



• Law Enforcement District of the Parish of Orleans,
State of Louisiana,
on Behalf of the
• Orleans Parish Criminal Sheriff's Office •

• Letter of Interest for
Design and Construction of
Temporary Inmate Housing for
Orleans Parish Criminal Sheriff's Office •

• February 17, 2010 10:00 AM •

February 17, 2010

Mr. John Sens
Purchasing Agent
Orleans Parish Criminal Sheriff's Office
2614 Tulane Ave.
New Orleans, Louisiana 70119

RE: HMC LOUISIANA CONTRACTING, LLC'S LETTER OF INTEREST FOR THE DESIGN AND CONSTRUCTION OF TEMPORARY INMATE HOUSING FOR THE ORLEANS PARISH CRIMINAL SHERIFF'S OFFICE

Dear Mr. Sens:

Enclosed is HMC Louisiana Contracting, LLC's Letter of Interest in response to the Solicitation for the Design and Construction of Temporary Inmate Housing for the Orleans Parish Criminal Sheriff's Office.

HMC Louisiana Contracting, LLC is the Louisiana affiliate of Hale-Mills Construction, Ltd. (HMC). HMC specializes in Design/Build Correctional Projects and is a member of the Design Build Institute of America. HMC has successfully completed over 35 design build correctional projects – more than any other design builder in the United States.

The schedule in the Solicitation is very aggressive. However, HMC has completed several projects of similar size, scope and schedule duration. In fact, HMC has put 2,000 temporary beds online for Immigrations Customs and Enforcement in half of the time required in this Solicitation, including an administration building containing food service, medical/dental services and court rooms. HMC subsequently added 1,086 beds to this facility in only 5 months, including a new administration building and recreation building.

HMC's regular correctional consultants will be complemented by the talents of Hewitt-Washington & Associates (HWA) of New Orleans. HWA's knowledge of state and local building codes, zoning and building practices will round out HMC's in depth understanding of what it takes to successfully design and build a temporary housing facility in just six months.

Not only can the HMC Team deliver this project on time and within budget, it has the ability to provide alternative financing of the project through a lease by Municipal Capital Markets Group, Inc. Municipal Capital Markets Group is an investment banking firm that has participated in over \$1,500,000,000 in detention facility financing, including 4 projects in Louisiana. HMC understands this process and has worked with Municipal Capital Markets on dozens of correctional projects.

By no means will this project be easy. However, the HMC Team is the only team that has performed this exact type work time and time again in time frames similar to that required in the Solicitation. HMC's reputation for quality work and timely completion can be verified by the references in the attached Letter of Interest.

HMC's qualifications make it the right choice for this project. HMC hopes that it has the opportunity to present its technical proposal to the Technical Proposal Committee and ultimately work with the Orleans Parish Criminal Sheriff's Office to get this project online as soon as possible.

Sincerely,



Eric M. Cohen
Vice President

Letter of Interest

1. Identify "Design-Builder", individual, sole-proprietorship, or corporate identity of the "Design-Builder" responsible for the performance of the work of this solicitation. "Design-Builder" shall be either a Louisiana licensed Architect, Engineer or Contractor. Provide contact information, and if a corporation of any type, the representative of the corporation authorized to execute the "Design-Build" contract, as well as Louisiana corporation information and Louisiana professional license number of "Design-Builder." NOTE: The Design-Builder can sublet responsibility for professional design services, construction services, or engineering services.

HMC Louisiana Contracting, LLC
Limited Liability Corporation
Kendall Phinney, President
3700 Wesleyan, Suite 375
Houston, Texas 77098
713.665.1100 Telephone
713.960.5075 Facsimile

www.hale-mills.com

Louisiana Contractor's License No.: Pending (expected to be issued on February 18, 2010). If there is any problem obtaining the license prior to contract execution, Design-Builder will sublet the responsibility for construction services.

2. List Louisiana licensed architect and Louisiana licensed engineers to complete the design portion of the work, the type of work they will be in charge of, and their Louisiana license numbers both individual and in the instance of a corporation their Louisiana Corporation license number.

Lonnie Hewitt, Jr.
James R. Washington, Jr.
Hewitt-Washington and Associates
Architects-Planners (APC)

Louisiana License No. 1842

Louisiana License No. 4413

Louisiana License No. AC0057

3. List Louisiana licensed general contractor which is to complete the work of this solicitation and their Louisiana license number.

HMC Louisiana Contracting, LLC
Limited Liability Corporation
Kendall Phinney, President
3700 Wesleyan, Suite 375
Houston, Texas 77098
713.665.1100 Telephone
713.960.5075 Facsimile

www.hale-mills.com

Louisiana Contractors License No.: Pending (expected to be issued on February 18, 2010). If there is any problem obtaining the license prior to contract execution, Design-Builder will sublet the responsibility for construction services to a duly licensed Louisiana Contractor.

Letter of Interest

4. Provide a written description why your team can best perform the work of this solicitation.

HMC Louisiana Contracting, LLC is the Louisiana affiliate of Hale-Mills Construction, Ltd. (HMC) from Houston, Texas. Hale-Mills Construction, Ltd. is one of the preeminent **Design|Builders** of correctional facilities in the U.S. Hale-Mills Construction, Ltd. has successfully completed over 35 Design|Build correctional projects and is a practicing member of the Design Build Institute of America. Ninety-five percent of the total volume of work completed by HMC in the last 10 years has been Design|Build correctional projects. No other contractor in the U.S. has as much experience in designing and building correctional facilities. This experience provides HMC the knowledge and understanding of the design and construction of correctional facilities that enables it to successfully complete projects in timeframes that most other companies would deem impossible.

