LA	LADOTD SUB TO: American Bridge Robert E Adams III (412) 738-1353 RAdams@americanbridge.net	Chris Kouskoutis	Fidelity & Deposit Co. of Maryland Alvin Miller 330-533-1195	5/1/2020	5/1/2021	N/A
C204242	\$28,000,000.00	Bridge Preservation	Pavement Rehab & Bridge Preservation, repave nearly 100 lane miles of Interstate 40, while also rehabilitating 8 bridges with Latex Modified Concrete Overlays. Additional grading, shoulder reconstruction, flatwork, pavement markings, and misc concrete repairs to the bridges' substructure	Buncombe County, NC	NC DOT William Weddle (Assistant Resident Engineer) (828) 298-0080	Andy VanVeen	Fidelity & Deposit Co. of Maryland Alvin Miller 330-533-1195	6/1/2019	6/21/2021	50%
21-B-07	\$ 162,500.00	Bridge Repair/Rehab	Bridge Maintenance Repair Project	Crystal River, FL	City of Crystal River Kevin Lemieux 352-795-4216 klemieux@crystalriverfl.org	George Pappas	Nationwide Mutual Insurance Co Kevin Miller 330-533-1195	8/1/2021	10/30/2021	0%
E2252	\$ 1,206,263.80	Bridge Repair	(SR A1A Hospital Creek Bridge No 780071) Bridge repair	St. John's County, FL	FDOT District 2 Tray Hartwell (GPI) (904) 652-1999 Thartwell@gpinet.com	Yanni Skaroulis	Fidelity & Deposit Co. of Maryland Alvin Miller 330-533-1195	3/1/2020	5/21/2021	5%

COMPLETED WORK

Project Name	Contract AMT	Category	Description	Location	Owner	Superintendent	Surety Company	Start Date	Finish Date	% Subcontracted
E7N15	\$ 3,408,000.00	Bridge Improvements	I-275/SR55 Sunshine Skyway from Bridge No. 150189 to over Tampa Bay	Pinellas County, FL	FDOT Jonathan Gill (727) 575-8300 jonathan.gill@dot.state.fl.us	George Pappas	Fidelity & Deposit Co. of Maryland Alvin Miller 330-533-1195	7/1/2020	4/21/2021	50%
20701	\$ 60,000.00	Bridge Repair/Rehab	Perform jacket installation and pumping, install a rebar cage and attach zinc anode, welding drilling and dive operations	Michoud, LA	Christy Myers 225-367-1823 ChristyM@Sato-USA.com	Ryan Finnie	No Bond	2/12/2021	3/12/2021	0%
E2239	\$ 788,792.00	Bridge Painting	SR 111 (Edgewood Ave) at Norfolk & CSX RR Railway Bridge No. 720125) Bridge Painting (Bridge No. 720125)	Duval County, FL	FDOT District 2 Tray Hartwell (GPI) (904) 652-1999 Thartwell@gpinet.com	Yanni Skaroulis	Fidelity & Deposit Co. of Maryland Alvin Miller 330-533-1195	3/1/2021	6/21/2021	5%
C204232	\$ 3,500,000.00	Bridge Repair/Rehab	Bridge Rehab, phased rehabilitations to the three bridge decks being repaired. The bridge decks are receiving both mechanical scarification and hydro demolition with Latex Modified Concrete overlays. The substructures are being jacked to repair concrete via crack injections, traditional repairs, and shotcrete. Additional pavement markings, joint reconstruction, HMA paving, and approach slab repairs	Madison & Mitchell Counties	NCDOT Coby Justus (Assistant Resident Engineer) (828) 658-9439	Andy Vanveen	Fidelity & Deposit Co. of Maryland Alvin Miller 330-533-1195	12/1/2018	1/21/2021	30%
BR-002-08(020 / 107858301	\$ 2,371,503.00	Bridge Preservation	Bridge Preservation on US 45 between US 72 & SR 2	Alcorn County, MS	MDOT Jason Flurry (662) 286-3929 jflurry@mdot.ms.gov	Yanni Skaroulis	Fidelity & Deposit Co. of Maryland Alvin Miller 330-533-1195	5/1/2020	1/21/2021	40%
PD 18-19.098	\$ 4,297,269.00	Bridge Repair/Rehab	Bob Sikes Bridge Rehabilitation	Escambia County, FL	Escambia County Derek Fox (850) 595-2413 dfox@myescambia.com	George Pappas	Fidelity & Deposit Co. of Maryland Alvin Miller 330-533-1195	1/1/2020	2/21/2021	10%
DM00285	\$ 3,977,270.00	Concrete Pavement and Concrete Bridge Deck Repairs	Concrete Pavement and Concrete Bridge Deck Repairs	Buncombe County, NC	NCDOT William Weddle (Assistant Resident Engineer) (828) 298-0080	Andy Vanveen	Fidelity & Deposit Co. of Maryland Alvin Miller 330-533-1195	8/1/2019	1/21/2021	35%
SC File No. 5452150 / Proj. No. P038312	\$ 1,045,798.00	Deck Repairs	Deck Repairs	District 4 - Chester, Fairfield, Lancaster, and York Counties, SC	SCDOT Mike Moss 803-581-8008	Andy Vanveen	Fidelity & Deposit Co. of Maryland Alvin Miller 330-533-1195	9/1/2019	1/21/2021	10%
M005721	\$ 4,300,000.00	Bridge Repair/Rehab	Bridge Rehab, highly phased rehabilitations to the concrete bridge decks for Interstate 75 (North and South) in Kennesaw, GA. After the deck repairs are made, both bridges will receive an epoxy overlay. The interstate bridges will be jacked and supported on shoring towers, while the substructure units are replaced and the steel girders repainted. Additional pavement markings and misc concrete repairs to the bridges' substructures	Cobb County	GDOT Steve Hubbard (770) 528-3232 shubbart@dot.ga.gov	Andy Vanveen	Fidelity & Deposit Co. of Maryland Alvin Miller 330-533-1195	8/1/2018	10/21/2021	30%
C204184 WBS 15BPR.10	\$ 6,700,336.36	Bridge Repair/Rehab	Bridge Painting and Rehab, highly phased rehabilitations to the bridge decks for Interstate 240 (East and West) in Asheville, NC. The bridge decks were rehabilitated by mechanical scarification and received a Polyester Polymer Concrete (PPC) Overlay. Additional pavement markings, modular and foam joints, nearly 2 miles of crack injections, and several thousand cubic-feet of shotcrete repairs	Buncombe County, NC	NCDOT Tom Veazy (Assistant Resident Engineer) (828) 298-0080	Andy Vanveen	Fidelity & Deposit Co. of Maryland Alvin Miller 330-533-1195	8/1/2018	10/20/2021	35%
WIN 022599.10	\$ 2,698,000.00	Bridge Painting	Bridge Painting Bernard Lown Peace Bridge	Androscoggin County, ME	Maine DOT David Doucette (207) 592-0307 David.Doucette@maine.gov	Gary Hillier	Fidelity & Deposit Co. of Maryland Alvin Miller 330-533-1195	11/1/2019	10/2020	10%
E6J97	\$ 14,830,790.75	Bridge Repair/Rehab	Bridge Repair/Rehab along SR 5/Overseas Highway, Seven Mile Bridge in Monroe County	Monroe County, FL	FDOT - District 6 Jordan Salingier (305) 916-5690	Juan Anderson	Fidelity & Deposit Co. of Maryland Alvin Miller 330-533-1196	3/1/2017	12/2020	25%

COMPLETED WORK

Project Name	Contract AMT	Category	Description	Location	Owner	Superintendent	Surety Company	Start Date	Finish Date	% Subcontracted
20-006	\$ 129,780.00	Tank Painting	2019 WWTF Storage Tank Cleaning & Painting Pasco County, FL	New Port Richey, FL	City of New Port Richey Joe Palazzolo (727) 841-4569 palazzolo@cityofnewportrichey.org	Panos Aivatoglou	Fidelity & Deposit Co. of Maryland Alvin Miller 330-533-1197	1/1/2020	03/2020	N/A
P20-03	\$ 2,072,750.00	Tank Repair/Rehab	Water Tank Rehabilitation & Painting North East Tower	Bossier City, LA	City of Bossier City Todd Thompson (225) 202-4871 tthompson@manchacgroup.com	Mike Mailis	Fidelity & Deposit Co. of Maryland Alvin Miller 330-533-1198	2/1/2020	08/2020	N/A
P20-02	\$ 1,963,250.00	Tank Repair/Rehab	Water Tank Rehabilitation & Painting LA 71 South Tower	Bossier City, LA	City of Bossier City Todd Thompson (225) 202-4871 tthompson@manchacgroup.com	Mike Mailis	Fidelity & Deposit Co. of Maryland Alvin Miller 330-533-1199	2/1/2020	8/1/2020	N/A
SBR-236N(052)SB SBR-236N(053)SB	\$ 497,000.00	Bridge Repair/Rehab	Bridge Rehab SH 11 over Chikaskia River	Key County, OK	OK DOT SUB to Gibson & Associates Pam Davis (972) 557-1199 pamd@gibsonassoc.net	Eddie Sanchez	N/A	9/1/2019	6/1/2020	N/A
E1S01	\$ 1,319,384.00	Bridge Repair/Rehab	Structural repairs to Bridge No. 090016 (US 98 Over Kissimmee River), Bridge No. 090026 (US 98 Over Lorida Creek), and Bridge No. 090032 (US 98 Over Istokoga Canal)	Highland County, FL	FDOT - District 1 Stacy Hill (863) 471-4852 Stacy.Hill@dot.state.fl.us	Ryan Finnie	Fidelity & Deposit Co. of Maryland Alvin Miller 330-533-1199	10/1/2019	4/1/2020	10%
1068-01-222 ETC.	\$ 3,103,006.00	Bridge Repair/Rehab	Construction of 4.499 miles of IH 30 Project No. BR 1902(232) CSJ 1068-01-222	Tarrant County, TX	TxDOT Tara Wallace (817) 370-6642 tara.wallace@txdot.gov	George Pappas	Fidelity & Deposit Co. of Maryland Alvin Miller 330-533-1199	1/1/2020	7/1/2020	20%
BR-0054-01(054)	\$ 145,628.50	Bridge Painting	Bridge Painting on SR 27 at Copiah Creek	Copiah County, MS	MS DOT Sub to Extreme Painting & Sandblasting Bobby Smalios (727) 612-4899	Chris Kouskoutis	N/A	3/1/2019	4/1/2019	N/A
18-15	\$ 55,000.00	Deck Expansion Joints	Ocean Reef Expansion Joints	Key Largo, FL	Ocean Reef Community Association Sub to General Asphalt	Juan Anderson	N/A	10/1/2019	11/1/2019	N/A
E4S19	\$ 880,200.00	Bridge Rehab	Spanish River Blvd over ICWW	Palm Beach County, FL	FDOT - District 4 Sub Contractor to Elite Industrial Painting Andrew Giancola (727) 940 - 6001 andrew@elpainting.com	Ryan Finnie	N/A	5/1/2019	2/1/2020	N/A
E3S52	\$ 551,256.19	Bridge Rehab	Slope Protection and Bulkhead Repairs to Bridge No 460019 (SR30/US 98 over St. Andrews ICWW)	Bay County, FL	FDOT - District 3 Charles Kennedy Charles.Kennedy@dot.state.fl.us 850-767-4933	Willie Stringfield	Fidelity & Deposit Co. of Maryland Alvin Miller 330-533-1199	9/1/2019	1/1/2020	10%
E1R66	\$ 5,199,494.00	Bridge Rehab	Structural, mechanical, and electrical repairs to Bridge No. 130057. (State Road 789 over Longboat Key Pass) in Manatee County.	Manatee County, FL	FDOT - District 1 Juan Carrillo Juan.Carrillo@dot.state.fl.us 941-708-4446	Yanni Skaroulis	Fidelity & Deposit Co. of Maryland Alvin Miller 330-533-1200	6/1/2019	2/1/2020	30%
19-0145	\$ 465,824.00	Bridge Rehab	Structural Repairs on Memorial Hwy over Dick Creek Bridge and Fairway Blvd over Fleming Canal	Hillsborough County, FL	Hillsborough BOCC David Vogel (813) 307-1792 vogeld@hillsboroughcounty.org	Dallas Fortner	Fidelity & Deposit Co. of Maryland Alvin Miller 330-533-1201	5/1/2019	2/1/2020	0%
LaDOTD H.09461	\$ 20,464,550.00	Bridge Rehab	Bridge Painting & Rehab	Iberville and St. Martin Parishes	LaDOTD Eric Dauphine (337) 282-6103 eric.dauphine@la.gov	Chris Kouskoutis	Fidelity & Deposit Co. of Maryland Alvin Miller 330-533-1202	3/1/2018	11/1/2020	20%
H.011766	\$ 10,951,675.90	Bridge Painting & Rehab	Bridge Painting & Rehab	Monroe, LA	LaDOTD Jim Jackson (318) 251-4117 Jim.Jackson@la.gov	Tom Gregory	Fidelity & Deposit Co. of Maryland Alvin Miller 330-533-1202	1/1/2018	10/1/2020	20%

COMPLETED WORK

Project Name	Contract AMT	Category	Description	Location	Owner	Superintendent	Surety Company	Start Date	Finish Date	% Subcontracted
Project No.: BR 2019(165) Control No.: Z263-02-098	\$ 4,671,605.00	Bridge Rehab	Bridge Rehab of Dale Miller Bridge	Nueces County, TX	TxDOT Robert Isassi or Delma Cave (361) 364-6401 Delma.Cave@txdot.gov Robert.Isassi@txdot.gov	George Pappas	Fidelity & Deposit Co. of Maryland Alvin Miller 330-533-1202	1/1/2020	4/13/2020	15%
Contract #99198	\$ 2,779,096.00	Cleaning and Painting	Cleaning and Painting along Interstate 90	Becket, Lee, Otis, Stockbridge, MA	Mass DOT John Pierce (413) 637-5764 john.pierce@state.ma.us	Gary Hillier	Fidelity & Deposit Co. of Maryland Alvin Miller 330-533-1203	8/19/2019	1/1/2020	10%
BP-1-20	\$ 949,045.40	Bridge Painting	Bridge Painting	Mercer County, WV	WVPA Joshua DeWeese jdeweese@hmb.com 304-760-1832	Chris Kouskoutis	Fidelity & Deposit Co. of Maryland Alvin Miller 330-533-1203	8/1/2019	10/1/2019	20%
BP-1-19	\$ 4,584,350.00	Bridge Painting	Bridge Painting	Mercer County, WV	WVPA Joshua DeWeese jdeweese@hmb.com 304-760-1832	Chris Kouskoutis	Fidelity & Deposit Co. of Maryland Alvin Miller 330-533-1204	3/1/2019	10/1/2019	20%
E4T48	\$ 1,579,388.44	Bridge Rehab	Full removal and replacement of the existing structural steel coating system on Halandale Beach Blvd. over the Intracoastal Waterway (ICWW) on Bridge Nos. 860619 & 860619	Broward County, FL	FDOT - District 4 Erik Sibila, P.E. 305.283.9816 ESibila@APCTE.com	Emmanuel Triantafillos	Fidelity & Deposit Co. of Maryland Alvin Miller 330-533-1205	4/19/2019	8/19/2019	10%
E4T47	\$ 874,744.51	Bridge Painting	Bridge Painting	Broward County, FL	FDOT - District 4 Erik Sibila, P.E. 305.283.9816 ESibila@APCTE.com	Theo Mamouzelos	Fidelity & Deposit Co. of Maryland Alvin Miller 330-533-1206	6/1/2019	7/1/2019	10%
B180547TJM	\$ 376,810.00	Bridge Rehab	Bridge Scour Repairs, Del Prado Blvd over Malanga Canal	Lee County, FL	Lee County Avelino Cancel (239) 533-9416 ACancel@leegov.com	Jack Fuford	Fidelity & Deposit Co. of Maryland Alvin Miller 330-533-1207	5/1/2019	9/1/2019	40%
SC File No. 8814200 P026821	\$ 3,033,147.84	Bridge Rehab	Bridge Rehab	Fairfield, SC	SCDOT Herbert Latten (Asst Resident Engineer) (803) 581-8008 and Michael Moss (Resident Engineer)	Andy Vanveen	Fidelity & Deposit Co. of Maryland Alvin Miller 330-533-1208	7/1/2018	8/1/2019	30%
DB00461	\$ 1,500,000.00	Bridge Rehab	Bridge Rehab, phased rehabs to the four bridge decks being repaired. The bridge decks are rehabed by mechanical scarification & receiving a Polyester Polymer Concrete (PPC) Overlay. Additional pavement markings, joint reconstruction, HMA paving, and approach slab repairs	Pitt County, NC	NCDOT - Div 2 Sarah Lentine (Resident Engineer) (252) 439-2970 and Kenny Homer (Asst Resident Engineer) (252) 671-1510	Andy Vanveen	Fidelity & Deposit Co. of Maryland Alvin Miller 330-533-1209	12/1/2018	7/1/2019	60%
CN-18-007	\$ 1,438,150.00	Cargo Pier Maintenance	Repair existing pier and adjacent petroleum transfer platform structure by installing pile jackets with passive cathodic protection. Removing & replacing pile caps, replacing damaged curbs, and repairing misc. concrete cracks/spalls. Repair bulkhead wall concrete encasement with epoxy crack injection at cruise terminal.	Port Canaveral, FL	Canaveral Port Authority Patrick Hammond 321.394.3260 phammond@portcanaveral.com	Ryan Finnie	Fidelity & Deposit Co. of Maryland Alvin Miller 330-533-1210	2/1/2019	5/1/2019	0%
Culvert Repair/Parkway Blvd, 25th N of Cherbourg Loop IFB-SN-18-134	\$ 108,663.84	Site & Civil	Culvert Repairs	Pasco County, FL	Pasco County BOCC Patricia Arndt 727-834-3604 Ext. 1615 parndt@pasccountyfl.net	Dallas Fortner	Fidelity & Deposit Co. of Maryland Alvin Miller 330-533-1211	2/1/2019	4/1/2019	0%
Project No. 599-734 Contract No.001279	\$ 3,471,026.00	Bridge Rehab	Aesthetic Coatings Renewal	Orlando, FL	Central Florida Expressway Authority Mike Schawe 407.687.8148 mschawe@mtahtaeng.com	George Pappas	Fidelity & Deposit Co. of Maryland Alvin Miller 330-533-1212	5/1/2018	3/1/2019	15%
18-C-00005 Laurel St. Bridge Repair - Phase 2	\$ 299,500.00	Bridge Painting and Rehab	Replacing damaged structural steel plates within the bridge	Tampa, FL	City of Tampa James King (813) 635-3416 james.king@tampagov.net	Dallas Fortner	Fidelity & Deposit Co. of Maryland Alvin Miller 330-533-1213	11/1/2018	2/1/2019	60%