Teamwork is the cornerstone of the HMC building philosophy. The HMC team is able to consistently bring correctional projects online, on time and within budget. The collaboration of all team members to obtain a common goal allows the team to achieve results that other groups of individual companies cannot match. HMC's approach to projects allows it to complete projects for the amount of money budgeted, with no change orders unless the end user decides to change the scope of the work. This gives owners and end users comfort that their projects can be built in the time frame required, without any unbudgeted, additional funds.



This teamwork philosophy meshes well with that of Hewitt-Washington & Associates, HMC Louisiana Contracting's local design subcontractor. Hewitt-Washington & Associates (HWA) offers a unique blend of talent and experience to the project that will yield tremendous benefits to the Orleans Parish Criminal Sheriff's Office (OPCSO). HWA is intimately familiar with state and local building codes and practices. Members of the firm have developed outstanding relationships with regulatory agencies. HWA has demonstrated a distinct ability to comply with code requirements in complex and difficult situations through its work on many renovations and neighborhood planning

projects. HWA has developed an ability to achieve maximum design opportunities while adhering to regulatory and budget constraints.

HWA will work closely with HMC's correctional design consultants to ensure that the design is efficient, effective and secure. HMC's strong correctional background and HWA's knowledge of state and local building codes and practices provides an unsurpassed level of professionalism and

Letter of Interest

accomplishment that will not be matched by other bidders. HMC's regular project schedules would be considered "fast track" by others in the correctional industry. Even the impossible become possible at HMC. HMC's South Texas affiliate successfully completed a 2,000 bed temporary detention facility for Immigrations Customs and Enforcement in Willacy County, Texas. This project was designed and constructed in only 90 days. The six month schedule for this project can be successfully achieved if all parties work together.

Finally, if OPCSO decides to lease the facility, HMC's team member Municipal Capital Markets Group, Inc. (MCM) will be able to provide the financing necessary to fund the transaction. HMC has participated in dozens of public projects in which the cost of the construction was privately financed by MCM. MCM has participated in more lease based detention facility transactions than any other firm in the United States. If the lease option is chosen, this is the only team that has the experience in participating in lease based financing to make this a relatively painless process for OPCSO.



Letter of Interest

5. Professional training and experience of both the design, engineering, and construction entity components and of key personnel in general and as related to the project under consideration.



Burnet County Jail



Letter of Interest

Kendall Phinney, President

Kendall Phinney graduated from Texas A&M University in 1983. He started his career with Hale-Mills Construction, Ltd. in 1983 as an Assistant Project Manager and is now one of the owners of Hale-Mills Construction, Ltd., and its Louisiana affiliate, HMC Louisiana Contracting, LLC. Mr. Phinney has twenty-six years of construction experience and oversees all duties of the Estimating Department and conducts pre-construction services for construction management and Design|Build projects. Mr. Phinney works closely with owners, architects, engineers and subcontractors in achieving well-designed, economical projects. Mr. Phinney has been certified by the Design Build Institute of America as a Design-Build Professional.

Specific Experience: (Partial List)

- Garza County Law Enforcement Center
- Giles W. Dalby Correctional Facility Expansion
- McLennan County Visitation Center
- McLennan County Justice Center
- Fannin County Jail and Sheriff's Office Complex
- Arizona State 2,000 Bed Minimum Security Facility
- La Porte Public Safety Building
- Polk County Detention Facility Phase II and Immigration and Customs Enforcement (ICE) Administrative Offices
- San Luis Regional Detention Center
- Otero New Mexico ICE Facility
- Willacy County Jail
- Polk County Detention Facility Phase I
- Willacy County Immigration and Customs Enforcement (ICE) Processing Center
- Willacy County Immigration and Customs Enforcement (ICE) Processing Center - Addition

Experience and Expertise:

- Twenty-six years construction experience.
- Design Build Institute of America (DBIA) Certificate of Mastery
- Marketing expertise involving programs, products and services.
- Excellent communication skills with Owner's, architects, subcontractors and others, as well as seminars and speaking engagements.
- Oversees day-to-day activities of company.
- Oversees all duties of Estimating Department.
- Conducts pre-construction services for construction management and Design|Build projects.
- Works closely with Owner's, architects, engineers and sub-contractors in achieving and economical, well-designed project.
- Maintain current cost information and continually pursue new construction materials, methods and guidelines

Letter of Interest

Sean Butler, Vice President of Project Management

Sean Butler has been part of the HMC Design|Build team for over 7 years. As Vice President of Project Management, Mr. Butler is responsible for all aspects of project production, from pre-construction activities through warranty. His responsibilities include contract negotiation, establishing/maintaining budgets, creating and maintaining schedules, tracking cost control, maintaining quality control and monitoring job site safety. His hands on approach ensures that every party involved in the construction process functions as a team, providing seamless results than cannot be matched in the industry. Mr. Butler successfully completed his training at the Design-Build Institute of America and has been certified by the Design-Build Institute of America as a Design-Build Professional.

Specific Experience: (Partial List)

- Garza County Law Enforcement Center
- Giles W. Dalby Correctional Facility Expansion
- Polk County Detention Facility Phase II and Immigration and Customs Enforcement (ICE) Administrative Offices
- Fannin County Jail and Sheriff's Office Complex
- Arizona State 2,000 Bed Minimum Security Facility
- La Porte Public Safety Building
- San Luis Regional Detention Center
- Otero New Mexico ICE Facility
- Giles W. Dalby Correctional Center – Phase I
- Giles W. Dalby Correctional Center – Phase II
- Willacy County Immigration and Customs Enforcement (ICE) Processing Center
- Willacy County Immigration and Customs Enforcement (ICE) Processing Center - Addition
- Willacy County Jail

Experience and Expertise:

- Texas A&M University – Bachelor of Science in Building Construction 2002
- OSHA 10 hour Certification / CPR and First Aid Certification
- Member of Associated General Contractors of America
- Involved in day to day communication with Project Managers, Superintendents, Owner's, Consultants, Subcontractors, and Vendors
- Employed by Hale-Mills Construction, Ltd., after graduation from college, moving up from Assistant Project Manager to Vice President of Project Management
- Design|Build Institute of America Certified Design|Build Professional

Letter of Interest

Steve Nelson, Senior Superintendent

Steve Nelson has 30 years experience in residential and commercial construction. He is licensed as a General Contractor in California and Colorado. He has been with Hale-Mills Construction, Ltd. since 1995 as a Superintendent. His day-to-day responsibilities include coordination with subcontractors, owner's representatives, architects and others involved with the job. He also insures that job safety procedures are implemented and takes responsibility for job costs and production.

Specific Experience: (Partial List)

- Garza County Law Enforcement Center
- Giles W. Dalby Correctional Center – Phase I
- Giles W. Dalby Correctional Facility Expansion
- Giles W. Dalby Correctional Center – Phase II
- Maverick County Detention Facility
- San Luis Regional Detention Center

Experience and Expertise:

- OSHA 10 and 30 hour Certification/CPR Certification
- 30 years of experience in the Construction Industry

Letter of Interest

Joe Hernandez, Quality Control|Safety Manager

Joe Hernandez has 17 years experience in the construction industry beginning his career as a field foreman in the concrete and steel erection industry. As quality control and Safety Manager for all construction projects, he oversees these critical aspects of a construction project on a daily basis. Thorough planning and specification reviews, combined with periodic monitoring of construction details and installation of approved products, ensures that the design intent is being correctly transferred to the field level. Mr. Hernandez is also in charge of managing the company's rigorous safety policies. Mr. Hernandez performs unscheduled jobsite inspections with assistance from our third party safety consultant. This self auditing, in house program, assures that safety issues are monitored and dealt with in an expeditious manner, allowing all employees the opportunity to work in the safest environment possible. Mr. Hernandez's role within our company's organization has proven critical in maintaining our high standards of quality on our projects.

Specific Experience: (Partial List)

- Willacy County Immigration and Customs Enforcement (ICE) Processing Center Addition
- Burnet County Jail
- Montgomery County Jail
- Fannin County Jail
- Garza County Law Enforcement Center
- Jack Harwell Detention Center
- Arizona State 2000 Bed Minimum Security Facility
- Jones County Detention Facility

Experience and Expertise:

- OSHA 10 and 30 hour Certification/CPR and First Aid Certification
- 30 years of experience in the Construction Industry
- Concrete and Steel Erection Foreman
- Associates Degree in Computer Science
- NCI Field Technician
- Member of American General Contractors

Letter of Interest

Lonnie Hewitt, Jr., AIA, NOMA *President*

OVERVIEW

More than 39 years of professional experience has established Lonnie Hewitt, Jr. as an accomplished architect in the Gulf States Region. Mr. Hewitt's expertise in renovation and design of institutional and educational facilities has contributed to the success of the firm.

Projects that Mr. Hewitt has managed include the Renovations to Washington Heights Housing Development, Dryades YMCA New Facilities, Louis Armstrong International Airport Long Term Parking Garage and principal planner and coordinator for New Orleans Neighborhood Planning - Planning Coordination for Planning District 6.

As principal-in-charge of the Southern University in Baton Rouge Master Plan Project, Mr. Hewitt contributed his talents to produce a 10 year plan for the expansion and physical improvements of Southern University, Baton Rouge, Louisiana, the largest African-American land grant institution. This project received the "Outstanding Planning Merit Award" from the Louisiana Chapter of American Planning Association.

EDUCATION

Southern University and A & M College
Baton Rouge, Louisiana
1969 - Bachelor of Architecture

REGISTRATION

Registered Architect, Louisiana - 1974

PROFESSIONAL ORGANIZATIONS

American Institute of Architects (AIA)
Louisiana Architects Association (LAA)
National Organization of Minority Architects (NOMA)

CONTINUING EDUCATION

American Institute of Architects: The 2006 IBC:
A Step-by-Step Process
National Organization of Minority Architects: Building
Information Modeling & Integrated Project Delivery (IPD)
Building Green: Going Mainstream

KEY EXPERIENCE

Lincoln Elementary
School
Jefferson Parish
Public School System

Dryades YMCA
New Facilities
New Orleans, LA

Total Replacement of
Lincoln Elementary
School for the Arts,
Marrero, LA

Renovations to the
Washington Heights
Housing
Development
Slidell, LA

Master Plan Study
Southern University
Baton Rouge, LA

New Orleans
Neighborhood
Planning
Planning
Coordination
Planning District 6 -
Gentilly

Aquarium of the
Americas &
Woldenberg Park,
New Orleans, LA

Louis Armstrong
International Airport
New Orleans, LA

Information Center
Southern University -
Baton Rouge



Letter of Interest

James R. Washington, Jr., FAIA, NOMAC
Vice-President

OVERVIEW

In his 39 years of architecture, Mr. Washington has participated in all phases of the architecture process including: programming, design, construction documents, cost estimating, specifications writing, and construction administration. His construction knowledge and practical construction practice loss prevention are of direct benefit to construction project in avoiding litigation.

Mr. Washington represented the firm on such projects as the Ernest N. Morial Convention Center Phase III Expansion and the New Orleans Sports Arena. He served as principal architect for several schools including: Dr. Martin Luther King, Jr. Elementary School, Medard C. Nelson Elementary School and Henry C. Schaumburg Elementary School for the Orleans Parish School Board; St. Rose Elementary School for the St. Charles Parish School Board; and various buildings on the Southern University at Baton Rouge Campus.