COMPLETED WORK

Project Name	Contract AMT	Category	Description	Location	Owner	Superintendent	Surety Company	Start Date	Finish Date	% Subcontracted
ESZ29	\$ 997,135.00	Bridge Painting & Rehab	Bridge Bascule Span Painting	Volusia, FL	FDOT District 5 Chris Briggs (386) 740-3505 Christopher.Briggs@dot.state.fl.us	Yanni Skaroulis	Fidelity & Deposit Co. of Maryland Alvin Miller 330-533-1214	6/1/2018	1/1/2019	10%
2018.04	\$ 1,516,500.00	Bridge Painting & Rehabilitation	Cleaning and painting 58,550 SF of structural steel and metal work, and all non-galvanized bearing assemblies, along with all work incidental	Portland, ME	Maine Turnpike Authority John Doughty (207) 624-3000 jdoughty@hntb.com	Gary Hillier	Fidelity & Deposit Co. of Maryland Alvin Miller 330-533-1215	5/1/2018	8/1/2018	10%
SBRP-18-14	\$ 1,490,000.00	Bridge Rehab	Bridge and Pedestrian Railing Paint Project	Westminster, CO	City of Westminster Barbara Cinkosky (303) 658-2522 bcinkosky@cityofwestminster.us	Yanni Skaroulis	Fidelity & Deposit Co. of Maryland Alvin Miller 330-533-1216	2/18/2018	9/1/2018	10%
E7L56	\$ 844,020.00	Bridge Rehab	Fender System Repairs	Pinellas County, FL	FDOT - District 7 Daniel White (813) 975-6000 Daniel.White@dot.state.fl.us	George Pappas	Fidelity & Deposit Co. of Maryland Alvin Miller 330-533-1217	10/17/2017	6/1/2018	70%
E3P35	\$ 2,284,366.80	Bridge Painting	Bridge painting and other incidental construction for SR 8 (1-10) over Apalachicola River, Bridge Nos. 500086 and 500087	Gadsden County, FL	FDOT - District 3 Jeff Kerwin (850) 245-7927 jeff.kerwin@dot.state.fl.us	Emmanuel Triantafillos	Fidelity & Deposit Co. of Maryland Alvin Miller 330-533-1218	2/1/2018	6/18/2018	20%
Contract # 16996 SC DOT	\$ 977,432.00	Bridge Rehab	Bridge Rehabilitation over Stevens & Turkey Creek	Edgefield County, SC	SC DOT Tom Dorn (864) 445-3411 DornTE@sctdot.org	Jimmy Avinadi	Fidelity & Deposit Co. of Maryland Alvin Miller 330-533-1219	10/17/2017	3/1/2018	20%
Garrison Bight Bridge Repair Project	\$ 1,392,483.60	Bridge Rehab	Bridge Rehabilitation on Palm Ave Causeway	Monroe County, FL	Monroe County, BOCC Clark Briggs (305) 295-4306 Briggs-Clark@MonroeCounty-FL.Gov	Ryan Finnie	Fidelity & Deposit Co. of Maryland Alvin Miller 330-533-1220	8/17/2017	1/8/2018	10%
Contract # 16986 SC DOT	\$ 255,400.00	Bridge Rehab	Bridge Rehabilitation SC 9 W over SCL RR	Marlboro County, SC	SC DOT AJ Bostic (813) 317-4001 BosticAJ@sctdot.org	Jimmy Avinadi	Fidelity & Deposit Co. of Maryland Alvin Miller 330-533-1221	8/18/2017	10/17/2017	0%
E1P88	\$ 2,696,195.70	Bridge Rehab	Repairing cracks, delaminations and spalls, installing cathodic protection on piers, painting structural steel, grating, span locks and shoe replacement of the movable bridges to Bridge No.170167 and 170168 on SR 45 in Sarasota County.	Sarasota, FL	FDOT Jim Fitzer (AECOM) (813) 286-1711 Jim.Fitzer@aecom.com	George Pappas	Fidelity & Deposit Co. of Maryland Alvin Miller 330-533-1222	10/17/2017	11/1/2017	10%
ECMS No. Project 88541, 7th Street Bridge Rehabilitation	\$ 8,790,100.00	Bridge Painting & Rehab	Painting of new and existing steel, underdeck rust - bleed cleaning	Pittsburgh, PA	PennDOT / Allegheny County Kevin Meade (727) 504-7848 K_meade@brayman.com	Yanni Skaroulis	Fidelity & Deposit Co. of Maryland Alvin Miller 330-533-1223	8/16/2016	11/17/2017	10%
Contract #009064 Sol Duc River	\$ 2,297,848.00	Improvement of SR 101 / US 101	Sol Duc River Bridges Bridge Painting	Clallam County, WA	WSDOT Bill Trodahl (360) 565-0643 TrodahlW@wsdot.wa.gov	Jason Cheramie	Fidelity & Deposit Co. of Maryland Alvin Miller 330-533-1224	6/1/2017	10/1/2017	20%
Contract #W912WU-16-C-0029 Paint Tainter Gates at Fox Point Hurricane Barrier	\$ 2,375,000.00	Dam Painting & Rehab	Completely remove the existing paint system and all corrosion to bare steel on all surfaces of three tainter gates by abrasive blasting	Providence, RI	USACE Kevin Coleman (878) 316-8641 Kevin.P.Coleman@usace.army.mil	Chris Kouskoutis	Fidelity & Deposit Co. of Maryland Alvin Miller 330-533-1225	5/17/2017	8/17/2017	15%
17-986-217 Pinellas Park Elementary	\$ 44,676.50	Commercial	Abrasive Blasting of Play Court Canopy	Pinellas County, FL	Pinellas Park School Board Wayne La Fleur (727) 547-7226 LaFleurW@pcsb.org	Panos Aivatoglou	N/A	7/17/2017	8/1/2017	0%
GEN- 4576 NPR Aquatic Recreation & Aquatic Center	\$ 48,641.25	Commercial	Painting of New Port Richey Recreation & Aquatic Center	New Port Richey, FL	City of New Port Richey Chris Bornfleth (727) 841-4560 BornflethC@cityofnewportrichey.org	Panos Aivatoglou	N/A	10/1/2017	12/1/2017	0%

COMPLETED WORK

Project Name	Contract AMT	Category	Description	Location	Owner	Superintendent	Surety Company	Start Date	Finish Date	% Subcontracted
E8Q16	\$ 2,500,000.00	Bridge Painting	Bridge painting and cleaning on SR 91	Miami, FL	FDOT Andres Alahortua (786) 236-0791	John Koulianos	Fidelity & Deposit Co. of Maryland Alvin Miller 330-533-1225	2/17/2017	5/1/2017	0%
E1P64	\$ 829,730.00	Bridge Painting & Rehab	Bridge rehab on SR 78 over the Kissimmee River	Okeechobee County, FL	FDOT Susan Hindman (863) 471-4865	George Pappas	Fidelity & Deposit Co. of Maryland Alvin Miller 330-533-1226	3/1/2017	5/1/2017	35%
OKNHPP1-NBIP-(505)38 / Job Piece #3170004 / Call 130	\$ 262,148.80	Bridge Painting & Rehab	Cleaning and painting of existing steel structure	Custer County, OK	OK DOT 200 NE 21st Street Oklahoma City, OK 73105 David Whitley (405) 426-5061	Jason Cheramie	Fidelity & Deposit Co. of Maryland Alvin Miller 330-533-1227	3/17/2017	4/1/2017	5%
STP-272C(097)SS, NHPP-272A(125)SS	\$ 655,800.00	Bridge Painting & Rehab	Cleaning, blasting and painting at N 69th East Ave over SH 11	Tulsa County, OK	OK DOT 200 NE 21st Street Oklahoma City, OK 73105 Dwayne Janitz (918) 445-2684	Jason Cheramie	Fidelity & Deposit Co. of Maryland Alvin Miller 330-533-1228	Mar-17	4/1/2017	0%
H.10014.6 LA 1 over I-49 Bridge Rehabilitation	\$ 456,960.00	Bridge Painting & Rehab	Bridge Painting & Rehab	Rapids Parish, LA	LADOTD 1201 Capitol Access Rd Baton Rouge, LA 70802 Tim Thomas (813) 632-7676 TThomas@gpinet.com	Ryan Finnie	Fidelity & Deposit Co. of Maryland Alvin Miller 330-533-1229	10/16/2016	11/16/2016	0%
E4R47	\$ 400,000.00	Bridge Rehab	Installation of pile jackets on a 900' bridge over the ICWW	Palm Beach County FL	FDOT District 4 3400 W Commercial Blvd Fort Lauderdale, FL 33309 Steve Clark (954) 818-3600 Semper48@gmail.com	Christian Villegas	Fidelity & Deposit Co. of Maryland Alvin Miller 330-533-1230	7/1/2016	10/1/2016	10%
E5Y07	\$ 3,000,000.00	Bridge Rehab	Included 15,000 SY of epoxy overlay, 250 LF of epoxy injection, 24,000 SY of methacrylate monomer application and metalizing of twin 2,300' bridges over the ICWW in Cocoa Beach	Brevard County, FL	FDOT District 5 719 South Woodland Blvd Deland, Florida 32720 Wilkes Kemp (321) 634-6099 Wilkes.Kemp@dot.state.fl.us	Ryan Finnie	Fidelity & Deposit Co. of Maryland Alvin Miller 330-533-1231	3/1/2016	11/1/2016	10%
Contract No.: D214431 / TAS 15-35BP	\$ 5,699,649.80	Bridge Rehab	Abrasive blasting and painting of 19 bridges over 130 mile stretch of NYSTW	Oneida, Madison, Onondaga, Cayuga, Seneca, & Ontario Counties	New York State Thruway Authority John Riese (315) 457-5200 JRiese@bartonandloguidice.com	Yanni Koulianos	Fidelity & Deposit Co. of Maryland Alvin Miller 330-533-1232	4/1/2016	10/1/2016	10%
E3N42	\$ 762,045.00	Bridge Rehab	Rigging, cleaning and painting of a 2,500 LF bridge over the ICWW	Bay County / Panama City, FL	FDOT District 3 90 East Chipley, Florida 32428 Charles Kennedy (850) 330-1250 Charles.Kennedy@dot.state.fl.us	Avinadi Garcia	Fidelity & Deposit Co. of Maryland Alvin Miller 330-533-1233	7/1/2016	8/1/2016	0%
WIN: 018746.00, 022598.00, 022601.00, 022604.00 - Bridge Painting	\$ 1,979,348.00	Bridge Rehab	Abrasive blasting and painting of 7 bridges along with 10,000 LBS of structural steel repair and necessary traffic control	Portland, ME	Maine DOT 24 Child St. Augusta, ME 04330 John Doughty (207) 624-3000 jdoughty@hntb.com	Carlos Cervantes	Fidelity & Deposit Co. of Maryland Alvin Miller 330-533-1234	7/16/2016	11/1/2016	10%
Project #607552 (District 3) Cleaning and Painting of 5 Bridges	\$ 1,650,000.00	Bridge Rehab	Abrasive blasting and painting of 5 bridges over I-495	Wrentham, MA	MASSDOT 10 Park Plaza, Suite 3620 Boston, MA 01226 Cynthia Le (857) 368-9520	Carlos Cervantes	Fidelity & Deposit Co. of Maryland Alvin Miller 330-533-1235	9/1/2015	7/1/2016	10%

COMPLETED WORK

Project Name	Contract AMT	Category	Description	Location	Owner	Superintendent	Surety Company	Start Date	Finish Date	% Subcontracted
I-10 Overpass Bridges: Cleaning, Painting, and Repairs Calcasieu, Jefferson Davis, and Acadia Parishes State Project No.: H.009319	\$ 2,200,000.00	Bridge Rehab	Abrasive blasting & painting of 12 bridges, structural steel repair, concrete repairs including deck haunches	Calcasieu, Jefferson Davis, and Acadia Parishes	LADOTD 1201 Capitol Access Rd Baton Rouge, LA 70802 Beau Istre (337) 824-4835 Beau.Istre@la.gov	Gary Hillier	Fidelity & Deposit Co. of Maryland Alvin Miller 330-533-1236	3/1/2016	8/1/2016	10%
CR340/ Rock Bluff Bridge over Suwannee River	\$ 1,226,928.04	Bridge Rehab	Installation of 47 pile jackets, structural steel repair, joint replacement, spall repair and abrasive blasting and painting of a 500' bridge over the Suwannee River	Gilchrist County, FL	Gilchrist County Board of County Commissioners 209 SE 1st St. Trenton, FL 32953 James "Sandy" Daniel (904) 200-1677 SDaniel@nrcps.net	Carlos Cervantes	Fidelity & Deposit Co. of Maryland Alvin Miller 330-533-1237	1/1/2016	6/1/2016	5%
I-10 & I-610 Bridge Deck Patching, Girder Painting & Misc. Repairs	\$ 7,200,000.00	Bridge Rehab	30,000 CF of deck patching, 17,000 LF of deck joint repairs, hydro demolition and abrasive blasting and painting of bridges on a 10 Mile section of the Bonnet Carre Spillway Bridge	Orleans Parish, St. John the Baptist Parish & St. Charles Parish	LADOTD 1201 Capitol Access Rd Baton Rouge, LA 70802 Denny Tullier (337) 437-9211 denny.tullier@la.gov	Avinadi Garcia, Terry Andrews & Richard Secor	Fidelity & Deposit Co. of Maryland Alvin Miller 330-533-1238	3/1/2015	12/1/2015	10%
Dutchess County, New York	\$ 1,300,000.00	Bridge Rehab	Cleaning and painting of 9 bridges	Various locations throughout Dutchess County	Dutchess County 626 Dutchess Turnpike Poughkeepsie, NY 12603 Greg Bentley (845) 486-2924 Glbentley@dutchessny.gov	Carlos Cervantes	Zurich American Insurance Company Alvin Miller (330) 533-1203	7/1/2015	10/1/2015	5%
Rogers County Bridge Repairs	\$ 475,300.00	Bridge Rehab	Cleaning and painting of 3 bridges	Rogers County / Over Co Rd/BNSF RRR and over Bird Cr O'Flow, 1.3 MI N of I-44	ODOT 200 NE 21st Street Oklahoma City, OK 73105 Dwayne Jantz (918) 445-2684	Lucas Pappas	Zurich American Insurance Company Alvin Miller (330) 533-1203	7/1/2015	8/1/2015	0%
I-75 Widening	\$ 888,000.00	Bridge Rehab	Rigging and painting of a 3,000 LF bridge over the ICWW	Fort Myers, FL	FDOT District 1 801 N. Broadway Ave. Bartow, Florida 33830-3809 Kristina de Moya (239) 872-0283 Kristina.demoya@demoya.com	Avinadi Garcia	Zurich American Insurance Company Alvin Miller (330) 533-1204	2/1/2015	3/1/2015	0%
Treasure Island Bascule Bridge Rehab	\$ 686,855.00	Bridge Rehab	Bridge coating and sealing, bascule span bridge repair, concrete spall repairs on a 1,017' bridge over the ICWW	Treasure Island, FL	City of Treasure Island, FL 120 108th Ave. Treasure Island, FL 33706 Anthony O'Donnell (813) 299-4043	Carlos Cervantes	Zurich American Insurance Company Alvin Miller (330) 533-1205	12/1/2014	3/1/2015	0%
ODOT-NHPPIY-40-3(082)(085) Custer County	\$ 300,000.00	Bridge Rehab	Abrasive blasting and painting of two bridges	Custer County / I-40; From mile marker 76.6 to 83.9 & Washington St. Over I-40	ODOT 200 NE 21st Street Oklahoma City, OK 73105 Bob Lemon (405) 947-6069	Avinadi Garcia	Nielson, Wojtowicz, Neu & Associates Kevin Wojtowicz (813) 390-4711	11/14/2014	12/14/2014	0%
White Road (Br. No. 524015)	\$ 351,198.00	Bridge Construction	Remove existing bridge and replace with a new box culvert bridge. Work included paving & striping	Holmes County, FL	FDOT District 3 90 East Chipley Florida 32428 Jason Williams (850) 836-5720	Dallas Fortner	Nielson, Wojtowicz, Neu & Associates Kevin Wojtowicz (813) 390-4711	5/1/2014	9/1/2014	20%
MDOT Maintenance Painting of Bridge	\$ 429,100.00	Bridge Rehab	Abrasive blasting and painting of a 600' bridge over a river	Marion County, MS	MDOT 401 North West St. Jackson, MS 39201 Billy Owen (601) 359-7700	Avinadi Garcia	Nielson, Wojtowicz, Neu & Associates Kevin Wojtowicz (813) 390-4711	10/14/2014	11/14/2014	0%