EDUCATION

Southern University and A & M College
Baton Rouge, Louisiana
1970 - Bachelor of Architecture

REGISTRATION

Registered Architect, Alabama, Louisiana,
Mississippi & Texas
NCARB Certificate Holder

PROFESSIONAL ORGANIZATIONS

American Institute of Architects (AIA)
Louisiana Architects Association (LAA)
National Organization of Minority Architects Council
(NOMAC)

CONTINUING EDUCATION COURSES

Harvard University, Boston, Massachusetts:
Public School Planning & Design
American Institute of Architects:
Designing the Project Schedule: Principles and Tools
The Roofing Industry Educational Institute:
Design and Specification of Roofing Systems

KEY EXPERIENCE

College of
Business & Public
Administration
(CBA)
Southern
University at New
Orleans
(A Joint Venture)

New Orleans
Sports Arena
New Orleans, LA

St. John the
Baptist
Parish School
Board
Roof Repairs &
Renovations

Dr. Martin Luther
King, Jr.
Elementary
School for Science
and Technology
New Orleans, LA

Augustus C.
Blanks
Special Education
Building at
Southern
University A & M

Israelite Baptist
Church
New Orleans, LA

Ernest N. Morial
Convention
Center -
Phase III
Expansion,
New Orleans, LA
(Joint Venture)



Letter of Interest

Lionel Washington

Studio Coordinator

OVERVIEW

Lionel Washington, Studio Coordinator for Hewitt-Washington & Associates, has established himself as one of the most knowledgeable production coordinators in the Region. As Director of Production, Mr. Washington's team has produced construction documents on numerous projects including the Warren Easton High School Based Health Clinic, Renovations to the Washington Heights Housing Development; and Dr. Martin Luther King, Jr. Elementary School for Science and Technology.

Mr. Washington is an expert in project specification, contract monitoring and construction administration. He works closely with the firm's production team to ensure that construction documents comply with industry standards. Some of his most noted production expertise contributed to the construction of the several successful projects.

Experience, knowledge and advanced technological skills make Mr. Washington an essential member of the HWA team. His top-notch service in the production of construction documents contributes to the success of many of the firm's projects. New Orleans, LA

EDUCATION

Bachelor of Architecture, 1974
Southern University and A & M College
Baton Rouge, Louisiana

COMPUTER SKILLS

MS Office
Various Architectural Software Packages
Adobe Photoshop

KEY EXPERIENCE

Aquarium of the
Americas and
Riverfront Park

Schaumburg
Elementary School,
New Orleans, LA

Dr. Martin Luther King,
Jr. Elementary School
for Science and
Technology,
New Orleans, LA

Medard H. Nelson
Elementary School,
New Orleans, LA

Ernest N. Morial
Convention Center -
Phase III Expansion
New Orleans, LA

Renovations to the
Washington Heights
Housing Development,
Slidell, LA

Renovations of Booker
T. Washington School,
New Orleans, LA



Letter of Interest

Leonard Washington *Lead Designer*

OVERVIEW

As Lead Designer for Hewitt-Washington & Associates, Leonard Washington has coordinated the design efforts for a variety of projects ranging from educational, medical, transportation, commercial, institutional and retail developments. He has extensive experience in architectural design and project management. His careful attention to detail and his attentiveness to the needs of each client make him an excellent team leader for the firm's various design projects.

Mr. Washington coordinated the design of the RTA Vehicle Maintenance and Operations Facility that houses offices and a fleet of 240 buses. He also served as Project Manager - Design for the Information Center at Southern University at Baton Rouge; Dryades YMCA New Facilities.

His work as lead designer for Dr. Martin Luther King Elementary School for Science and Technology has been recognized across the country. The facility has received much acclaim for its state-of-the-art design and its stellar presence within its community.

EDUCATION

Bachelor of Architecture, 1975
Southern University and A & M College
Baton Rouge, Louisiana

COMPUTER SKILLS

MS Office
Various Architectural Software Packages
Adobe Photoshop

KEY EXPERIENCE

Henry C.
Schaumburg
Elementary School
New Orleans, LA

Dr. Martin Luther
King, Jr. Elementary
School for Science
and Technology New
Orleans, LA

Medard H. Nelson
Elementary School,
New Orleans, LA

Augustus C. Blanks
Special Education
Building
Southern University,
Baton Rouge

Renovations of
Booker T.
Washington School,
New Orleans, LA

Total Replacement of
Lincoln Elementary
School for the Arts,
Marrero, LA



Letter of Interest



MUNICIPAL CAPITAL MARKETS GROUP

Municipal Capital Markets Group, Inc. (MCM) is a firm with the inherent flexibility and access to capital to react to market opportunities.

- **Over \$1,500,000,000 in Detention Facility Transactions.**
- **MCM has participated in more Lease Based detention facility transactions than any other firm in the United States.**
- **MCM has participated in more Revenue Based detention facility transactions than any other firm in the United States.**

Municipal Capital Markets Group, Inc. is a licensed broker dealer, regulated by the Securities and Exchange Commission and Municipal Securities Rulemaking Board. The principals of the firm are Fred Cornwall, Michael Harling and James Anderson. The firm was created to capitalize on the backgrounds and experience of its founders by specializing in sectors of the Public Finance Industry that require the expertise of each.

Our goal and market objective is to provide investment banking services to specialty markets that have previously been overlooked or ignored by the old line traditional "Wall Street" firms. All transactions are covered directly by a principal. This way the firm knows that their clients are getting the best service available in the market and this is what we offer you.

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PROJECT CONTACT

Michael W. Harling, *Principal*

Michael W. Harling has been involved in lease, lease-purchase and revenue based financing for the past twenty-five years. His business expertise is in arranging creative funding programs for city, county and state governmental clients who rely on contracts that are subject to annual appropriations. This experience, in working with annually appropriated contracts, is most beneficial, as this is usually the structure of most of our clients' contracts and funding commitments. Mr. Harling has leased and financed all types of equipment and buildings throughout the United States, with contracts ranging from \$20,000 to \$218 million. His expertise in Lease, Lease-Purchase and Revenue Based Financing has been recognized by organizations such as the Governmental Finance Officers Association and National League of Cities seeking his participation in panel discussions on the industry. Mr. Harling has been a key contributor in four "Annual Privatizing Correctional Facilities" conferences on financial trends within the corrections industry.

He has been appointed by the Dallas City Council to the Boards of Directors of the Dallas Housing Finance Corporation, The Southern Dallas Development Corporation and the Dallas City Center Tax Increment Finance District.

Published articles have appeared in *Public Works Financing*, *Corrections Cost Control & Revenue Report*, *Corrections Alert* and *Corrections Forum*.

Letter of Interest

LOUISIANA CORRECTIONAL FACILITIES LEASED BY MUNICIPAL CAPITAL

Madison Parish
Tallulah, Louisiana
260-Bed Parish Detention Center

East Carroll Parish
Lake Providence, Louisiana
646-Bed Parish Detention Center

Tensas Parish
St. Joseph, Louisiana
450-Bed Parish Detention Center

East Carroll Parish
Lake Providence, Louisiana
680-Bed Parish Detention Center

Letter of Interest

Today's Municipal Financing managers are faced with a diverse array of challenges. Across the nation, public officials at the local, county and state levels of government are searching for new resources to expand tight operating budgets to meet the immediate and long-term needs of our communities.

Reductions in federal and state aid are creating a new reality for towns, cities, counties, school districts, hospitals, and many other public authorities. The environment calls for tough decisions, greater self-reliance, and innovative approaches. The demand for alternative financing methods is growing along with the need for equipment and facilities.

Lease Purchase and Project Enterprise financing are some of the most successful methods developed in recent years to address immediate needs for capital improvements and acquisitions to provide for essential services while improving the management of cash flow. The tax-exempt feature of Lease Purchase and Revenue Based financing has proven to be attractive to both borrowers and investors.

Municipal Capital Markets Group, Inc. is a licensed broker dealer, regulated by the Securities and Exchange Commission and Municipal Securities Rulemaking Board. Our finance professionals pioneered lease-financing programs to meet the diverse requirements of borrowers at all levels. Our exclusive MuniLease[®] programs allow state and local governments to acquire essential equipment and facilities in a timely and economical fashion. They are specifically designed to address the cash flow restrictions of municipalities. The extensive experience of our professionals in having structured over \$1 Billion in tax-exempt leases and revenue based detention facility financing ensures quality service and market sophistication for our clients.

Proposed Financing:

As stated above, Municipal Capital Markets Group, Inc. has supplied financing for over \$1,500,000,000 in detention facilities. Our financing proposal will provide for the financing of all costs, fees and expenses required for the financing, land acquisition, design, development, construction, equipping, furnishing and start-up of the Facility.

Letter of Interest

6. Past performance on public projects, including any problems with time delays, cost overruns, and design inadequacies for which the designer was held to be at fault.

HMC LOUISIANA CONTRACTING, LLC:

Attached are profiles from the following Public Projects designed/constructed by HMC:

Facility	Amount of Beds	Duration
Willacy County Immigration and Customs Enforcement (ICE) Processing Center, Raymondville, Texas	2,000 Beds	90 days
Willacy County Immigration and Customs Enforcement (ICE) Processing Center – Addition, Raymondville, Texas	1,086 Beds	5 months
Polk County Detention Center – Phase II, Livingston, Texas	528 Beds	5 months
Giles W. Dalby Correctional Facility Expansion, Post, Texas	576 Beds	7 months
Arizona State 2,000 Bed Minimum Security Facility, Kingman, Arizona	2,000 Beds	12 months
Jack Harwell Detention Center, Waco, Texas	816 Beds	9 months
Big Spring Flightline Detention Facility Special Housing Unit and Dormitory Addition, Big Spring, Texas	386 Beds	9 months

As will be noted from the profiles, HMC is able to deliver projects of similar size to the project being proposed in the time frame required. The six month schedule for this project will not be anything new for HMC. HMC has proven time and time again that it can build projects in time frames most contractors would deem impossible. Once again, without change orders unless the scope of the work increases.

HEWITT-WASHINGTON & ASSOCIATES:

Hewitt-Washington & Associates takes pride in its unique ability to complete projects as scheduled and within budget. As evidenced by several facilities featured prominently throughout the New Orleans community, the firm continually produces aesthetically appealing designs that satisfy their intended function. With a sound reputation and excellent design skills, Hewitt-Washington & Associates remains a firm committed to providing outstanding design services that extend beyond bricks and mortar.

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HEWITT-WASHINGTON & ASSOCIATES (continued)

PARTIAL LIST OF PROJECTS for Hewitt-Washington & Associates

Public Facilities

- Aquarium of the Americas and Woldenberg Riverfront Park (The Bienville Group - A Joint Venture)
- Ernest N. Morial Convention Center Phase III Expansion (Convention Center III Architects – A Joint Venture)
- College of Business and Public Administration (Hewitt-Washington & Associates/John T. Campo Associates, A Joint Venture)
- Renovations to the Washington Heights Housing Development

Educational Facilities

- St. Rose Elementary School Campus
- Henry C. Schaumburg Elementary School
- Medard Nelson Elementary School
- Dr. Martin Luther King Jr. Elementary School for Science and Technology
- Hurricane Katrina Renovations to Dillard University Apartment Complexes
- Total Replacement of Lincoln Elementary of the Performing Arts
- Renovations of Booker T. Washington School

Urban Planning

- New Orleans Neighborhoods Rebuilding Plan – Planning District 6
- Master Plan Study, Southern University Baton Rouge
- Desire Housing Development Master Plan
- Fischer Housing Development Master Plan
- Florida Housing Development Master Plan
- St. Thomas Housing Development Comprehensive Modernization

HWA has not had any problems with time delays, cost overruns, and design inadequacies for which the designer was held to be at fault. The same is true for HMC Louisiana Contracting, LLC.