COMPLETED WORK

Project Name	Contract AMT	Category	Description	Location	Owner	Superintendent	Surety Company	Start Date	Finish Date	% Subcontracted
Chattoga & Chickamauga Railway Co Bridge Paint Restoration	\$ 370,226.00	Bridge Rehab	Painting of a RR bridge	Trion, GA	Georgia Department of Transportation & CCKY Railway Company Jacksonville, FL 32224 Chris Frank (904) 314-4007	Avinadi Garcia	Nielson, Wojtowicz, Neu & Associates Kevin Wojtowicz (813) 390-4711	9/1/2014	9/1/2014	0%
Bridge Painting Westover Bridge S331-19-11.09.00	\$ 1,148,000.00	Bridge Rehab	Blasting, painting, concrete repair on a 1,000' bridge over the Monongahela River	Morgantown, WV	WV/DOT 1900 Kanawha Blvd Charleston, WV 25305 Sam Ferris (304) 842-1528	Avinadi Garcia	Nielson, Wojtowicz, Neu & Associates Kevin Wojtowicz (813) 390-4711	6/1/2014	9/1/2014	5%
Bridge Painting & Repair on Saco River Overpass 2014.04	\$ 1,291,605.00	Bridge Rehab	Rigging, containing and painting 1,200' of bridge on I-95 in Saco, Maine. Also included 2,500 LBS of steel repairs	Saco, ME	Maine Turnpike Authority 2360 Congress Street Portland, ME 04102 Scott Warchol (207) 831-5817 SWarchol@maineturnpike.com	Avinadi Garcia	Nielson, Wojtowicz, Neu & Associates Kevin Wojtowicz (813) 390-4711	4/1/2014	6/1/2014	10%
Fin.Proj No: 427153-2-52-01, # T7321, Hernando County	\$ 464,335.00	Bridge Rehab	Work included installing two crash walls, installation of 150 CY of Class IV concrete, 7,000 LBS of reinforcing steel, installation of sheet pile, 10,000 SF of slope repairs and cleaning and painting	Brooksville, FL	FDOT 605 Suwannee St. Tallahassee, FL 32399 William Watkins (352) 848-2601	Lucas Pappas	Nielson, Wojtowicz, Neu & Associates Kevin Wojtowicz (813) 390-4711	7/1/2013	3/1/2014	10%
Rogers County, STPY-NBIP (465), JP #20926(04)	\$ 1,087,258.00	Bridge Rehab	Rigging blasting and painting along with 1,000 LBS of structural steel repair on a 1,000' thru truss bridge over Bird Creek	Rogers County / SH-66 / Over Bird Creek, 3.68 Miles North of I-44	ODOT 200 NE 21st Street Oklahoma City, OK 73105 Matt Moshiri (918) 249-3939 Matt.Moshiri@otratch.com	Lucas Pappas	Nielson, Wojtowicz, Neu & Associates Kevin Wojtowicz (813) 390-4711	11/13/2013	1/1/2014	5%
PWOC Exterior Painting	\$ 6,850.00	Commercial	Painting a commercial building	Port Richey, FL	City of New Port Richey 5919 Main Street New Port Richey, FL 34652 (727) 853-1016	Lucas Pappas	NA	2/1/2015	3/1/2015	0%
13-110-ND / Painting of Fenley Ryther Dam at Lake Tobesofkee	\$ 855,688.00	Dam Rehab	Structural steel repair, concrete repair and blasting and painting of twin dam gates	Bibb County, GA	Bibb County, Georgia P.O. Box 4708 Macon GA 31208 David Fortson (478) 621-6660	Lucas Pappas	Nielson, Wojtowicz, Neu & Associates Kevin Wojtowicz (813) 390-4711	4/1/2013	8/1/2013	5%
Emergency Manhole Repairs # 30380050, #31690056, #30380005	\$ 64,202.00	Site & Civil	Manhole Repairs	Orlando, FL	Orange County, Florida 8100 Presidents Dr. Ste. D, Orlando, FL 32809 Rick Kraft (407) 704-9112	Terry Andrews	Nielson, Wojtowicz, Neu & Associates Kevin Wojtowicz (813) 390-4711	6/1/2014	9/1/2014	0%
ESU08	\$ 449,134.80	Site & Civil	Sinkhole Repairs	Volusia, FL	FDOT District 5 719 South Woodland Blvd DeLand, Florida 32720 Allan Hyman (386) 943-5000	Dallas Fortner	Zurich American Insurance Company Alvin Miller (330) 533-1205	6/1/2016	9/1/2016	10%
Pipe Replacement Project Bid No. IFB-DL-10-015	\$ 523,649.00	Site & Civil	Replacing of several drainage structures	Pasco County, FL	Pasco County Purchasing Department 8918 Government Dr., New Port Richey, FL 34654 (727) 847-8194	Dallas Fortner	Zurich American Insurance Company Alvin Miller (330) 533-1205	6/1/2014	9/1/2014	15%
130082-B-JJ WWTP Influent Structure Repairs	\$ 435,638.00	Site & Civil	Concrete repairs and pipe installation	Tarpon Springs, FL	City of Tarpon Springs Purchasing Department 324 East Pine St. Tarpon Springs, FL 34689 Rob Marciniuk (727) 942-5616	Terry Andrews	Nielson, Wojtowicz, Neu & Associates Kevin Wojtowicz (813) 390-4711	10/1/2013	6/1/2014	20%
Birdsong Blvd Drainage Improvements / IFB-DL-13-213	\$ 229,055.00	Site & Civil	Replacing of several drainage structures	Wesley Chapel, FL	Pasco County BOCC 8919 Government Dr. New Port Richey, FL 34654 Bob Shepard (727) 834-3604	Dallas Fortner	Nielson, Wojtowicz, Neu & Associates Kevin Wojtowicz (813) 390-4712	1/1/2014	4/1/2014	10%

COMPLETED WORK

Project Name	Contract AMT	Category	Description	Location	Owner	Superintendent	Surety Company	Start Date	Finish Date	% Subcontracted
Main Street Landing (Streetscape)	\$ 278,227.00	Site & Civil	Sidewalk and drainage repairs and replacement	New Port Richey, Florida	City of New Port Richey 5919 Main Street New Port Richey, FL 34652 Gary Peterson (727) 816-1973	Dallas Fortner	Nielson, Wojtowicz, Neu & Associates Kevin Wojtowicz (813) 390-4713	9/1/2013	1/1/2014	20%



SOUTHERN ROAD & BRIDGE

715 Wesley Avenue
 Tarpon Springs, FL 34689
 Tel: (727) 940-5395
 Fax: (727) 499-7158
 www.southernrb.com

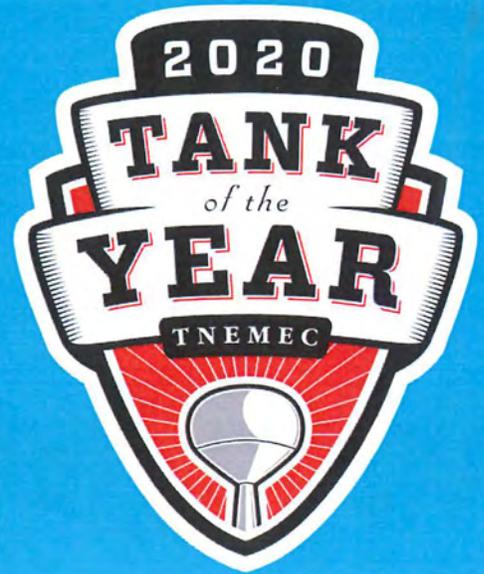
PROJECT	CONTRACT AMOUNT	LOCATION	OWNER	START DATE	FINISH DATE
BID # 22024 C.I.P. No. W-85 Parksite Reservoir Interior Recoating & Repairs	\$ 1,173,225.60	Bellevue, WA	City of Bellevue	10/2022	12/2022
21B-041 WWTP Chlorine Contact Tank Coating	\$ 139,000.00	The Villages, FL	Village Center Community Dev. District Kathleen Godfrey 352-751-6700 Kathleen.Godfrey@DistrictGov.org	4/25/2022	7/1/2022
P12484 Refurbishment of the Fiveash WWTP 5 MG Steel Ground Storage Tank (North)	\$ 3,079,454.00	Ft. Lauderdale, FL	City of Fort Lauderdale 100 N Andrews Ave., Ft. Lauderdale, FL 954-828-5850 pburger@ftlauderdale.gov	3/22/2021	6/20/2021
HBWD1902 Rehabilitation of 1,000,000 Gallon Elevated Water Storage Tank Bellows Road, Hampton Bays, NY Suffolk County	\$ 2,310,100.00	Southampton, NY	Town of Southampton Robert C. Michelott (631) 392-5335 Rmichelotti@H2M.com	9/8/2020	3/17/2021
P20-03 Water Tank Rehabilitation and Painting North East Tower	\$ 2,072,750.00	Bossier City, LA	City of Bossier City 620 Benton Rd., Bossier City, LA Ben Rauschen or Todd Thompson bachrauschenbachb@bossiercity.org tthompson@manchacgroup.com	3/1/2020	7/1/2020
P20-02 Water Tank Rehabilitation and Painting LA 71 South Tower	\$ 1,963,250.00	Bossier City, LA	City of Bossier City 620 Benton Rd., Bossier City, LA Ben Rauschen or Todd Thompson bachrauschenbachb@bossiercity.org tthompson@manchacgroup.com	2/1/2020	6/1/2020



SOUTHERN ROAD & BRIDGE

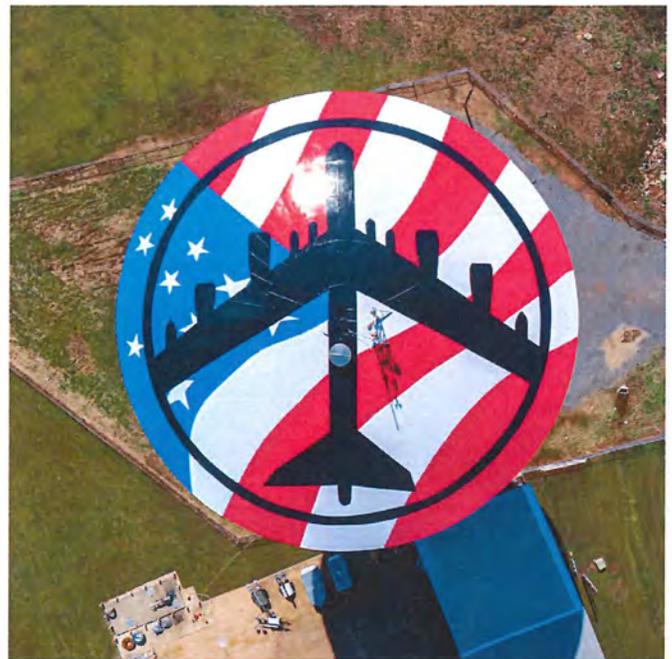
715 Wesley Avenue
 Tarpon Springs, FL 34689
 Tel: (727) 940-5395
 Fax: (727) 499-7158
 www.southernrb.com

PROJECT	CONTRACT AMOUNT	LOCATION	OWNER	START DATE	FINISH DATE
20-006 2019 WWTF Storage Tank Cleaning & Painting	\$ 129,780.00	New Port Richey, FL	City of New Port Richey 727-841-4568 Joe Palazzolo or Roger Goodwin Palazzolo.J@cityofnewportrichey.org OR goodwinrcityofnewportrichey.org	1/1/2020	3/1/2020
160089-B-RS Painting of Ground Storage Tank	\$ 10,800.00	Tarpon Springs, FL	City of Tarpon Springs 324 East Pine St., Tarpon Springs, FL 34689 727-942-5615 Jay Jackus or R. Simmons jjackus@ctsfl.us OR rsimmons@ctsfl.us	5/1/2016	9/1/2016
130082-B-JJ WWTP Influent Structure Repairs	\$ 435,638.00	Tarpon Springs, FL	City of Tarpon Springs Purchasing Department 324 East Pine St. Tarpon Springs, FL 34689 Rob Marcincuk rmarcincuk@ctsfl.us (727) 942-5616	10/1/2013	6/1/2014
Ocean Sands Waste Water Treatment Plant Tank Painting including a bypass installation, cleaning and coating of tank surfaces, pipe replacements and concrete repairs	\$ 69,410.00	Corolla, NC	Currituck County 444 Maple Rd., Maple, NC William Nash 252-207-9440 william.nash@currituckcountync.gov	1/1/2013	1/1/2013



TANK OF THE YEAR

YOUR 2020 PEOPLE'S CHOICE TANK OF THE YEAR!



City of New Port Richey

"The Gateway To Tropical Florida"

5919 Main Street, New Port Richey, Florida 34652

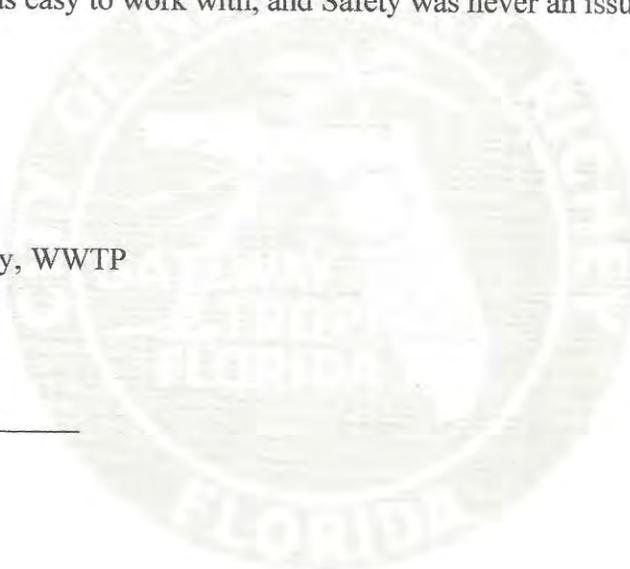
To Whom It May Concern,

I am writing to recommend the construction services of Southern Road and Bridge, LLC. Their knowledge and attention to detail were outstanding. They worked on several tanks, pipes and buildings and was completed on time. I am confident in my recommendation of Southern Road and Bridge, LLC for any type of Painting & Rehabilitation Project. Additionally, their Administrative Staff was easy to work with, and Safety was never an issue,

Thank You

Joe Palazzolo
Chief Operator
City of New Port Richey, WWTP
727/841/4569
1/22/21







January 19, 2021

Subject: Water Tank Rehabilitation and Painting NE Tower/ Water Tank Rehabilitation
and Painting LA 71 South
Project # P20-03 & P20-02
Manchac Project # 1002.605

To Whom It May Concern,

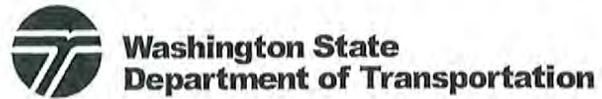
I am writing to recommend the construction services of Southern Road and Bridge, LLC whom which I worked with on the subject projects. Their knowledge and attention to detail were outstanding. Both project were completed within the duration set forth in the specifications.

I feel confident in recommending Southern Road and Bridge, LLC for any type of Painting & Rehabilitation Project. Additionally their Administrative Staff was not only thorough, but also easy to work with, and always willing to take the time to discuss my concerns or respond to any questions that came about on both projects.

Sincerely,

A handwritten signature in blue ink, appearing to read "Todd Thompson II". The signature is fluid and cursive, with a prominent initial "T" and "S".

Todd Thompson
Manchac Consulting Group, Inc.



Nomination Form 2017

"Partnership for Excellence in Contract Administration" Award

Contract Number: 009064

Project Name: US101 Sol Duc River Bridges – Bridge Painting

Contractor Name: Southern Road and Bridge

Project Engineer: Chris Bruning

Date Project Accepted: Executed May 18th, 2017.

Category of Award (*please underline one category*):

Eastern Washington

- Projects Less than \$3,000,000
- Projects \$3,000,000-\$10,000,000
- Projects Greater than \$10,000,000

Western Washington

- Projects Less than \$3,000,000
- Projects \$3,000,000-\$10,000,000
- Projects Greater than \$10,000,000

Statewide

- Special Mention City/County or Other Project Administered by the WSDOT/Contractor Team

Brief Overview of Nominated Project

Project Description

This project includes the cleaning and painting of all metal surfaces on two bridges on US101 @ M.P. 194.3 and 212.5. These are overhead steel truss bridges that were in need of repainting. The project also included new paved panel joints and new expansion joints on the driving surface of the bridges.

Customer-Focused Administration

During the course of the project, it was evident that Southern Road and Bridge wished to perform the highest quality work within the least amount of time. They also partnered with WSDOT on more than one occasion to mitigate the impacts to the traveling public by opening up both lanes when construction activities were not ongoing. This was greatly appreciated by the surrounding community during a weekend festival in Forks, WA. Southern Road and Bridge was receptive and very quick to respond to any requests by WSDOT.

Innovative Problem Solving

Southern Road and Bridge proposed a cost reduction to the project to utilize recyclable abrasive blast media to remove the existing paint, rust, and other foreign material on the steel bridges. By utilizing recyclable abrasive blast media they were able to complete the blasting with significantly less abrasive material and generated significantly less hazardous waste. The storage and disposal of hazardous waste is a force account item paid by WSDOT, and this innovative solution greatly reduced this cost to the taxpayers. Southern Road and Bridge brought up very specialized equipment to recapture, separate, and reuse the steel grit during the blasting process. It was very evident that Southern Road and Bridge was a highly experienced company whose mission was to perform very high quality work with as little impact to the environment as possible.

Overcoming Extraordinary Challenge

There were several challenges that were overcome on this project:

1. Class 1 containment was required. This is the highest level of containment and Southern Road and Bridge was able to meet the specifications with no major releases.
2. Short project duration with limited working hours. This project was to be complete in 90 working days with only Sundays not being counted. Due to nesting birds in the area, the Contractor was only allowed to work between 2 hours after sunrise to 2 hours prior to sunset. To meet this aggressive schedule, Southern Road and Bridge worked numerous Sunday shifts and in the end worked



**Washington State
Department of Transportation**

on both bridges simultaneously to complete the project within the allowable working days.

3. First WSDOT contract by an out of state company. This was Southern Road and Bridge's first WSDOT contract and they worked diligently to learn our submittal and materials acceptance processes. To add to this challenge, WSDOT bridge and structure reviews were hired out to a consultant. This meant that the lines of communication went through 1 extra channel and this added time and confusion to the process of approving submittals. Southern Road and Bridge worked diligently to return corrections asap and was able to get all submittals approved without significant delays to the project. Even during the most frustrating times, the project team from Southern Road and Bridge kept a positive attitude, responded quickly, and remained professional.
4. Weight/ Loading restrictions on the bridges. Due to weight/load restrictions, the bridges had to be painted in stages. First, the underdeck steel was painted with the requirement that only 1 lane of traffic could be allowed and had to be in the center of the bridge. Then once the underdeck platform and containment was removed, then the traffic could be swapped to one side or another to perform all the overhead work. This restriction made the task of completing the project in a short duration that much more difficult.

Effective Contract Administration

Southern Road and Bridge did a fantastic job of learning a new process and submitting all documentation prior to beginning work. The project teams communicated very well and kept a very professional attitude. Submittals and materials documentation was submitted in a timely manner and all requests from WSDOT were answered quickly. Southern Road and Bridge was also very helpful and took the time to explain any items of confusion to the WSDOT team.

Timely Completion of Project

Southern Road and Bridge worked very efficiently and was able to complete both bridges within the allowable time. They worked numerous Sundays to make this happen and they were determined to get the work done in time.

Safety

Southern Road and Bridge is a safe working company and there were no accidents on this project. They were also very helpful with ensuring that our project inspector had appropriate equipment and stayed safe at all times. They went above and beyond what was required to drive our inspector from the project site back to the shower facility each day during the blasting and painting work. In addition, when our inspector was ill, the project foreman volunteered to driver her to the local hospital. This was appreciated greatly and showed that Southern Road and Bridge cared about all members of the project team.



Chris Bruning

WSDOT Applicant Team Name (Please Print)

WSDOT Applicant Team Signature

Luke Pappas
Contractor Applicant Team Name (Please Print)

Contractor Applicant Team Signature

Completed nomination form, overview, narrative, and any other appendices must be received on or before October 31, 2017.

Mail to: Partnership for Excellence in Contract Administration Award
c/o Dan Gasche
Construction Administration Specialist
Washington State Department of Transportation
P.O. Box 47354
Olympia, WA 98504-7354

-or-
E-mail to: gasched@wsdot.wa.gov



8935 N.W. 35th Lane, Suite 200
Doral, Florida 33172



08/19/2019

Mr. Emmanuel Triantafilos
Southern Road and Bridge
715 Wesley Avenue,
Tarpon Springs, Florida 34689

Dear Mr. Triantafilos,

It is my pleasure to provide this personal letter of recommendation for you, based on my experience serving as Consultant Project Engineer for the Construction Engineering and Inspection (CEI) team for the following project in which you were the Construction Project Manager / Superintendent:

- FDOT District 4 Bridge Painting of SR-858, which involved full removal and replacement of the structural steel coating system of the SR-858/Hallandale Beach Blvd Bascule Bridge over the Intracoastal Waterway, including movable bridge preventive maintenance and routine repair, adjusting movable bridge counterweight, and providing movable bridge operator (Approximate Cost: \$1.5M)

Under your leadership, your staff provided an excellent quality bridge paint job, prepared safe containment, and complied with environmental requirements. Your exceptional cooperation and communication with our inspection staff as well as the public information officer assigned to the project are also very much appreciated. You provided all submittals in a timely manner, including pre-construction submittals, project schedules, and invoicing backup documentation. The final Contractor Past Performance Rating (CPPR) was a perfect score of 98.

The Hallandale Beach Blvd project was successfully completed in 144 days, when the allowed contract time was 291 days, 1/2 of the allowed time.

If you have any questions, please feel free to contact me at (305) 283-9816.

Sincerely,

Erik Sibila

Digitally signed by Erik Sibila
DN: c=US, o=AP CONSULTING
TRANSPORTATION ENGINEERS CORP,
ou=A01427D000001696D441D80000
00538, cn=Erik Sibila
Date: 2019.08.19 13:34:16 -0400

Erik Sibila, PE, CGC, MSCE
CEI Project Engineer



8935 N.W. 35th Lane, Suite 200
Doral, Florida 33172



07/16/2019

Mr. Lucas Pappas
Southern Road and Bridge
715 Wesley Avenue,
Tarpon Springs, Florida 34689

Dear Mr. Pappas,

It has been a pleasure to serve as a Consultant Project Engineer for the Construction Engineering and Inspection (CEI) team for the following project performed by Southern Road and Bridge for FDOT District 4 in Broward County:

- Bridge Painting of SR-838 Sunrise Blvd over SR-441, which involved pressure cleaning and painting of two steel bridges as well as applying Class 5 concrete coating to abutments, piers, and concrete barrier walls (Approximate Cost: \$874,000)

Your entire staff from top down provided an excellent quality bridge paint job, prepared safe containment, complied with environmental requirements, and cooperated and communicated with our inspection staff as well as the public information officer assigned to the project. Your office personnel provided all submittals in a timely manner, including pre-construction submittals, project schedules, and invoicing backup documentation. The final Contractor Past Performance Rating (CPPR) was a perfect score of 98.

The Sunrise Blvd project was successfully completed in 85 days, when the allowed contract time was 262 days, 1/3 of the allowed time.

If you have any questions, please feel free to contact me at (305) 283-9816.

Sincerely,

**Erik
Sibila**

Digitally signed by Erik Sibila
DN: c=US, o=AP CONSULTING
TRANSPORTATION ENGINEERS
CORP,
ou=A01427D000001696D441D80
00000538, cn=Erik Sibila
Date: 2019.07.16 17:30:52 -0400'

Erik Sibila, PE, CGC, MSCE
CEI Project Engineer

July 15, 2019

George Pappas
715 Wesley Avenue
Tarpon Springs, Florida 34689

ATTN: Mr. George Pappas
Field Superintendent

RE: Project: SR 408 Aesthetic Coatings Renewal
Project No.: 599-734
Contract No.: 001279
Contractor: Southern Road and Bridge.
O/G No.: 024
Mehta Reference Letter

Dear Mr. Pappas,

This reference letter is to acknowledge our appreciation with Southern Road and Bridge's excellent work in completing the subject coatings renewal project on time and under budget. This project was challenging as the cleaning and coating work was going on concurrent with other Central Florida Expressway Authority (CFX) work within the project limits of the coating project. Southern Road and Bridge was very cooperative working with our Mehta CEI team and the other active concurrent project teams and with coordination of vegetation removal with the owner CFX maintenance division.

The tell tail sign of an excellent quality project is when we get to the semi-final inspection and all work is found to be acceptable, by all, with no deficiency list items and the semi-final inspection becomes the final inspection and the project is ready to be recommended for final acceptance to the owner, which was the case with this project. Great Job!!

We look forward to working with Southern Road and Bridge on similar future CFX projects.

Sincerely,



Michael Schawe
Project Administrator | **Mehta and Associates, Inc.**
One Purlieu Place, Suite 100, Winter Park, FL 32792
Office (407) 657-6662 | Cell (407) 687-8148
mschawe@mehtaeng.com

MEHTA

cc:

Mike Schawe, P.A. MEHTA
Andrew Bailey, P.E. MEHTA
Lucas Pappas, SRB
Paul Vinik, P.E. GPI
Files : O/G 024, 301



Florida Department of Transportation

RON DESANTIS
GOVERNOR

Panama City Operations
3633 W. Highway 390
Panama City, FL 32405

KEVIN J. THIBAUT, P.E.
SECRETARY

DATE: 01/23/2020

To Whom it may concern:

Please find this letter of recommendation for Southern Roads and Bridge an A+ for upcoming projects that they propose an interest in. Their quality of work was top of the line and as well as the important documents sent in from the main office (correct and on time). This is the second project that I have had with Southern Roads and Bridge and both has turned out excellent.

- 1.) The painting of West Bay Bridge over the Intercoastal waterway (Bay County, Fl.).
- 2.) Dupont Bridge abutment repair after Hurricane Michael (Bay County, Fl.)

I would highly recommend Southern Roads and Bridge for any future projects.

Charles E. Kennedy – FDOT Project Manager/Project Oversight

Charles E Kennedy

Digitally signed by Charles E
Kennedy
Date: 2020.01.23 06:03:51 -06'00'

July 7, 2023

Southern Road & Bridge, LLC
40715 Wesley Avenue
Tarpon Springs, FL 34689

Re: Letter of Recommendation for Specialty Bridge Work Performed

Dear Sir or Madam:

Michael Baker International served as Engineer of Record on a bridge repair and maintenance project for the City of Mobile. Southern Road and Bridge, LLC successfully and satisfactorily completed the following project(s) for the City:

Project(s): **SITE 1 – Pedestrian Bridge over Water Street (BIN No. 017197) and SITE 2 - Beauregard Street / Robert M. Hope Overpass Over CSXT (BIN 014005) Overhead Bridge Repair, Cleaning, and Painting (City Project Nos. 2019-3005-01 / 2020-3005-06)**

Client / Owner: **City of Mobile, Alabama**

Contract Amount: **\$1,099,040.00 Total (\$410,834.00 for Site 1 / \$1,049,502.45 for Site 2)**

Contract Term: **120 Working Days Allowed (for total contract)**

Notice to Proceed: **October 22, 2020**

Completion Date: **August 23, 2022**

Contractor's scope of work included:

Repair of Steel Components and Cleaning, Sandblasting and Repainting Steel and Concrete Components

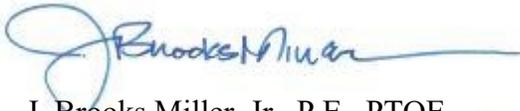
This contract included (2) separate project sites in the downtown business district of Mobile, but Michael Baker was only responsible for overseeing construction operations for Site 2. Although there were delays in the project, they were no fault of the Contractor. CSX permitting and flagger requirements, along with the high volume of train traffic, significantly slowed the progress of work. However, Southern Road & Bridge completed all work on Site 2 within 52 working days.

The Contractor was excellent to work with on this project. Their staff was professional, knowledgeable, and responsive. They provided sufficient staff to perform the work efficiently,

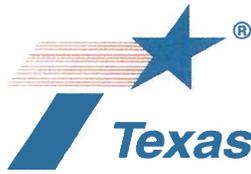
effectively, and in a timely manner. Additionally, the Contractor was accommodating to both the City's special scheduling needs, such as working around large conferences and Mardi Gras festivities held in or near the area of the project sites, and other special permitting requirements of the project including coordination of construction activities in accordance with strict CSX guidelines. I would highly recommend this Contractor for any specialty bridge maintenance and repair projects.

If you should have any questions or concerns, please do not hesitate to contact me at 251-380-0898.

Sincerely,

A handwritten signature in blue ink that reads "J. Brooks Miller, Jr." with a long horizontal flourish extending to the right.

J. Brooks Miller, Jr., P.E., PTOE
Senior Project Manager



Texas Department of Transportation

1350 E. HIGHWAY 77 | P.O. BOX 1041 | SAN BENITO, TEXAS 78586 | (956)399-5102 | WWW.TXDOT.GOV

August 1, 2022

To whom it may concern:

It was a pleasure working with Mr. Emmanuel Triantafillos (Manoli) at the Queen Isabella Causeway connecting Port Isabel & South Padre Island in Texas. Manoli really takes pride on his work by going above & beyond to provide an excellent end project. Manoli has a sense of urgency & understands his client, but he will NOT sacrifice quality. Manoli is well respected along his co-workers & TxDOT staff. Manoli constantly has a positive attitude regardless of the task at hand. Manoli is very knowledgeable when it comes to industrial coating projects & working along with others. Manoli took the time to personally go over with me bridge coating/painting procedures in detail. Our project was successful thanks to Manoli's leadership. I would strongly recommend Emmanuel on future industrial coating projects & look forward working with him in the nearby future.

Feel free to contact me at (956)399-5102 for further questions you might have.

Sincerely,

Andres Espinoza
San Benito Area Engineer

----- Forwarded message -----

From: Jones, Seth (KSC-BOSS-4430)[PAE - SGT Partners LLC] <seth.jones-1@nasa.gov>

Date: Tue, May 3, 2022 at 7:50 AM

Subject: Banana River Relief Bridge

To: George Pappas <GPappas@southernrb.com>

CC: AMARAL, BRITTANY (KSC-BOSS-4320)[PAE - SGT Partners LLC] <brittany.amaral@nasa.gov>, Vingris, Susan M (KSC)[PAE - SGT Partners LLC] <svingris@heardconstruction.com>, Henry Delgado <HDelgado@heardconstruction.com>

Good morning Mr. Pappas,

I hope this email finds you well. I wanted to take a few minutes to tell you that it was great to work with Clarence and his team. His leadership style in the construction Industry is not often seen and his team followed direction both safely and efficiently. They worked together without conflict with each other and NASA personnel, in fact they were courteous, professional, & always deferred to Clarence on matters of decision and direction. I witnessed Clarence speak to and train his team in skillsets that they wanted to improve on, and he patiently answered questions on the processes employed. Many times, I asked questions concerning their processes and he explained step by step what would be done and why. I also witnessed Clarence speak to NASA Personnel to explain various technical topics including issues addressing the expansion joints and what would be necessary to correct a previous Contractor's completed work. Clarence is a clear & effective communicator, that in part was one of the things that made me great full that he was on the team. Thank you again for the great work that your team did for Heard Construction here at NASA. Thanks to Sue & Henry from HCI for choosing a good Contractor for their team on this one. Perhaps we will have an opportunity to work together in the future.

Respectfully,



Seth Jones

Construction Inspector (NACE 3)

NASA Base Operations & Spaceport Services (BOSS)