Letter of Interest

7. Any project-specific criteria as may apply to project needs.

HMC Louisiana Contracting, LLC has a vast array of experience in various detention project needs and requirements which allows our **Design|Build** team to excel in the most strenuous of conditions. Thorough assessment of a project's needs enables us to implement a successful program effectively and efficiently to complete projects **on time and on budget** utilizing a team of qualified team members that work in the corrections industry. As mentioned before and described below, HMC has repeatedly finished short duration projects that many in the industry would have deemed unattainable.

- WILLACY COUNTY IMMIGRATION AND CUSTOM ENFORCEMENT PROCESSING CENTER (2,000 Beds)
 - 90 day mandatory completion timeframe
 - Response to the Federal Governments Homeland Security initiative
 - Massive utility infrastructure, installing miles of water and sewer lines, pump station, effluent quality equipment, water storage tanks, and more
 - Installed extensive voice, data and video conferencing systems to meet Federal security guidelines
 - Erected 10 Sprung® structures and one (1) Administration building
 - Complete intake, processing, medical, dental, kitchen, and security systems



Letter of Interest

- WILLACY COUNTY IMMIGRATION AND CUSTOM ENFORCEMENT PROCESSING CENTER - ADDITION (1,086 Beds)
 - 5 month mandatory completion timeframe
 - Demo of existing kitchen and Administration Building
 - Re-constructed a new Kitchen and expanded Administration areas
 - Added a new separate Administration building
 - Added a new 1,086 bed Medium Security Housing Building
 - Added a new Recreation Building
 - All work was done in conjunction with a fully operational facility with stringent security regulation
 - Installation of security and detention systems



Letter of Interest

- POLK COUNTY DETENTION CENTER – PHASE II
 - 5 month mandatory completion timeframe
 - Addition of 528 beds to comply with Texas Commission on Jail Standards. Housing units were added in two separate areas
 - Addition on 17,000 sf Immigration and Customs Enforcement administrative space, complete with courtrooms and all voice and data cabling
 - All work was done within the secure perimeter of an operational facility
 - Installation of all security and detention systems



- JACK HARWELL DETENTION CENTER
 - 9 month mandatory completion timeframe
 - Constructed a remote video Visitation Building in conjunction with a 816 Bed detention center in McLennan County, Texas
 - Installed raceways and equipment to connect the two remote sites



Letter of Interest

8. **Past and current professional accomplishments, for which opinions of clients or former clients and information gathered by inspection of current or recent projects may be considered.**

As a proven leader in the corrections industry, HMC strives to uphold our reputation from the early conception of a project, through the design stages all the way to final completion of the construction process, leaving a positive image with all of our clients. Being a successful **Design|Build** team member in the corrections industry brings a responsibility to build strong relationships with clients because of the tight niche market we work in on a day to day basis. Our accomplishments are not necessarily measured by award, but through sound referrals from leaders in the correctional market, as well as past and repeat clients. Letters from past customers can be found below.

Hewitt-Washington & Associates is a full service architectural firm that is recognized as one of the leading design firms in the Gulf States Region. Formed in January of 1978, the firm has built a reputation for delivering quality professional service, on time and in budget. The Firm has received local and national recognition for innovative design solutions and it's work has been published in Architectural Record, Times Picayune, Southern Living, and Hanover Publishing Company's publication - "Architecture- State of the Arts in the Eighty's". In addition, the firm has received recognition from the National Organization of Minority Architects and the New Orleans Historic District Landmarks Commission

Hewitt-Washington & Associates served in a planning and co-ordination role as part of the Lambert Advisory Team that was commissioned by the New Orleans City Council to developed Recovery Plans for the flood neighborhoods following Hurricane Katrina. The process covered 11 Planning Districts and involved extensive meetings and collaboration with neighborhood stakeholders, many of whom had evacuated and were displaced because of the storm. The results of that effort were presented to and received the endorsement of the impacted neighborhoods. Subsequently, the Louisiana Recovery Authority (LRA) received and accepted the Plan on November 6, 2006. The plan was eventually made an integral part of the UNOP (United New Orleans Plan). The Plan served as the basis for receiving billions of dollars in Federal funds for the City's recovery effort.

Letter of Interest



Mercurio Martinez, Jr.
Webb County Judge

June 19, 2001

Mr. Kendall Phinney
4130 Bellaire Blvd., Suite 210
Houston, Texas 77025

Dear Mr. Phinney:

Hale-Mills Construction, Inc. has built a 500-bed Adult Detention Facility for Webb County, Texas. The facility is a multi-classification facility consisting of both medium and maximum-security beds. Hale-Mills Construction, Inc. completed this project on time, within budget, and met state and federal requirements as stipulated by regulatory agencies.

Should you need further information please contact me at 956-721-2500.

Sincerely yours,

Mercurio Martinez Jr.

Mercurio Martinez, Jr.
Webb County Judge

1000 Houston St. 3rd Floor • email cojudge@webbcounty.com • P.O. Box 29 • Laredo, Tx 78042
(956) 721-2500 • Fax (956) 726-6906

Letter of Interest



August 4, 2009

Mr. Kendall Phinney
Hale – Mills Construction, Ltd.
2900 Wesleyan, Suite 375
Houston, Texas 77027

Reference: Burnet County Detention Center

Dear Mr. Phinney:

I would like to take this time to express my appreciation to you and your firm for the excellent job you did for Burnet County. Your company completed the Design/Build Construction Management of the 587 detention facility 30 days ahead of schedule and within the original budget provided. Your team displayed professionalism, expertise and hard work to deliver this project to Burnet County in a way that we were extremely satisfied. Any issues that presented themselves during this project were handled in a proficient and expeditious manner to ensure a timely delivery of the project.