C: (321) 432-2254

O: (321)-861-0887

A: Bldg. OSB-1, K6-1096 | Room 2301K, Kennedy Space Center, FL 32899

E: seth.jones-1@nasa.gov

W: www.pae-sgtpartners.com

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ITEM NO.	QTY	DESCRIPTION AND CAPACITY OF ITEMS	VIN NUMBER / SERIAL NUMBER	YEAR MFGD	PURCHASE PRICE	DEPRECIATED VALUE	CURRENT NET VALUE	AGE
VESSLS								
B-001	1	1987 HOM - Flying Squirrel Boat	FLZCA298F787	1987	\$ 475.00	\$ 475.00	\$ -	32
B-002	1	LEL CAJUN 20' BOAT	LEL166360585	1985	\$ 5,000.00	\$ 500.00	\$ 4,000.00	34
B-005	1	CAROLINA SKIFF 19'	EKHC0964A494	1994	\$ 1,000.00	\$ -	\$ -	25
B-007	1	DUCKWORTH 23' (SHARK)	ESM001900480	2000	\$ 5,500.00	\$ 1,650.00	\$ 3,850.00	19
B-008	1	MSZ 26' WHITE BOAT WITH TWIN E-TEC	MSZ00226E393	1993	\$ 5,400.00	\$ 540.00	\$ 3,780.00	26
B-009	1	ILZ BARGE/PUSHBOAT "RITA BELLE" 36'	ILZD0021D010	2010	\$ 38,500.00	\$ 3,850.00	\$ 30,800.00	9
B-010	1	Fisher Freedom Pontoon 22'	BUJ85424A101	2001	\$ 2,000.00	\$ 400.00	\$ 1,600.00	18
B-011	1	FLZ Homemade Barge 40' (LUKE'S ARK)	FLZFL214G818	2018	\$ 200,000.00	\$ 40,000.00	\$ 160,000.00	1
B-012	1	HOMEMADE/MISSISSIPPI H 48'	MIZ18820H10X	2010	\$ 85,000.00	\$ 8,500.00	\$ 62,700.00	9
B-013	1	ALUMAWELD 17' BOAT		1978	\$ 4,000.00	\$ 1,200.00	\$ 2,800.00	41
B-015	1	HOMEMADE FLZ 30'2"	LAZ70985G010	2010	\$ 45,000.00	\$ 9,000.00	\$ 36,000.00	9
B-017	1	ALUMINUM AOZ 18'	AOZD0361G393	1993	\$ 20,000.00	\$ 4,000.00	\$ 16,000.00	26
B-018	1	Encore Boat Builders 24' Pontoon Boat	Hin. ENB11442C111	2011	\$ 5,700.00	\$ -	\$ 5,700.00	9
B-019	1	G3 1544 Jon Boat w/Yamaha 9.9 OB	GEN31588H617	2017	\$ 5,332.00	\$ -	\$ 5,332.00	3
B-020	1	Alumicraft Jon Boat 14'	ACBD5729A606	2006	\$ 2,510.00	\$ -	\$ 2,510.00	13
B-021	1	10X40X5 Barge Section #145A008	145A008		\$ 39,295.75	\$ -	\$ 39,295.75	0
B-022	1	10X40X5 Barge Section #P-379QCV	P-379QCV		\$ 39,295.75	\$ -	\$ 39,295.75	0
B-023	1	10X40X5 Barge Section 145C062	145C062		\$ 42,319.00	\$ -	\$ 42,319.00	0
B-024	1	10X40X5 Barge Section 145C064	145C064		\$ 42,319.00	\$ -	\$ 42,319.00	0
all boats equipped with USCG safety equipment								
VEHICLES								
TR-001	1	1999 Isuzu VN White	4GTJ7C130XJ601079	1999	\$ 7,000.00	\$ 6,000.00	\$ 1,000.00	20
TR-002	1	2006 FRTL Columbia Tractor	1FUJA6CG26LW01763	2006	\$ 11,500.00	\$ 8,000.00	\$ 3,500.00	13
TR-003	1	Hino 195 Flat bed reg cab	JHHRDM2H7LK008737	2020	\$ 52,672.12	\$ -	\$ 52,672.12	0
TR-005	1	2007 Ford F-150- PIU	1FTRF12V87KC61542	2007	\$ 18,181.34	\$ 9,000.00	\$ 9,181.34	12
TR-006	1	2008 Chevy TK Silverado Grey	1GCJK33678F148882	2008	\$ 16,000.00	\$ 8,000.00	\$ 8,000.00	11
TR-007	1	2016 Chevrolet Silverado 2500	1GC1KXE85GF281712	2016	\$ 31,500.00	\$ 6,000.00	\$ 25,500.00	3
TR-008	1	2014 Dodge Ram TRK Black	3C6URSDL6EG158376	2014	\$ 52,000.00	\$ 18,000.00	\$ 34,000.00	5
TR-009	1	Ford E450 Box Truck	1FDXE45S37DA16466	2007	\$ 9,686.00	\$ 8,000.00	\$ 1,686.00	12
TR-010	1	2015 Chevy Silverado	1GCVKREH9F2431489	2015	\$ 32,500.00	\$ 7,500.00	\$ 25,000.00	4
TR-011	1	2018 Ford F-250 Super Duty	1FT7X2A62JEB22002	2018	\$ 44,612.96	\$ 8,000.00	\$ 36,612.96	1
TR-012	1	2011 Ford F250 TK White	1FT7W2A68BEC4237	2011	\$ 12,898.15	\$ 6,000.00	\$ 6,898.15	8
TR-014	1	Ford F-250 FX4 4dr. White	1FTSW21R88EE37212	2008	\$ 21,274.00	\$ 13,527.00	\$ 7,747.00	11
TR-015	1	Ford F-250 Extra Cab Gas	1FTNX21L4EB23380	2004	\$ 7,000.00	\$ 6,000.00	\$ 1,000.00	15
TR-016	1	Mitsubishi Fuso FE 145 Box TRK	JL6BBJ1S48K009476	2008	\$ 13,840.00	\$ 9,640.00	\$ 4,200.00	11
TR-017	1	FRHT - Freightliner Tractor (wsleeper Purchased from Sammy Rafta)	1FUJAA6AV64LM25993	2004	\$ 25,000.00	\$ 16,000.00	\$ 9,000.00	15
TR-018	1	Ford E450 Super Duty Box Truck	1FDXE45S96HA81393	2006	\$ 9,686.00	\$ 8,000.00	\$ 1,686.00	13
TR-019	1	Dodge Ram 3500	3C7WRSCL7DG526860	2013	\$ 28,500.00	\$ 7,500.00	\$ 21,000.00	6
TR-020	1	Dodge Ram 3500	3C7WRSCLXDG525024	2013	\$ 28,500.00	\$ 7,500.00	\$ 21,000.00	6
TR-021	1	International Tractor Trailer (Purchased from Penske in GA)	2HSCUAPR79C092166	2009	\$ 27,050.00	\$ 17,000.00	\$ 10,050.00	10
TR-022	1	Ford Pick Up SOLD	1FTNX20L33EB16369	2003	\$ 4,500.00	\$ 3,000.00	\$ 1,500.00	16
TR-023	1	Dodge Ram 3500 4x4	3C6DRGL3CF186162	2012	\$ 30,000.00	\$ 9,500.00	\$ 20,500.00	7
TR-024	1	Ram 1500 SLT	1C6RR6LT3FS639967	2015	\$ 35,000.00	\$ 4,500.00	\$ 30,500.00	4
TR-026	1	Chevy K1500 4 dr 4X4 Gas 5.3 L V8	1GCVKREC7GZ107625	2016	\$ 55,000.00	\$ 5,500.00	\$ 49,500.00	3
TR-027	1	RAM 3500 4 DR. Diesel Dually 4X4 Burgandy. 117894	3C63RRGL1EG117894	2014	\$ 48,000.00	\$ 7,800.00	\$ 40,200.00	5
TR-028	1	Ford F250 Crew Cab 4x4	1FTSW21538E099157	2008	\$ 21,274.00	\$ 13,527.00	\$ 7,747.00	11
TR-029	1	Dodge Ram D-3500 Flatbed	3C7WRTCLXFG707198	2015	\$ 51,000.00	\$ 8,100.00	\$ 42,900.00	4
TR-030	1	Isuzu Truck White FB	4GTJ7C134XJ600856	1999	\$ 10,200.00	\$ 8,200.00	\$ 2,000.00	20
TR-031	1	Ford E 450 Super Duty Box Truck	1FDXE45S56HA45636	2006	\$ 8,400.00	\$ 6,800.00	\$ 1,600.00	13
TR-032	1	International 9900i SFA 6X4 - (LEASED FROM SAMMY)	3HSCHASR73N056950	2003	\$ 27,050.00	\$ 17,000.00	\$ 10,050.00	16
TR-033	1	Chevrolet Silverado 3500 HD F-B	1GB4KVCYK157716	2019	\$ 43,500.00	\$ 3,500.00	\$ 40,000.00	0
TR-034	1	Ford E450 Super Duty Box Truck	1FDXE45S36HA86282	2006	\$ 8,400.00	\$ 6,800.00	\$ 1,600.00	13
TR-035	1	Chevy C5500 Glav Bus	1GBE5V1917F424378	2007	\$ 9,200.00	\$ 6,800.00	\$ 2,400.00	12
TR-036	1	Ford F-150 Vin. .D67932 SOLD	1FTMF1CF7DK67932	2013	\$ 28,500.00	\$ 8,650.00	\$ 19,850.00	6
TR-037	1	INTL DuraStar 4300 Box Trk Diesel	1HTMMAAL8BH316824	2011	\$ 11,000.00	\$ 8,800.00	\$ 2,200.00	8
TR-039	1	RAM 2500 TRADESMAN	3C6UR5HJ2EG299907	2014	\$ 28,000.00	\$ 14,000.00	\$ 14,000.00	5
TR-040	1	RAM 1500	1C6RR7GG3GS144334	2016	\$ 32,000.00	\$ 9,600.00	\$ 22,400.00	3
TR-041	1	DODGE W3500 PU	3D73Y3CL1BG521651	2011	\$ 20,000.00	\$ 16,000.00	\$ 4,000.00	8
TR-042	1	DODGE W2500 PU	3D7T12C18AG183012	2010	\$ 20,000.00	\$ 16,000.00	\$ 4,000.00	9
TR-043	1	FORD F150 PU	1FTMF1CW1AKA37991	2010	\$ 20,000.00	\$ 16,000.00	\$ 4,000.00	9
TR-044	1	FORD F-150 4WD (Joe's Truck)	1FTEW1EG1FKD01454	2015	\$ 43,000.00	\$ 21,500.00	\$ 21,500.00	4
TR-045	1	Dodge Ram 1500 Red 6 Cyl. Red	3C6RR7L1T5GG189494	2016	\$ 32,500.00	\$ 13,000.00	\$ 19,500.00	3
TR-046	1	Peterbilt 379 Tractor FIRE-TOTALED	1XP5DB9AXXD477950	1999	\$ 26,663.10	\$ 22,000.00	\$ 4,663.10	20
TR-047	1	FORD E450 17 FOOT BOX TRUCK	1FDXE45S07DA22564	2007	\$ 18,181.34	\$ 10,250.00	\$ 7,931.34	12
TR-048	1	GMC Sierra 2500HD 4X4 4dr.	1GT12REG9JF213715	2018	\$ 36,465.71	\$ 3,646.57	\$ 32,819.14	1
TR-049	1	GMC Sierra 2500HD 4X4 4 dr.	1GT12REG9JF192669	2018	\$ 36,465.71	\$ 3,646.57	\$ 32,819.14	1
TR-050	1	GMC Sierra 2500HD 4X4 4 dr.	1GT12REG9JF200824	2018	\$ 36,465.71	\$ 3,646.57	\$ 32,819.14	1
TR-051	1	CHEVROLET K2500 4X4	1GC1KVEG4BF147438	2011	\$ 9,545.00	\$ 6,681.50	\$ 2,863.50	8
TR-052	1	CHEVROLET K2500 4x4	1GC1KVEG4BF149593	2011	\$ 9,545.00	\$ 6,681.50	\$ 2,863.50	8
TR-053	1	CHEVROLET K2500 4X4 SOLD	1GC1KVCGS5BF205138	2011	\$ 9,545.00	\$ 6,681.50	\$ 2,863.50	8
TR-054	1	Freightliner Stake Side F/B	WDPPE4CC3B9463297	2011	\$ 13,500.00	\$ 9,450.00	\$ 4,050.00	8
TR-055	1	Ford F250 Crew Cab 4x4	1FT7X2B62BEC52796	2011	\$ 10,000.00	\$ 7,000.00	\$ 3,000.00	8
TR-056	1	Ford F250 XLT Super Duty Crew Cab 4X4	1FT7W2B63JEB83411	2018	\$ 39,096.98	\$ 3,909.70	\$ 35,187.28	1
TR-058	1	Ford E450 Box Truck	1FDXE45S27DA76898	2007	\$ 9,037.00	\$ 7,229.60	\$ 1,807.40	12
TR-059	1	Ford E450 Box Truck	1FDXE45S87DA80437	2007	\$ 9,037.00	\$ 7,229.60	\$ 1,807.40	12

ITEM NO.	QTY	DESCRIPTION AND CAPACITY OF ITEMS	VIN NUMBER / SERIAL NUMBER	YEAR MFGD	PURCHASE PRICE	DEPRECIATED VALUE	CURRENT NET VALUE	AGE
	1	ITI WINSTON TRAILER	1W9AP2305CH160102		\$ 12,312.50	\$ 11,696.88	\$ 615.63	
EQ-008	1	ARS 45,000 CFM DUST COLLECTOR	M14-031	2015	\$ 112,585.90	\$ 106,956.61	\$ 5,629.30	4
	1	WINSTON DC45 TRAILER	1W9AP2305FH160010					
EQ-009	1	8 ton Schmidt blast pot-trailer mounted	Serial #732188	1990	\$ 10,000.00	\$ 9,500.00	\$ 500.00	29
EQ-011	1	WANCO INC. ARROWBOARD	5F11S1019F1005180	2015	\$ 6,500.00	\$ 6,175.00	\$ 325.00	4
EQ-013	1	WANCO INC. ARROWBOARD	5F11S1013G1005743	2015	\$ 6,500.00	\$ 6,175.00	\$ 325.00	4
EQ-014	1	TEREX TH844C 8K FORKLIFT	045947	2004	\$ 15,959.62	\$ 15,161.64	\$ 797.98	15
EQ-015	1	TEREX TH844C 8K FORKLIFT		2005	\$ 17,766.38	\$ 16,878.06	\$ 888.32	14
EQ-016	1	TEREX TH844C 8K FORKLIFT	TH8085B 6625	2005	\$ 15,959.62	\$ 15,161.64	\$ 797.98	14
EQ-017	1	NATIONAL SIGN INC. ARROWBOARD	IN9AK1014EF272469	2015	\$ 6,500.00	\$ 6,175.00	\$ 325.00	4
EQ-020	1	NATIONAL SIGN INC. ARROWBOARD	IN9AK1018EF272474	2015	\$ 6,500.00	\$ 6,175.00	\$ 325.00	4
EQ-021	1	Tisch TE-5170 VFC Air Sampler	1101	2017	\$ 3,715.00	\$ 3,529.25	\$ 185.75	2
EQ-022	1	Tisch TE-5170 VFC Air Sampler	1012	2017	\$ 3,715.00	\$ 3,529.25	\$ 185.75	2
EQ-023	1	Anderson HP 35 Hydra Platform Trailer Mounted	1H9US3332ES196398	2014	\$ 156,550.00	\$ 148,722.50	\$ 7,827.50	5
EQ-024	1	Multi Quip DCA70SSIUAF 56KW Diesel Generator	S/N 7354210	2017	\$ 34,000.00	\$ 32,300.00	\$ 1,700.00	2
EQ-026	1	Tisch TE-5170 VFC Air Sampler	2122	2017	\$ 3,715.00	\$ 3,529.25	\$ 185.75	2
EQ-027	1	Allen 4836 BDF 20' Bridge Deck Finisher	S/N 4836111701	2017	\$ 92,000.00	\$ 87,400.00	\$ 4,600.00	2
EQ-028	1	Tisch TE-5000 VFC Air Sampler	1000	2016	\$ 3,715.00	\$ 3,529.25	\$ 185.75	3
EQ-029	1	Tisch TE-5028 Air Sampler Calibration Kit	3302	2017				2
EQ-030	1	Tisch TE-5007 VFC Air Sampler	5181	2014	\$ 3,715.00	\$ 3,529.25	\$ 185.75	5
EQ-031	1	Mitsubishi FGC30 6k Warehouse Forklift	F83-00536		\$ 3,200.00	\$ 2,560.00	\$ 640.00	
EQ-032	1	ARS Recycling S6 Super Unit 6 pot Recycler	M18-001	2018	\$ 518,000.00	\$ 103,600.00	\$ 414,400.00	1
	1	ITI Trailer	1Z9SC4936JM310633					
EQ-033	1	Kubota RTVX 1120 Diesel	A5KF1GDBJE6016013	2014	\$ 15,000.00	\$ 2,250.00	\$ 12,750.00	5
EQ-034	1	Putzmeister TK20 Concrete Pump	1P9AP1413HR330365	2018	\$ 70,524.10	\$ 10,578.62	\$ 59,945.49	1
EQ-035	1	Airplaco Pumpmaster	Pump S/N 173306	2018	\$ 17,235.00	\$ 2,585.25	\$ 14,649.75	1
EQ-036	1	Volvo Skidsteer MC110	#MC110P60013#	2004	\$ 19,270.00	\$ 15,416.00	\$ 3,854.00	15
EQ-037	1	Niftylift TM 34 MG	S/N 01-30365	2016	\$ 11,900.00	\$ 2,380.00	\$ 9,520.00	3
EQ-038	1	Kubota SLV95-2SHFC Track Loader	39475	2018	\$ 67,179.00	\$ 10,076.85	\$ 57,102.15	1
EQ-039	1	Kubota KX080-4SR3A Excavator	45313	2018	\$ 98,778.00	\$ 14,816.70	\$ 83,961.30	1
EQ-040	1	JCB 535-140 8K 4X4 Ext. Reach Forklift	Engine s/n SH320/40532U1190713 Transm	2014	\$ 52,247.70	\$ 20,899.08	\$ 31,348.62	5
EQ-041	1	John Deere 502TS Track Excavator	240334		\$ 19,502.10	\$ 9,751.05	\$ 9,751.05	
EQ-042	1	Ingersoll Rand XP375 CFM Compressor Diesel	395375ULRB12		\$ 19,000.00	\$ 9,500.00	\$ 9,500.00	
EQ-043	1	Ingersoll Rand XP375 CFM Compressor Diesel	372852UFQB12		\$ 19,000.00	\$ 9,500.00	\$ 9,500.00	
EQ-044	1	Doosan C185 CFM Compressor Diesel	4668473ZYF23	2015	\$ 10,950.00	\$ 4,380.00	\$ 6,570.00	4
EQ-045	1	Daewoo 030 Excavator Diesel Tracks						
EQ-046	1	Solar Tech Arrowboard	4GM1A0916J1529696	2018	\$ 5,133.30	\$ 770.00	\$ 4,363.31	1
EQ-047	1	Solar Tech Arrowboard	4GM1A0918J1529697	2018	\$ 5,133.30	\$ 770.00	\$ 4,363.31	1
EQ-048	1	Mahindra Tractor w/ bucket & bushhog	P2511363 DC	2014	\$ 18,000.00	\$ 7,200.00	\$ 10,800.00	1
EQ-049	1	Wacker Neuson Light Tower WNCLTV01EPUM03848	5XFLV0419JM003275	2018	\$ 7,156.88	\$ 1,073.53	\$ 6,083.35	1
EQ-050	1	Wacker Neuson Light Tower WNCLTV01CPUM03843	5XFLV0414JM003278	2018	\$ 7,156.88	\$ 1,073.53	\$ 6,083.35	1
EQ-051	1	Wacker Neuson Light Tower WNCLTV01HPUM03847	5XFLV0413JM003272	2018	\$ 7,156.88	\$ 1,073.53	\$ 6,083.35	1
EQ-052	1	Wacker Neuson Light Tower WNCLTV01JPUM03839	5XFLV041XJM003270	2018	\$ 7,156.88	\$ 1,073.53	\$ 6,083.35	1
EQ-053	1	Wacker Neuson Light Tower WNCLTV01JPUM03842	5XFLV0413JM003269	2018	\$ 7,156.88	\$ 1,073.53	\$ 6,083.35	1
EQ-054	1	Wacker Neuson Light Tower WNCLTV01KPUM03838	5XFLV0411JM003268	2018	\$ 7,156.88	\$ 1,073.53	\$ 6,083.35	1
EQ-055	1	Wacker Neuson Light Tower WNCLTV01LPUM03832	5XFLV0416JM003265	2018	\$ 7,156.88	\$ 1,073.53	\$ 6,083.35	1
EQ-056	1	Wacker Neuson Light Tower WNCLTV01VPUM03844	5XFLV0410JM003259	2018	\$ 7,156.88	\$ 1,073.53	\$ 6,083.35	1
EQ-057	1	Conex 8X20			\$ 2,500.00	\$ 2,250.00	\$ 250.00	
EQ-058	1	Conex 8X20			\$ 2,500.00	\$ 2,250.00	\$ 250.00	
EQ-059	1	Conex 8X20			\$ 2,500.00	\$ 2,250.00	\$ 250.00	
EQ-060	1	Conex 8X20			\$ 2,500.00	\$ 2,250.00	\$ 250.00	
EQ-061	1	John Deere Gator TX 4X2 2 seat side X side		2010	\$ 10,000.00	\$ 8,000.00	\$ 2,000.00	9
EQ-062	1	Heat Wagon VG400 400K BTU Indirect Fired Heater 12V 1PH		2007				12
EQ-063	1	Heat Wagon VG400 400K BTU Indirect Fired Heater 12V 1PH		2007				12
EQ-064	1	PSC Message Board / Arrow Trailer mounted	1P91217192G301112	2002				18
EQ-065	1	Frost Fighter 350K Indirect Fired Heater		2014				5
EQ-066	1	Frost Fighter 350K Indirect Fired Heater		2014				5
EQ-067	1	Frost Fighter 350K Indirect Fired Heater		2014				5
EQ-068	1	Ver-Mac, Inc. Message Board SOLD	2S9US4122CS132190	2012				7
EQ-069	1	Ver-Mac, Inc. Message Board SOLD	2S9US4126CS132192	2012				7
EQ-070	1	Solar Tech Arrowboard	4GM1A0911J1529699	2018	\$ 5,133.30	\$ 770.00	\$ 4,363.31	1
EQ-071	1	Husqvarna FS 3500 30" G Walk Behind Saw	1379418001	2019	\$ 15,865.00	\$ 1,586.50	\$ 14,278.50	0
EQ-072	1	Anderson Hydra Platform HP35	1H9US33313C196211R	3- Remanufactured in 2	\$ 80,000.00	\$ 48,000.00	\$ 32,000.00	0
EQ-073	1	Terex Bidwell 2450 Concrete Roller Paver	2450-2019-02	2019	\$ 127,440.00	\$ 12,744.00	\$ 114,696.00	0
EQ-074	1	Menzi Muck A91	S/N 91E08095566	2009	\$ 60,000.00	\$ 6,000.00	\$ 54,000.00	10
EQ-075	1	Anderson Hyfra Platform HP 35	S/N 1H9US3335J196521	2019	\$ 160,000.00	\$ 16,000.00	\$ 144,000.00	0
EQ-076	1	John Deere 333GXT Compact Track Loader	1T0333GMHKF349438	2019	\$ 83,753.32	\$ 8,375.33	\$ 75,377.99	0
EQ-077	1	CASE 621G Full Size Wheel Loader	NJF246459	2019	\$ 157,450.00	\$ 15,745.00	\$ 141,705.00	0
EQ-078	1	CASE CX145D Small Full Size Excavator	NKS7E1588	2019	\$ 147,500.00	\$ 14,750.00	\$ 132,750.00	0
EQ-079	1	CASE CX245D Med. Full Size Excavator	NKS7K1257	2019	\$ 205,500.00	\$ 20,550.00	\$ 184,950.00	0
EQ-080	1	Mecalac MRC6 Skid Excavator	MEC06MCRTH0120458	2017	\$ 105,950.00	\$ 10,595.00	\$ 95,355.00	0
EQ-081	1	Tisch TE-5170 VFC Air Sampler		2019	\$ 4,091.80	\$ 409.18	\$ 3,682.62	0
EQ-082	1	Tisch TE-5170 VFC Air Sampler		2019	\$ 4,091.80	\$ 409.18	\$ 3,682.62	0
EQ-083	1	Putzmeister Thom Katt TK40 Concrete Pump	S/N2106T4857 Vin. 1P9AP1619JR330857	2018	\$ 66,900.00		\$ 66,900.00	0
EQ-084	1	Case 921G Wheel Front End Loader, 5yd bucket, 72" forks, roof rake	NJF246475	2019				
EQ-085	1	Solar Technology, Inc. Silent Messenger Message Board	4GM2M1511K1415338	2019	\$ 16,600.00		\$ 16,600.00	0
EQ-086	1	Solar Technology, Inc. Silent Messenger Message Board	4GM2M1513K1415339	2019	\$ 16,600.00		\$ 16,600.00	0
EQ-087	1	Solar Technology, Inc. Silent Messenger Message Board	4GM2M1514K1415463	2019	\$ 16,600.00		\$ 16,600.00	0
EQ-088	1	Solar Technology, Inc. Silent Messenger Message Board	4GM2M1516K1415464	2019	\$ 16,600.00		\$ 16,600.00	0
EQ-089	1	Case Compact Excavator CX55B	S/N NGTN56096	2016	\$ 54,544.32		\$ 54,544.32	
EQ-090	1	Sullivan 185 CFM Compressor	D185PDZSB	2016	\$ 13,500.00	\$ 4,050.00	\$ 9,450.00	
EQ-091	1	JCB 7K Forklift	S/N 0771191	1998	\$ 10,072.50	\$ 9,568.88	\$ 503.63	
EQ-092	1	Terex Bidwell 4800 Roller Paver SOLD	S/N 48-20131273-2-HD	2013	\$ 11,850.00	\$ 5,925.00	\$ 5,925.00	
EQ-093	1	Allas Copco XAS 185 CFM Compressor	4500A1018AR	2010	\$ 11,500.00	\$ 6,900.00	\$ 4,600.00	
EQ-094	1	IPEC Advanced Systems DC 30 SOLD	S/N 089364	1993	\$ 28,000.00	\$ 26,000.00	\$ 1,400.00	
	1	Talbert Trailer SOLD	40FR02524P5010490					

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EQ-095	1	Allen 28' Triple Roller Tube Pavers TRTP150B	S/N 512969-TT150B	2012			\$ -	
EQ-096	1	Kubota SVL75-2 Hi Flow Cab & Hyd Cplr Skid Steer, forks, 74" bucket	S/N KBCC0752TK1K47148	2020	\$ 59,714.00	\$ -	\$ 59,714.00	0
EQ-097	1	Kubota SVL75-2 Hi Flow Cab & Hyd Cplr Skid Steer, forks, 74" bucket	S/N 46193	2020	\$ 59,714.00	\$ -	\$ 59,714.00	0
EQ-098	1	Solar Technology, Inc. Silent Messenger Message Board	4GM2M1511K1415825	2019	\$ 16,600.00	\$ -	\$ 16,600.00	0
EQ-099	1	Solar Technology, Inc. Silent Messenger Message Board	4GM2M1518K1415692	2019	\$ 16,600.00	\$ -	\$ 16,600.00	0
EQ-100	1	Case 850M Bull Dozer	NKC103769	2019	\$ 155,430.00	\$ -	\$ 155,430.00	0
EQ-101	1	JLG 34' W/ JIB Articulating Manlift 340AJ Diesel	s/n 300247198	2018	\$ 40,910.00	\$ -	\$ 40,910.00	0
EQ-102	1	JLG 45' w/JIB 4wd Articulating manlift 450AJ Diesel	s/n 0300219746	2016	\$ 40,157.00	\$ -	\$ 40,157.00	0
EQ-103	1	JLG 45' w/JIB 4wd Articulating manlift 450AJ Diesel	s/n 0300161525	2012	\$ 28,127.00	\$ -	\$ 28,127.00	0
EQ-104	1	JLG 45' w/JIB 4wd Articulating manlift 450AJ Diesel	s/n 0300178100	2013	\$ 30,806.00	\$ -	\$ 30,806.00	0
EQ-105	1	2018 TerraMac RT-14R Crawler Carrier	s/n 14RG0076	2018	\$ 193,699.69	\$ -	\$ 193,699.69	0
EQ-106	1	My Casa 8X20 Storage Conex	N/A	2018	\$ 2,900.00	\$ -	\$ 2,900.00	0
EQ-107	1	Entech 45DC Dust Collector Lot 299-1 Semi OK	1E9FF4727FN195002	2015	\$ 95,000.00	\$ -	\$ 95,000.00	0
EQ-109	1	Entech 45DC Dust Collector Lot 299-1 Semi OK	1E9FP 3829DN195005	2013	\$ 60,000.00	\$ -	\$ 60,000.00	0
EQ-113	1	Anderson Hydra Platform HP32 - Air Brakes	1H9US33364N196212	2004	\$ 80,000.00	\$ -	\$ 80,000.00	0
EQ-114	1	Anderson Hydra Platform HP35 - Air Brakes	1H9US33384N196213	2004	\$ 80,000.00	\$ -	\$ 80,000.00	0
EQ-115	1	Bobcat T870 T4 CompactTrack Loader	B47C18941	2021	\$ 106,160.00	\$ -	\$ 106,160.00	0
EQ-116	1	Sullair 1600 CFM Compressor	200806260074	2008	\$ 85,000.00	\$ -	\$ 85,000.00	0
EQ-117	1	Sullair 1600 CFM Compressor	201402260038	2014	\$ 125,000.00	\$ -	\$ 125,000.00	0
EQ-118	1	Case Excavator CX145D SR	DAC145K7NMS7E2174	2021	\$ 165,500.00	\$ -	\$ 165,500.00	0
EQ-119	1	Case Midi Ex CX80C	NMS6B2710	2021	\$ 121,500.00	\$ -	\$ 121,500.00	0
EQ-120	1	Case Midi Ex CX80C	DAC080K6NL56B2457	2021	\$ 113,500.00	\$ -	\$ 113,500.00	0
		SMALL EQUIPMENT						
1		Saw, Cut-Off 14" Gas Model: TS420-14	Serial#179212290	2014	\$ 1,139.94	\$ 113.99	\$ 1,025.95	1
6		Concrete Saw Husqvarna Gas	N/A	2018	\$ 5,370.00	\$ 537.00	\$ 4,833.00	2
2		Concrete Saw Stihl Gas	N/A	2018	\$ 1,600.00	\$ 160.00	\$ 1,440.00	2
		Misc Tools, Hoses, Nozzles, Cables, Rigging Equipment, etc	N/A	N/A	\$ 200,000.00		\$ 200,000.00	N/A
		Safety equipment / Fall protection	N/A		\$ 20,000.00	\$ 2,000.00	\$ 18,000.00	2
		Traffic Control Devices	N/A	2019	\$ 25,000.00	\$ 1,200.00	\$ 23,800.00	1
20		Steel Grit New - Barrels	N/A	2020	\$ 13,000.00		\$ 13,000.00	0
100		Grit / Re-Cycle - Barrels	N/A	2019-2020	\$ 45,000.00		\$ 45,000.00	0
12		WIWA Paint Pump 64/1 @ \$4385.93 each	N/A	2016-2020	\$ 52,631.16	\$ 5,263.11	\$ 42,104.94	3
4		Graco Extreme X30 Paint Pump 60/1	N/A	2013	\$ 1,500.00	\$ 150.00	\$ 1,350.00	2
12		Generator assorted sizes	N/A	2018-2020	\$ 7,500.00		\$ 7,500.00	1
51		20'X16' Aluminum Scaffolds	N/A	2018	\$ 10,180.00	\$ 1,527.00	\$ 8,653.00	1
12		12'X20' Aluminum Scaffolds	N/A	2018	\$ 4,840.00	\$ 726.00	\$ 4,114.00	1
4		20'X24' Aluminum Scaffolds	N/A	2018	\$ 2,166.53	\$ 324.98	\$ 1,841.55	1
6		20'X32' Aluminum Scaffolds	N/A	2018	\$ 4,379.00	\$ 656.85	\$ 3,722.15	1
12		24'X24' Aluminum Scaffolds	N/A	2019	\$ 15,540.00	\$ 2,331.00	\$ 13,209.00	1
3		Aluminum 16' Extension Ladders	N/A	2013	\$ 170.00	\$ 17.00	\$ 153.00	2
2		Aluminum 8' Extension Ladders	N/A	2014	\$ 120.00	\$ 12.00	\$ 108.00	1
1		Aluminum 32' Extension Ladder	N/A	2014	\$ 360.00	\$ 36.00	\$ 324.00	1
4		Sky Climber Motors	N/A	2013	\$ 500.00	\$ 50.00	\$ 450.00	2
12		Safety Yo Yo's with Harness	N/A	2014-2020	\$ 4,080.00	\$ -	\$ 4,080.00	0
50		Safety Harness's with Lanyards	N/A	2019-2020	\$ 6,250.00	N/A	\$ 6,050.00	N/A
12		100' Extension Cords 14/2 Gauge	N/A	2019	\$ 720.00	\$ 72.00	\$ 648.00	1
1		Complete Repair Air Coupling Box Set	N/A	2014	\$ 120.00	\$ 12.00	\$ 108.00	1
200		Tie Down Straps 4 inch ratchet	N/A	2018-2020	\$ 10,000.00	\$ 1,000.00	\$ 9,000.00	1
18		Heavy Duty Snatch Blocks	N/A	2014	\$ 3,960.00	\$ 396.00	\$ 3,564.00	1
250		12' Chains with Hooks	N/A	2018	\$ 7,500.00	\$ 750.00	\$ 6,750.00	1
12		Battery Charger	N/A	2018	\$ 270.00	\$ 27.00	\$ 243.00	2
6		Palett Jack	N/A	2018	\$ 720.00	\$ 72.00	\$ 648.00	2
5		Barrell Dolly	N/A	2014	\$ 600.00	\$ 60.00	\$ 540.00	1
5		Banding Macines	N/A					
1		Drum Cart	N/A	2014	\$ 185.00	\$ 18.50	\$ 166.50	1
1		Mixer Mortar 9 CubicFeet	Serial#G1459257 / Model: WM90PH8	2015	\$ 2,593.00	\$ 259.30	\$ 2,333.70	0
4		Marco - Blastmaster 2.0 L-Series 100lb pots	N/A	2019	\$ 6,310.02	\$ -	\$ 6,310.02	0
1		Marco - 10 cu Blast Pot 2 nozzle	N/A	2019	\$ 6,069.25	\$ -	\$ 6,069.25	0
1		Blast Pot- Green Clemco	Model#23063	2015	\$ 2,200.00	\$ 220.00	\$ 1,980.00	0
2		Blast Pot- BlueClemco	Model#2452	2015	\$ 4,400.00	\$ 440.00	\$ 3,960.00	0
12		Air Tree / Manifold Marco / Barricade / Bullard	N/A	2018-2020	\$ 4,650.00	\$ 465.00	\$ 4,185.00	0
1		Manifold for by-pass pumping	Serial#400420043	2014	\$ 3,424.00	\$ 375.00	\$ 3,049.00	1
1		5.5 HP Diaphragm Test Pump	Serial#1406930	2014	\$ 2,243.26	\$ 250.00	\$ 1,993.26	1
		Fence	N/A	N/A	\$ 100,000.00		\$ 100,000.00	
		Safe Span	N/A	N/A	\$ 200,000.00		\$ 200,000.00	
1		TopCon Laser Level RL-H5A	1P059657	2019	\$ 645.00	\$ -	\$ 645.00	0
1		Lazor	N/A	2014	\$ 2,750.00	\$ 300.00	\$ 2,450.00	1
10		Assorted Pressure washers - cold	N/A	2019	\$ 4,678.90	\$ 46.78	\$ 4,632.12	1
1		Dyna GLO Pro 30,000 - Space Heater	N/A	2015	\$ 410.00	\$ 41.00	\$ 369.00	0
1		Dyna GLO 12,000 BTU Heater	Serial#0338030045/ZT	2013	\$ 524.29	\$ 52.42	\$ 471.87	2
1		Heat-Master 135,000 BTU	Serial#MH-135T-KFA	2015	\$ 350.00	\$ 35.00	\$ 315.00	0
2		Master Pro 125,000 BTU Space Heater	N/A	2014	\$ 570.00	\$ 57.00	\$ 513.00	1
1		Air Hose - 1200 PSI Iron Horse	N/A	2014	\$ 482.57	\$ 55.00	\$ 427.57	1
20		Computers / Software - Other	N/A	2019-2020	\$ 50,000.00		\$ 50,000.00	0
10		Furniture and Office Equipment	N/A	2018-2020	\$ 15,000.00	\$ 119.23	\$ 14,880.77	2
12		Needle Guns	N/A	N/A	\$ 1,350.00	\$ 135.00	\$ 1,215.00	N/A
3		23 MM Bristle Blasters	N/A	2019	\$ 3,750.00	\$ 375.00	\$ 3,375.00	1
		Small Power Tools Drills- grinders, regular, hammer, rotary etc. w/ Chargers	N/A	2019/2020	\$ 25,000.00		\$ 25,000.00	0
		Small Hand Tools (Wrenches, Sockets Screw drivers etc.)	N/A		\$ 29,690.26	\$ 2,969.02	\$ 26,721.24	N/A
		Inspection Equipment Name	Serial Number	Calibration Date				
1		PCE Concrete Rebound Test Hammer PCE-HT-225A	S#71101	2019	\$ 640.00		\$ 640.00	0
1		BYK a200 Anemometer	180825563	6/18/2020	\$ 164.00			
1		Sper Scientific	AE64289/33775	N/A	\$ 916.00			