The communication through the monthly project meetings kept us informed at all times and enabled the County to seek answers to any questions which were immediately responded to. The entire Design/Build Team worked together to ensure the best possible experience in delivering the project. We would not only be happy to recommend your firm in the future but would be pleased to work with you again.

A handwritten signature in black ink, appearing to read "Bill Neve".

Bill Neve, Commissioner
Precinct 1

A handwritten signature in black ink, appearing to read "Ronny Hilber".

Ronny Hilber, Commissioner
Precinct 3

A handwritten signature in black ink, appearing to read "Donna Klaeger".

Donna Klaeger
County Judge

A handwritten signature in black ink, appearing to read "Russell Graeter".

Russell Graeter, Commissioner
Precinct 2

A handwritten signature in black ink, appearing to read "Joe Don Dockery".

Joe Don Dockery, Commissioner
Precinct 4

Letter of Interest



CITY of HEATH

200 Laurence Drive
Heath, TX 75032
Phone 972-771-6228 • Fax 469-273-4001

May 28, 2004

Mr. Kendall Phinney, President
Hale Mills Construction
4130 Bellaire Blvd. Suite 210
Houston, Texas 77025

RE: City of Heath Municipal Building Project

Dear Kendall,

I wanted to take the time to express my appreciation to you and your firm for the excellent job you did on the recent city hall and department of public safety building expansions. I know this was a difficult job given the fact that it was a remodel, which had to be completed while all of our personnel, remained in the building. Your superintendent Charles Coady did an excellent job of coordinating the various moves required of our staff and was always available if we had a question or an issue.

The fact that you completed the original project scope within the budget and our original schedule is unheard of in the municipal and government building industry. The quality of construction and workmanship was exceptional based on the fact that we have had only one or two minor warranty issues, all of which you have addressed personally and expeditiously. Thank you for patiently leading us through the appropriate process to complete this project in the design/build method of delivery. You have made a believer out of me in this team approach.

Our citizens and staff continuously compliment our expansion and several of our neighboring city's leaders have commented what a terrific municipal complex we now have. Thanks for making the city council and me look good. Please feel free to use me as a reference on future projects. It would be a pleasure to recommend your firm as one that possesses integrity and the highest degree of professionalism. The best place to reach me during the day is at my office at (469) 402-7700.

Sincerely,

A handwritten signature in blue ink, appearing to read "Chris Cuny", is written over the typed name.

Chris Cuny – Mayor
City of Heath, Texas

Letter of Interest



JOHN P. THOMPSON
COUNTY JUDGE

Wednesday, August 30, 2006

Mr. Kendall Phinney
Hale Mills Construction, Ltd.
4130 Bellaire Blvd., Suite 210
Houston, Texas 77025

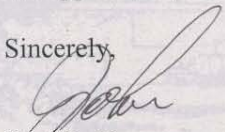
Dear Kendall,

I wish to offer our thanks for a "job well done" by Hale Mills on the development, planning and construction of the 526 bed, IAH Adult Secure Detention Facility in Polk County.

Your experience and professionalism was an important factor in the successful completion of this project. In addition, you and other representatives of Hale Mills went "above and beyond" with our Commissioners Court and the general public to assure that construction of the facility was a positive experience and that the unit was well received in the community.

We appreciate your efforts and commitment.

Sincerely,



John P. Thompson
County Judge
Polk County, Texas

Cc: County Commissioners

POLK COUNTY COURTHOUSE

LIVINGSTON, TEXAS 77351

(936) 327-6813

FAX: (936) 327-6891

HMC
LOUISIANA
contracting LLC

Letter of Interest



AURELIO GUERRA
ACTING-COUNTY JUDGE

County of Willacy

576 W. MAIN STREET
RAYMONDVILLE, TEXAS 78580
OFFICE (956) 689-3393
FAX (956) 689-4817

January 11, 2010

To Whom It May Concern:

Please accept this letter as an endorsement for Hale Mills Construction (HMC).

HMC has constructed in Willacy County our county jail, a Marshal's Service Holding facility, and the largest ICE facility within the United States. These facilities are open and operating and we have not experienced any claims or issues with HMC during our five year history that have not been satisfactorily resolved.

By utilizing HMC's design/ build services, coupled with financing from Municipal Capital Markets Group, we were able to bring beds on-line for ICE and the Marshal's Service on an aggressive timetable which allowed them to meet their needs.

These projects continue to enjoy success with both ICE and the Marshal's service and the impact on the local economy has been of great benefit in both jobs and taxes.

Respectfully,

Aurelio Guerra
Acting County Judge

Letter of Interest

Office of Detention and Removal Operations

U.S. Department of Homeland Security
8940 Fourwinds Drive
San Antonio, TX 78239



**U.S. Immigration
and Customs
Enforcement**

SEP 11 2006

Hale-Mills Construction Company
Phinney Kendall, Owner
4130 Bellaire Blvd.
Houston, TX 77025

Re: Letter of Appreciation

Dear Mr. Kendall:

I would like to express my gratitude and appreciation for your collaboration with the visit of ICE Acting Director John Torres along with Deputy Assistant Director Tim Perry and Acting Chief of Secure Border Initiative (SBI) Tim Robbins and the later visit of Secretary Chertoff and his staff along with Senator Kay Bailey Hutchison and Congressman Mike Pence.

I am very proud and honored to have such an excellent team working on the development of the Willacy Detention Center. This great achievement is attributed to all employees who gave their time, effort and ideas to successfully make this happen.

I applaud your hard work and dedicated efforts and say thank you for helping us move forward with the vision for this Field Office. We have made some huge strides this year and will make more in the coming year. Thank you and congratulations on a job well done.