ITEM NO.	QTY	DESCRIPTION AND CAPACITY OF ITEMS	VIN NUMBER / SERIAL NUMBER	YEAR MFGD	PURCHASE PRICE	DEPRECIATED VALUE	CURRENT NET VALUE	AGE
1		Reed LM-8000	Q798473/34213	N/A	\$ 159.00			
1		Reed LM-81AM	Q946719/34212	N/A	\$ 89.00			
1		EXTECH Anemometer	222234	N/A	\$ 219.99			
1		Bacharach Sling Psychrometer	33132	2/7/2021	\$ 106.50			
1		Bacharach Sling Psychrometer	27261	2/7/2021	\$ 106.50			
1		Bacharach Sling Psychrometer	28791	11/9/2018	\$ 106.50			
1		Bacharach Sling Psychrometer	38716	8/15/2020	\$ 106.50			
1		Bacharach Sling Psychrometer	33874	9/26/2020	\$ 106.50			
1		Bacharach Sling Psychrometer	33875	9/26/2020	\$ 106.50			
1		Bacharach Sling Psychrometer	33876	9/26/2020	\$ 106.50			
1		Bacharach Sling Psychrometer	40103	1/21/2021	\$ 106.50			
1		Bacharach Sling Psychrometer	33135	1/21/2021	\$ 106.50			
1		Bacharach Sling Psychrometer	42772	6/18/2020	\$ 106.50			
1		Hanna HI conductivity meter	10864	1/21/2021	\$ 399.00			
1		Hedon Soluble Salt Meter	110140004	12/18/2020	\$ 5,975.00			
1		Hedon Soluble Salt Meter	130068003/RPCT-07-001	2/10/2021	\$ 5,975.00			
1		IR Laser 800	155337713	N/A				
1		IR Intertek	3080912	N/A				
1		IR Thermometer Extech	30903	1/21/2021	\$ 135.95			
1		IR Thermometer Enno Logic	34244	1/21/2021	\$ 84.99			
1		IR Thermometer Fluke 62 Max	32914	3/5/2020	\$ 114.99			
1		IR Thermometer Fluke 62 Max	31456	2/7/2021	\$ 114.99			
1		IR Thermometer Fluke 62 Max	20421	2/7/2021	\$ 114.99			
1		IR Thermometer Fluke 62 Max	41203	2/7/2021	\$ 114.99			
1		IR Thermometer Fluke 62 Max	29197	3/5/2020	\$ 114.99			
1		IR Thermometer Master Cool	34245	1/21/2021	\$ 136.22			
1		URCERI Lightmeter	34336	N/A	\$ 41.99			
1		Lightmeter #CA811	34211	N/A	\$ 126.00			
1		Light Meter Extech	150706758	7/10/2020	\$ 217.00			
1		Reed LM-81LX	Q908708/34214	N/A	\$ 91.67			
1		Positector Gage 6000 F	32913	3/4/2020	\$ 680.00			
1		Positector 6000 F Probe	254103	1/21/2021	\$ 345.00			
1		Positector 6000 F Probe	351203	1/21/2021	\$ 345.00			
1		Positector 6000 F Probe	355741	1/21/2021	\$ 345.00			
1		Positector 6000 F Probe	270656	8/15/2020	\$ 345.00			
1		Positector 6000 FN Probe	284790	1/21/2021	\$ 1,390.00			
1		Positector 6000 FN Probe	251657	9/26/2020	\$ 1,390.00			
1		Positector 6000 FN Probe	306472	2/7/2021	\$ 1,390.00			
1		Positector 6000 FS Probe	361220	1/21/2021	\$ 445.00			
1		Positector 6000 FS Probe	368900	1/21/2021	\$ 445.00			
1		Positector 6000 FNS Probe	307433	3/5/2020	\$ 915.00			
1		Positector 6000 FNS Probe	240202	8/15/2020	\$ 915.00			
1		Positector 6000 SPG Probe	307433	3/5/2020	\$ 365.00			
1		Positector 6000 SPG Probe	314939	3/5/2020	\$ 365.00			
1		Positector 6000 DPM Probe	353195		\$ 395.00			
1		Positector 6000 DPM Probe	319127	11/9/2018	\$ 395.00			
1		Positector 6000 DPM Probe	341682		\$ 395.00			
1		Positector 6000 DPM Probe	340797		\$ 395.00			
1		Positector 6000 DPM Probe	270582		\$ 395.00			
1		Positector 6000 Advanced Body	27086	No Calib. Needed	\$ 680.00			
1		Positector 6000 Advanced Body	42612	No Calib. Needed	\$ 680.00			
1		Positector 6000 Advanced Body	41221	No Calib. Needed	\$ 680.00			
1		Positector 6000 Advanced Body	42507	No Calib. Needed	\$ 680.00			
1		Positector 6000 Advanced Body	32913	No Calib. Needed	\$ 680.00			
1		Positector 6000 Advanced Body	29144	No Calib. Needed	\$ 680.00			
1		Positector 6000 Standard Body	283811	No Calib. Needed	\$ 560.00			
1		Positector 6000 Standard Body	35565	No Calib. Needed	\$ 560.00			
1		Positector 6000 Standard Body	41662	No Calib. Needed	\$ 560.00			
1		Positector 6000 Standard Body	40373	No Calib. Needed	\$ 560.00			
1		Positector 6000 Standard Body	12657	No Calib. Needed	\$ 560.00			
1		Positector 6000 Standard Body	17490	No Calib. Needed	\$ 560.00			
1		Positector 6000 Standard Body	17489	No Calib. Needed	\$ 560.00			
1		Positector at Manual Pull of Adhesion Tester	N/A	2014	\$ 1,895.00	\$ 200.00	\$ 695.00	6
1		PTC 315 Surface Thermometer	23551	9/26/2020	\$ 48.00			
1		PTC 315 Surface Thermometer	43964	2/7/2021	\$ 48.00			
1		PTC 315 Surface Thermometer	29776	2/7/2021	\$ 48.00			
1		PTC 315 Surface Thermometer	42967	6/18/2020	\$ 48.00			
1		PTC 315 Surface Thermometer	28998	3/5/2020	\$ 48.00			
1		PTC 315 Surface Thermometer	28997	3/5/2020	\$ 48.00			
1		PTC 315 Surface Thermometer	42688	5/22/2020	\$ 48.00			
1		PTC 315 Surface Thermometer	20307	1/21/2021	\$ 48.00			
1		Taylor Paint Thermometer	16950	6/30/2020	\$ 100.00			
1		Taylor Paint Thermometer	42725	2/7/2021	\$ 100.00			
1		Taylor Paint Thermometer	16951	1/21/2021	\$ 100.00			
1		Taylor Paint Thermometer	42726	6/18/2020	\$ 100.00			
1		Testex Spring Micrometer	16950	9/26/2020	\$ 213.00			
1		Testex Spring Micrometer	42760	6/18/2020	\$ 213.00			
1		Testex Spring Micrometer	29119	9/26/2020	\$ 213.00			
1		Testex Spring Micrometer	16657	1/21/2021	\$ 213.00			
1		Testex Spring Micrometer	18256	1/21/2021	\$ 213.00			
1		Testex Spring Micrometer	41723	1/21/2021	\$ 213.00			
1		Testex Spring Micrometer	18256	1/21/2021	\$ 213.00			
1		Testex Spring Micrometer	21943	1/21/2021	\$ 213.00			
1		Testex Spring Micrometer	20035	1/21/2021	\$ 213.00			
1		Testex Spring Micrometer	2549	1/21/2021	\$ 213.00			
1		Testex Spring Micrometer	29597	3/4/2020	\$ 213.00			

ITEM NO.	QTY	DESCRIPTION AND CAPACITY OF ITEMS	VIN NUMBER / SERIAL NUMBER	YEAR MFGD	PURCHASE PRICE	DEPRECIATED VALUE	CURRENT NET VALUE	AGE
	1	Testex Spring Micrometer	30243	2/7/2021	\$ 213.00			
	1	Testex Spring Micrometer	2550	2/7/2021	\$ 213.00			
	1	Testex Spring Micrometer	2548	8/15/2020	\$ 213.00			

Saltmarsh

Saltmarsh, Cleaveland & Gund

CERTIFIED PUBLIC ACCOUNTANTS AND CONSULTANTS

SOUTHERN ROAD & BRIDGE, LLC

TARPON SPRINGS, FLORIDA

FINANCIAL STATEMENTS

DECEMBER 31, 2023

SOUTHERN ROAD & BRIDGE, LLC
TARPON SPRINGS, FLORIDA
FINANCIAL STATEMENTS
DECEMBER 31, 2023

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INDEPENDENT AUDITORS' REPORT

To the Members'
Southern Road & Bridge, LLC
Tarpon Springs, Florida

Opinion

We have audited the accompanying financial statements of Southern Road & Bridge, LLC (the "Company"), which comprise the balance sheet as of December 31, 2023, and the related statements of income and changes in members' equity, and cash flows for the year then ended, and the related notes to the financial statements.

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of Southern Road & Bridge, LLC as of December 31, 2023, and the results of its operations and its cash flows for the year then ended in accordance with accounting principles generally accepted in the United States of America.

Basis for Opinion

We conducted our audit in accordance with auditing standards generally accepted in the United States of America. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent of Southern Road & Bridge, LLC and to meet our other ethical responsibilities in accordance with the relevant ethical requirements relating to our audit. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Responsibilities of Management for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with accounting principles generally accepted in the United States of America, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about Southern Road & Bridge, LLC's ability to continue as a going concern within one year after the date that the financial statements are available to be issued.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with generally accepted auditing standards will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements, including omissions, are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

To the Members'
Southern Road & Bridge, LLC
Tarpon Springs, Florida

In performing an audit in accordance with generally accepted auditing standards, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of Southern Road & Bridge, LLC's internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about Southern Road & Bridge, LLC's ability to continue as a going concern for a reasonable period of time.

Report on Supplementary Information

Our audit was conducted for the purpose of forming an opinion on the financial statements as a whole. The supplementary schedules of earnings from contracts, contracts completed, contracts in progress, and general and administrative expenses are presented for purposes of additional analysis and are not a required part of the financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the financial statements. The information has been subjected to the auditing procedures applied in the audit of the financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the financial statements or to the financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the information is fairly stated in all material respects in relation to the financial statements as a whole.



Tampa, Florida
March 19, 2024

SOUTHERN ROAD & BRIDGE, LLC
BALANCE SHEET
DECEMBER 31, 2023

ASSETS

Current Assets:

Cash	\$ 273,867
Contract receivables	10,372,953
Contract assets	6,646,754
Total current assets	<u>17,293,574</u>

Property and Equipment, net

1,283,041

Other Assets

Right of use assets, operating	56,597
Other receivable	136,834
Investment in captive insurance company	330,445
Related party note receivable	700,000
Total other assets	<u>1,223,876</u>

Total Assets

\$ 19,800,491

LIABILITIES AND MEMBERS' EQUITY

Current Liabilities:

Current maturities of long-term debt	\$ 389,379
Accounts payable	4,990,049
Accrued expenses	151,920
Contract liabilities	540,998
Current portion of operating lease liabilities	57,422
Total current liabilities	<u>6,129,768</u>

Long-Term Liabilities, less current maturities

379,895

Total liabilities

6,509,663

Members' Equity

13,290,828

Total Liabilities and Members' Equity

\$ 19,800,491

The accompanying notes are an integral
part of these financial statements.

SOUTHERN ROAD & BRIDGE, LLC
STATEMENT OF INCOME AND CHANGES IN MEMBERS' EQUITY
YEAR ENDED DECEMBER 31, 2023

Revenues Earned	\$ 72,889,306
Cost of Revenues Earned	<u>59,777,757</u>
Gross profit	13,111,549
General and Administrative Expenses	<u>2,121,925</u>
Income from Operations	<u>10,989,624</u>
Other Income (Expense):	
Interest expense	(31,557)
Interest and dividend income	1,226,962
Net investment loss	<u>(4,247,640)</u>
Total other expense, net	<u>(3,052,235)</u>
Net Income	7,937,389
Members' Equity Balance, January 1, 2023	11,016,418
Contributions	500,000
Distributions	<u>(6,162,979)</u>
Members' Equity Balance, December 31, 2023	<u><u>\$ 13,290,828</u></u>

The accompanying notes are an integral
part of these financial statements.

SOUTHERN ROAD & BRIDGE, LLC
STATEMENT OF CASH FLOWS
YEAR ENDED DECEMBER 31, 2023

Cash Flows From Operating Activities:

Net income	\$ 7,937,389
Adjustments to reconcile net income	
to net cash provided by operating activities:	
Depreciation	859,478
Net realized loss on securities	4,247,640
Changes in operating assets and liabilities -	
Contract receivables	(3,340,951)
Contract assets	(2,406,847)
Right of use assets - operating	50,386
Other receivable	19,590
Accounts payable	2,692,549
Accrued expenses	(294,476)
Operating lease liabilities	(49,561)
Contract liabilities	(2,639,579)
Net cash provided by operating activities	7,075,618

Cash Flows From Investing Activities:

Investment in captive insurance company	(330,445)
Issuance of related party note receivable	(700,000)
Purchases of marketable securities	(23,768,325)
Proceeds from sale of marketable securities	21,038,388
Net cash used in investing activities	(3,760,382)

Cash Flows From Financing Activities:

Distributions to members	(4,071,500)
Contributions from members	500,000
Repayment of long-term debt	(627,465)
Net cash used in financing activities	(4,198,965)

Net Decrease in Cash (883,729)

Cash at January 1, 2023 1,157,596

Cash at December 31, 2023 \$ 273,867

Supplemental Disclosures of Cash Flow Information:

Cash paid during the year for interest \$ 31,557

Supplemental Schedule of Noncash Investing and Financing Activities:

Recognition of right to use asset in exchange for new operating lease liabilities	\$ 82,716
Long-term debt incurred for purchase of property and equipment	\$ 199,858
Distribution of equity securities to member	\$ 2,091,479

The accompanying notes are an integral
part of these financial statements.

SOUTHERN ROAD & BRIDGE, LLC
NOTES TO FINANCIAL STATEMENTS
DECEMBER 31, 2023

NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Nature of Operations:

The Company operates as a contractor engaged in paving roadways and restoring bridges, generally across the Southeast. The work is performed primarily under unit-price and fixed-price contracts. Contract lengths vary but are typically less than one year.

Accounting Estimates:

The preparation of the financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and the disclosure of contingent assets and liabilities at the date of the financial statements and reported amounts of revenue and expenses during the reporting period. Actual results could differ from those estimates. Management periodically evaluates estimates used in the preparation of the financial statements for continued reasonableness. Appropriate adjustments, if any, to the estimates used are made prospectively based upon such periodic evaluation. It is reasonably possible that changes may occur in the near term that would affect management's estimates with respect to the percentage of contract completion, useful lives of property and equipment, and overhead cost allocations.

Revisions in estimated contract profits are made in the year in which circumstances requiring the revision become known.

Balance Sheet Classifications:

The Company includes in current assets and liabilities retentions receivable and payable under construction contracts that may extend beyond one year. A one-year time period is used as classifying all other current assets and liabilities.

Marketable Securities:

Marketable securities consist of equity and exchange-traded securities that are reported at fair value. Unrealized holding gains and losses on equity securities are included as a component of net investment income. Realized gains and losses on the sale or distribution of equity securities are determined using the specific identification method, and are included as a component of net investment income (loss).

SOUTHERN ROAD & BRIDGE, LLC
NOTES TO FINANCIAL STATEMENTS
DECEMBER 31, 2023

NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

Revenue and Cost Recognition:

The construction services performed under each contract represent a single performance obligation that is satisfied over time. Revenues from construction contracts are recognized over time using the cost-to-cost input method, measured by the percentage of costs incurred to date to estimated total costs for each contract. This method is used because management considers costs incurred to date to be the best available measure of progress on these contracts. Because of the inherent uncertainties in estimating costs, it is at least reasonably possible that the Company's estimates of costs and revenues will change in the near term.

Contract costs include all subcontract, direct material and labor costs and those indirect costs related to contract performance, such as indirect labor, insurance, supplies, tools, repairs and depreciation. Costs of inefficiencies or wasted resources (material or labor) are excluded when measuring progress and are expensed as incurred. General and administrative costs are charged to expense as incurred. Provisions for estimated losses on uncompleted contracts are made in the period in which such losses are determined. Changes in job performance, job conditions and estimated profitability, including those arising from contract penalty provisions and final contract settlements, may result in revisions to costs and income and are recognized in the period in which the revisions are determined. Changes in estimated job profitability resulting from variable consideration (such as incentives for completing a contract early or on time, penalties for not completing a contract on time, claims for which the Company has enforceable rights, or contract modifications/change orders in which the scope of modification has been approved, but the price has not been determined or approved) are accounted for as changes in estimates in the current period, but limited to an amount that will not result in a significant reversal of revenue in future periods.

Contract Receivables:

Contract receivables from construction are based on amounts billed to customers. The Company provides an allowance for credit losses, when necessary, which is based upon a review of outstanding receivables, historical collection information, existing economic conditions and reasonable and supportable forecasts. Normal contract receivables are due 30 days after issuance of the invoice. Retainages are due upon completion of contracts. Unbilled receivables result from accrual of revenues on contracts completed for which billings have not yet been rendered. Retainage and unbilled receivables for which the right to payment is unconditional are included in contract receivables. Contract receivables past due more than 30 days are considered delinquent. Delinquent contract receivables are written off based on individual credit evaluation and specific circumstances of the customer. Balances that remain outstanding after the Company has used reasonable collection efforts are written off. Management determined no allowance was necessary as of December 31, 2023.

SOUTHERN ROAD & BRIDGE, LLC
NOTES TO FINANCIAL STATEMENTS
DECEMBER 31, 2023

NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

Contract Assets and Contract Liabilities

The contract asset, “Costs and estimated earnings in excess of billings on uncompleted contracts,” represents revenues recognized in excess of amounts billed. The contract liability, “Billings in excess of costs and estimated earnings on uncompleted contracts,” represents billings in excess of revenues recognized.

Retainage on uncompleted contracts and unbilled receivables that are not due until certain contract conditions are met, and accrued losses on uncompleted contracts, are included in contract assets and contract liabilities. The Company’s contract assets and contract liabilities are reported net, on a contract-by-contract basis.

Property and Equipment:

Property and equipment are stated cost and depreciated over the estimated useful lives of the individual assets utilizing the straight-line method. Estimated useful lives are generally as follows:

Construction equipment	5 - 10 years
Transportation equipment	5 - 8 years
Office furniture and equipment	5 - 7 years

Major expenditures for property and equipment, and those which substantially increase useful lives, are capitalized. Maintenance, repairs and minor renewals not included as contract costs are expensed as incurred. When assets are retired, or otherwise disposed of, their costs and related accumulated depreciation are removed from the accounts and any resulting gain or loss is included in income for the year.

Income Taxes:

The Company, with the consent of its members, has elected to be taxed as a partnership under the provisions of the Internal Revenue Code, whereby income is passed through to the individual members. Under this election, the Company does not pay any federal or state income taxes. Accordingly, no provision for income taxes on current period income has been made in the accompanying financial statements.

If it is probable that an uncertain tax position will result in a material liability and the amount of the liability can be estimated, then the estimated liability is accrued. If the Company were to incur any income tax liability in the future, interest on any income tax liability would be reported as interest expense, and penalties on any income tax would be reported as income taxes. As of December 31, 2023, management believes there were no uncertain tax positions.

Leases:

ASC 842, “Leases” (“ASC 842”) requires a lessee to recognize a right-of-use asset and a lease liability for all leases with a term greater than 12 months on its balance sheet regardless of whether the lease is classified as financing or operating.

SOUTHERN ROAD & BRIDGE, LLC
NOTES TO FINANCIAL STATEMENTS
DECEMBER 31, 2023

NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

Leases (Continued):

The Company's lessee arrangements include operating leases for office facilities, storage space, and various pieces of equipment. Under these arrangements, the Company records right-of-use assets and corresponding lease liabilities, each of which is based on the present value of the remaining lease payments discounted using the risk-free rate practical expedient allowable under ASC 842. Right-of-use assets are reported in noncurrent assets and the related lease liabilities are reported in current and long-term liabilities on the balance sheet. All leases are recorded on the balance sheet except for leases with an initial term less than 12 months for which the Company elected short-term lease recognition under ASC 842. Lease terms may contain renewal and extension options and early termination features. Lease expense is recognized on a straight-line basis over the lease term.

Recent Accounting Pronouncements:

In March 2020, the FASB issued Accounting Standards Update No. 2020-04 ("ASU 202-04"), *Reference Rate Reform* (Topic 848): Facilitation of the Effects of Reference Rate Reform on Financial Reporting. ASU 2020-04 provides optional expedients and exceptions for applying GAAP to contracts, hedging relationships, and other transactions effected by reference rate reform. The amendments in this standard can be applied any time before the fourth quarter of 2023. There is no significant impact from the adoption of the new rules on the Company's financial condition, results of operations, cash flows, and disclosures.

In June 2016, the Financial Accounting Standards Board ("FASB") issued Accounting Standards Update ("ASU") 2016-13, *Financial Instruments - Credit Losses* (Topic 326): Measurement of Credit Losses on Financial Instruments ("ASC 326"). ASC 326 requires the measurement of all expected credit losses for financial assets held at the reporting date to be based on historical experience, current conditions, and reasonable and supportable forecasts. This current expected credit loss ("CECL") model replaces the existing incurred loss model and is applicable to the measurement of credit losses on the Company's accounts receivable. Subsequent to the issuance of this update, the FASB issued several ASUs that clarified the guidance. ASC 326 is effective for fiscal years beginning after December 15, 2022. The Company adopted the standard on January 1, 2023, and it did not have a material impact on the Company's financial statements.

Subsequent Events:

Management has evaluated subsequent events through March 19, 2024 which is the date the financial statements were available to be issued.

SOUTHERN ROAD & BRIDGE, LLC
NOTES TO FINANCIAL STATEMENTS
DECEMBER 31, 2023

NOTE 2 - MARKETABLE SECURITIES

Proceeds from the sale of marketable securities were \$21,038,388 for the year ended December 31, 2023. Gross realized loss on those sales was \$3,603,521. For purposes of determining gross realized gains and losses, the cost of securities sold is based on average cost.

During the year ended December 31, 2023, all marketable securities were distributed to a member. The member received the fair value amount of the equity securities of \$2,091,479. In connection with this transaction, the Company recognized a loss of \$644,119 in 2023, which is included in net investment loss and represents the excess of the aggregate market value of the investments over the aggregate carrying value of the shares.

NOTE 3 - CONTRACT RECEIVABLES

Contract receivables consist of the following:

Completed contracts	\$ 2,393,329
Contracts in progress	6,929,082
	9,322,411
Retainage on completed contracts	1,050,542
	\$ 10,372,953

As of December 31, 2022 the balance of contract receivables was \$7,032,002.

NOTE 4 - CONTRACT ASSETS AND LIABILITIES

Information concerning uncompleted contracts is summarized as follows:

Cost incurred on uncompleted contracts	\$ 76,607,920
Estimated earnings	24,381,228
	100,989,148
Less billings to date	96,912,754
	4,076,394
Retainage receivable on uncompleted contracts	2,029,362
	\$ 6,105,756

SOUTHERN ROAD & BRIDGE, LLC
NOTES TO FINANCIAL STATEMENTS
DECEMBER 31, 2023

NOTE 4 - CONTRACT ASSETS AND LIABILITIES (Continued)

Retainage receivable and contract balances from uncompleted contracts with customers are summarized as follows:

Costs and estimated earnings in excess of billings on uncompleted contracts	\$ 4,732,251
Retainage - included in contract assets	1,914,503
Billings in excess of costs and estimated earnings on uncompleted contracts	(655,857)
Retainage - included in contract liabilities	<u>114,859</u>
	<u><u>\$ 6,105,756</u></u>

Included in the accompanying balance sheet under the following captions:

Contract assets	\$ 6,646,754
Contract liabilities	<u>(540,998)</u>
	<u><u>\$ 6,105,756</u></u>

As of December 31, 2022, the balance in contract assets was \$4,239,907 and the balance in contract liabilities was \$3,180,577.

NOTE 5 - BACKLOG

Backlog represents the amount of revenue the Company expects to realize from work to be performed on contracts in progress at year end and from contractual agreements on which work has not yet begun. The following schedule summarizes changes in backlog on contracts for the year ended December 31, 2023:

Backlog balance at beginning of year	\$ 76,670,837
New contracts during the year	68,516,979
Contract adjustments on contracts in progress	<u>12,067,560</u>
	157,255,376
Less contract revenue earned during the year	<u>72,889,306</u>
Backlog balance at end of year	<u><u>\$ 84,366,070</u></u>

SOUTHERN ROAD & BRIDGE, LLC
NOTES TO FINANCIAL STATEMENTS
DECEMBER 31, 2023

NOTE 6 - PROPERTY AND EQUIPMENT

Property and equipment consist of the following:

Construction equipment	\$ 5,981,921
Transportation equipment	1,383,286
Office furniture and equipment	15,415
	<hr/>
	7,380,622
Less accumulated depreciation	6,097,581
	<hr/>
Property and equipment, net	<u>\$ 1,283,041</u>

Depreciation expense was \$859,478 for the year ended December 31, 2023.

NOTE 7 - INVESTMENT IN CAPTIVE INSURANCE COMPANY

During the year ended December 31, 2023, the Company invested \$330,445 in Highway Insurance Solutions, LTD, a group captive insurance company domiciled in the Cayman Islands. This captive insurance company provides workers' compensation insurance, auto liability, auto physical damage, and general liability insurance coverage to the Company.

NOTE 8 - LINE OF CREDIT

The Company has a \$3,000,000 revolving line of credit with a financial institution which renews annually. The line of credit accrues interest at the greater of the Bloomberg Short-Term Bank Yield Daily Floating Rate or the Index floor, plus 3.00% (11.50% on December 31, 2023), is secured by substantially all assets of the Company, contains certain restrictive covenants and is guaranteed by the members. The minimum liquidity covenant ratio was not met as of December 31, 2023. The bank has waived the noncompliance at December 31, 2023. At December 31, 2023 there was no balance on the line of credit.

SOUTHERN ROAD & BRIDGE, LLC
NOTES TO FINANCIAL STATEMENTS
DECEMBER 31, 2023

NOTE 9 - LONG-TERM DEBT

Long-term debt consists of the following:

Notes payable to bank and finance companies, bearing interest at fixed rates up to 6.9%, maturities through October 2028, secured by substantially all assets of the Company, guaranteed by the members	\$ 769,274
Less current maturities	<u>389,379</u>
Long-term debt, less current maturities	<u><u>\$ 379,895</u></u>

Scheduled maturities of long-term debt are as follows:

2024	\$ 389,379
2025	152,693
2026	140,573
2027	51,439
2028	<u>35,190</u>
	<u><u>\$ 769,274</u></u>

NOTE 10 - LEASES

The Company leases its office facilities, storage space, and various equipment from third-party lenders under leases which expire in September 2024. As of December 31, 2023, the right-of-use assets related to the operating lease totaled \$56,597 and the lease liabilities totaled \$57,422. Lease expense for the year ended December 31, 2023 was \$116,508 and includes short-term leases with terms that are less than 12 months.

The following table presents supplemental information pertaining to the operating leases as of and for the year ended December 31, 2023:

Operating cash flows from operating leases	\$ 74,460
ROU assets obtained in exchange for new operating lease liabilities	\$ 82,716
Weighted-average remaining lease term in years for operating leases	0.81
Weighted-average discount rate for operating leases	4.45%

SOUTHERN ROAD & BRIDGE, LLC
NOTES TO FINANCIAL STATEMENTS
DECEMBER 31, 2023

NOTE 10 - LEASES (Continued)

The following table represents the maturities of the Company's lease liabilities and the present value discount at December 31, 2023:

2024	\$ 58,357
Less: present value discount	<u>(935)</u>
Total lease liabilities	<u>\$ 57,422</u>

NOTE 11 - COMMITMENTS AND CONTINGENCIES

Concentration of Credit Risk:

The Company's cash balances held at financial institutions are insured by the Federal Deposit Insurance Corporation ("FDIC") up to certain limits. At December 31, 2023, the Company had cash balances of \$413,692 held by financial institutions in excess of insured limits.

Concentration of Revenue - Major Customers:

The Company's customer base consists of a diverse mix of corporate and governmental entities in a wide variety of industries. During 2023, the Company derived 53% of its total contract revenue from four major customers. At December 31, 2023, amounts due from these four major customers comprised 53% of total contract receivables and retainage at December 31, 2023.

Captive Insurance Policy:

The Company manages its risk for various insurance claims through its participation in a captive insurance policy. The Company incurred premiums of \$1,410,259 for the year ended December 31, 2023. Management is not aware of any claims at December 31, 2023; accordingly, no reserve has been recorded at December 31, 2023.

Legal Matters:

The Company is a party to litigation in the normal course of operations. Management does not believe that the impact of any outstanding legal matters will have a material adverse impact on the Company's results of operations or financial position.

SOUTHERN ROAD & BRIDGE, LLC
NOTES TO FINANCIAL STATEMENTS
DECEMBER 31, 2023

NOTE 12 - RELATED PARTY TRANSACTIONS

The Company entered into an unsecured note receivable with a related entity in the amount of \$700,000 during the year ended December 31, 2023. The note receivable matures December 31, 2033, and does not accrue interest. Payments to the Company begin in 2025.

The Company's payroll is processed by a related entity. Payroll processing expenses were approximately \$248,000 for the year ended December 31, 2023.

SUPPLEMENTARY INFORMATION

SOUTHERN ROAD & BRIDGE, LLC
SCHEDULE OF EARNINGS FROM CONTRACTS
YEAR ENDED DECEMBER 31, 2023

	Revenues Earned	Cost of Revenues Earned	Gross Profit (Loss)
Contracts completed during the year	\$ 28,783,924	\$ 23,570,672	\$ 5,213,252
Contracts in progress at year-end	44,032,426	36,126,985	7,905,441
Prior year closed jobs	72,956	80,100	(7,144)
	\$ 72,889,306	\$ 59,777,757	\$ 13,111,549

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SOUTHERN ROAD & BRIDGE, LLC
SCHEDULE OF CONTRACTS COMPLETED
YEAR ENDED DECEMBER 31, 2023

Job	Contract Totals		
	Revenues Earned	Cost of Revenues	Gross Profit (Loss)
High Friction Surface Treatment	\$ 6,930,790	\$ 4,919,284	\$ 2,011,506
Norfolk	6,682,965	5,500,947	1,182,018
VDOT	5,980,740	3,970,620	2,010,120
New Orleans	5,446,600	6,952,625	(1,506,025)
Westbank Expressway Rehab	4,220,063	1,402,954	2,817,109
FDOT Central FL	3,701,379	2,297,332	1,404,047
Palm Beach Airport	2,334,405	1,994,149	340,256
Mud Bridge	1,607,642	616,847	990,795
FDOT FTL	1,526,748	1,504,567	22,181
Watertower	1,022,398	809,414	212,984
Miami Dade Co	733,765	635,358	98,407
WV - 223	731,672	477,771	253,901
SWF Spillway	731,602	605,264	126,338
Bridge Repairs - FL	584,285	399,040	185,245
Pedestrian Bridge - CO	523,500	396,107	127,393
Tank Painting - WA	424,000	511,750	(87,750)
Point Cadet Marina	364,000	353,363	10,637
Harper	261,000	223,426	37,574
Winamac Ped Bridge	249,000	148,741	100,259
Tank Painting - FL	55,000	34,327	20,673
	<u>\$ 44,111,554</u>	<u>\$ 33,753,886</u>	<u>\$ 10,357,668</u>

Before January 1, 2023			Year Ended December 31, 2023		
Revenues Earned	Cost of Revenues	Gross Profit	Revenues Earned	Cost of Revenues	Gross Profit (Loss)
\$ 548,566	\$ 467,451	\$ 81,115	\$ 6,382,224	\$ 4,451,833	\$ 1,930,391
461,279	369,023	92,256	6,221,686	5,131,924	1,089,762
5,253,478	3,438,186	1,815,292	727,262	532,434	194,828
3,234,332	2,969,129	265,203	2,212,268	3,983,496	(1,771,228)
3,456,665	1,039,455	2,417,210	763,398	363,499	399,899
304,158	243,326	60,832	3,397,221	2,054,006	1,343,215
318,129	254,503	63,626	2,016,276	1,739,646	276,630
-	-	-	1,607,642	616,847	990,795
1,263,799	1,012,362	251,437	262,949	492,205	(229,256)
92,186	73,749	18,437	930,212	735,665	194,547
14,294	11,435	2,859	719,471	623,923	95,548
-	-	-	731,672	477,771	253,901
22,035	17,628	4,407	709,567	587,636	121,931
-	-	-	584,285	399,040	185,245
-	-	-	523,500	396,107	127,393
-	-	-	424,000	511,750	(87,750)
18,275	14,620	3,655	345,725	338,743	6,982
200,723	160,578	40,145	60,277	62,848	(2,571)
139,711	111,769	27,942	109,289	36,972	72,317
-	-	-	55,000	34,327	20,673
<u>\$ 15,327,630</u>	<u>\$ 10,183,214</u>	<u>\$ 5,144,416</u>	<u>\$ 28,783,924</u>	<u>\$ 23,570,672</u>	<u>\$ 5,213,252</u>

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SOUTHERN ROAD & BRIDGE, LLC
SCHEDULE OF CONTRACTS IN PROGRESS
YEAR ENDED DECEMBER 31, 2023

Job	Contract Totals		From Inception to	
	Contract Value	Estimated Gross Profit	Revenues Earned	Cost of Revenue
Berwick Bay Bridge	\$ 26,460,963	\$ 2,642,544	\$ 10,163,541	\$ 9,148,551
Multnomah County	22,239,198	6,991,447	21,728,715	14,897,751
Pioneer Memorial Bridge	17,896,684	2,683,923	422,184	358,870
Pasco Culverts	17,100,000	6,999,331	9,719,406	5,741,082
WV - 621	16,841,849	2,759,408	16,590,848	13,872,565
Pasco County Maintenance	16,599,000	6,652,206	16,301,780	9,768,688
Cameron County	14,305,971	322,003	13,282,943	12,983,967
Pedestrian Bridge - FL	12,753,368	2,540,697	350,356	280,559
Cape Fear	7,130,416	1,422,242	134,918	108,007
FDOT E8U06	4,494,080	892,048	237,467	190,331
Pasco County Maintenance	4,351,100	1,738,053	111,796	67,139
SR-A1A/17TH CSW	4,294,622	524,770	3,387,544	2,973,612
Casino Beach	4,271,359	731,913	210,320	174,281
H93 Rt17	3,485,000	2,241,137	1,311,420	468,071
Jax Port	2,829,456	869,410	1,998,773	1,384,608
FDOT Destin	2,363,976	184,360	2,280,950	2,103,065
I-10 Fender Repair	2,096,881	417,928	1,065,993	853,531
Old Lake Wilson	1,350,888	270,178	-	-
Bridge Repairs - TX	1,150,000	224,874	878,342	706,589
Old Tampa Hwy	875,418	175,083	-	-
Bridge Recoating - VA	855,000	170,868	4,633	3,707
FDOT E6O05	743,939	142,442	220,738	178,473
Sink Holes	551,250	255,491	477,460	256,169
Pier Rehab	314,800	59,820	109,021	88,304
	<u>\$ 185,355,218</u>	<u>\$ 41,912,175</u>	<u>\$ 100,989,148</u>	<u>\$ 76,607,920</u>

December 31, 2023			At December 31, 2023		Year Ended December 31, 2023		
Gross Profit	Billed to Date	Estimated Cost to Complete	Costs & Estimated Earnings in Excess of Billings	Billings in Excess of Costs & Estimated Earnings	Revenues Earned	Cost of Revenues	Gross Profit (Loss)
\$ 1,014,990	\$ 9,049,956	\$ 14,669,868	\$ 1,113,585	\$ -	\$ 9,843,072	\$ 8,892,176	\$ 950,896
6,830,964	21,680,564	350,000	48,151	-	8,835,180	5,179,716	3,655,464
63,314	-	14,853,891	422,184	-	422,184	358,870	63,314
3,978,324	8,988,241	4,359,587	731,165	-	975,410	1,599,189	(623,779)
2,718,283	16,497,193	209,876	93,655	-	7,984,353	6,536,645	1,447,708
6,533,092	16,345,678	178,106	-	43,898	3,912,593	3,545,183	367,410
298,976	13,042,510	1,000,001	240,433	-	1,337,278	1,757,472	(420,194)
69,797	-	9,932,112	350,356	-	350,356	280,559	69,797
26,911	-	5,600,167	134,918	-	134,918	108,007	26,911
47,136	434,907	3,411,701	-	197,440	237,467	190,331	47,136
44,657	-	2,545,908	111,796	-	111,796	67,139	44,657
413,932	3,140,423	796,240	247,121	-	3,387,544	2,973,612	413,932
36,039	-	3,365,165	210,320	-	210,320	174,281	36,039
843,349	1,654,978	775,792	-	343,558	1,311,420	468,071	843,349
614,165	2,069,734	575,438	-	70,961	561,130	277,708	283,422
177,885	2,177,192	76,551	103,758	-	2,142,843	1,992,579	150,264
212,462	680,699	825,422	385,294	-	584,368	492,205	92,163
-	-	1,080,710	-	-	-	-	-
171,753	646,307	218,537	232,035	-	878,342	706,589	171,753
-	-	700,335	-	-	-	-	-
926	-	680,425	4,633	-	4,633	3,707	926
42,265	32,692	423,024	188,046	-	220,738	178,473	42,265
221,291	471,680	39,590	5,780	-	477,460	256,169	221,291
20,717	-	166,676	109,021	-	109,021	88,304	20,717
<u>\$ 24,381,228</u>	<u>\$ 96,912,754</u>	<u>\$ 66,835,123</u>	<u>\$ 4,732,251</u>	<u>\$ 655,857</u>	<u>\$ 44,032,426</u>	<u>\$ 36,126,985</u>	<u>\$ 7,905,441</u>

SOUTHERN ROAD & BRIDGE, LLC
SCHEDULE OF GENERAL AND ADMINISTRATIVE EXPENSES
YEAR ENDED DECEMBER 31, 2023

Insurance	\$ 2,361,817
Salaries and related benefits	1,340,079
Depreciation	859,478
Auto expenses	690,238
Professional fees	165,323
Taxes and licenses	133,111
Lease expense	116,508
Advertising and marketing	112,068
Repairs and maintenance	95,486
Office expenses	93,285
Yard expense	88,961
Bank fees	55,383
Travel and entertainment	44,614
Telephone and utilities	43,709
Estimating expenses	41,086
Dues and subscriptions	20,719
Charitable contributions	13,960
Education and training	9,335
Overhead allocation	<u>(4,163,235)</u>
	<u>\$ 2,121,925</u>