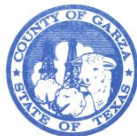
Sincerely,


Marc J. Moore
Field Office Director

www.ice.gov

HMC
LOUISIANA
contracting LLC

Letter of Interest



COMMISSIONER'S COURT

GARZA COUNTY
TEXAS

GILES W. DALBY
County Judge

LEE NORMAN
Precinct One Commissioner

MASON MCCLELLAN
Precinct Two Commissioner

JOHN VALDEZ
Precinct Three Commissioner

ROYCE JOSEY
Precinct Four Commissioner

March 5, 1998

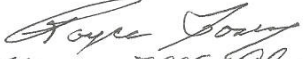
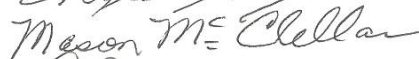

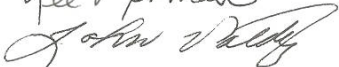
To Whom It May Concern:

Hale Mills Construction recently completed the Construction Management of a 48 bed juvenile detention center for Garza County, Texas. They completed our project thirty days ahead of schedule and about \$100,000.00 under budget.

Hale Mills broad experience in the Construction Management of facilities of this type allowed the Commissioner's Court of Garza County to place complete confidence in their ability to deliver this project in a highly professional manner.

Garza County strongly recommends Hale Mills Construction for the Construction Management of any juvenile or adult secure detention facility, as their experience, budget control abilities and professionalism assure the construction of an excellent project.


Sincerely,
Commissioner's Court of Garza County

806/495-2521

POST, TEXAS 79356

Fax 806/495-2231

Letter of Interest

9. Whether problems as indicated in Sub clause 6 above herein resulted in litigation between the public agency and the person performing professional services, particularly if the designer is currently involved in unsettled litigation with a public agency or has been involved in litigation with a public agency where the public agency prevailed.

Hewitt-Washington & Associates is not involved in any unsettled litigation with a public agency.

10. References- past and current client references.

HMC Louisiana Contracting, LLC (through its affiliate Hale-Mills Construction, Ltd.)					
Company Name	Contact Person	Telephone Number	Project Description	Length of business relationship	Background of Project
Burnet County	Commissioner Bill Neve	(512)715-5233	Burnet County Jail	1 year	89,107 sq. ft. facility, completed Feb. 2009
Polk County	Judge John Thompson	(936) 327-6813	Polk County Criminal Justice Facility	5 years	County Government Office completed in two phases in 2006 and 2007
Garza County	Judge Lee Norman	(806) 495-4405	Garza County Criminal Justice Complex	12 years	Total of 5 facilities
McLennan County	Commissioner Ray Meadows	(254) 757-5064	McLennan County Jail and Visitation Center	2 years	Jail and visitation center

Hewitt-Washington and Associates		
Contact Person	Company	Telephone Number
Mr. Ron Leone	Orleans Parish Public School System	(504) 599-9329
Mr. Robert Cannon	Assistant Vice Chancellor for Facilities Southern University at New Orleans	(504) 286-5295
Mr. Douglas Evans	Executive Director Dryades YMCA	(504) 799-5331
Mr. David Taylor	Assistant Superintendent Jefferson Parish Public School System Facilities Department	(504) 349-8595
Mr. Marvin Butler	Director Slidell Housing Authority	(985) 726-9000

Letter of Interest

11. Capacity for timely completion of the work, taking into consideration the person's or firm's current and projected workload and professional and support manpower.

Both HMC Louisiana Contracting, LLC and Hewitt-Washington & Associates have the capacity and manpower to complete this work within the mandated 6 month schedule. To ensure timely completion of the work, preliminary design work has already begun and HMC has contacted qualified subcontractors to work on this project. The entire team is ready to begin work if HMC is fortunate enough to be selected as the Design|Builder by OPCSO.

12. The nature, quantity, and value of public entity work awarded to both the design and construction components the applicant entity, it being generally desirable to allocate such work among persons who are desirous and qualified to perform such work.

The project profiles that follow demonstrate the nature, value and quantity of correctional work performed by HMC. Hewitt-Washington & Associates will be assisting in all phases of architectural services, code review, permitting and construction administration.



Letter of Interest

Willacy County Immigration and Customs Enforcement (ICE) Facility County Processing Center

2,000 Bed
90 days
Raymondville, Texas

- ★ This project includes 4 Department of Homeland Security courtrooms designed under rigorous design standards for the Executive Office for Immigration Review and associated support space
- ★ 180,000 sq. ft.
- ★ \$50,000,000 Design/Build cost



Project Requirements

- Our **DESIGN/BUILD** Team was chosen after issuance of a RFP by United States ICE
- The project had to be built for a guaranteed contract amount of \$50,000,000 and completed in 90 days

Results

- All phases of the project were completed within a 90 day timeline, including design, construction, permitting and approval by Department of Homeland Security
- Built in a Tier I County to withstand 115 MPH Sustained Winds
- Complied with all local, stated and federal codes and ordinances including but not limited to ADA, public health code, national detention standards, and ACA

Project Profile

- **DESIGN/BUILD** contract structure
- Interior wall comprised of solid grouted concrete masonry units
- Project utilizes state of the art security electronic systems including touch screen control consoles, CCTV cameras, perimeter surveillance, and remote controlled access systems
- Onsite/Video Teleconference Courtrooms
- Kitchen/Laundry
- Recreational Areas
- Water Storage Tank
- Sally port
- Voice/Data Infrastructure
- Office Administration
- Intake Processing
- Medical Administration
- Tele-Health, Tele-Medicine Exam Rooms
- Legal Offices
- Court Rooms
- Dormitories
- ICE Offices

HMC
LOUISIANA
contracting LLC

Letter of Interest

Willacy County Immigration and Customs Enforcement (ICE) Facility County Processing Center- Addition

1,086 Bed
5 months
Raymondville, Texas

- ★ This project consists of an addition to and remodel of the existing Administration Building, a new 1,086 Detainee Housing Building, a new Administration/Maintenance Building and a new enclosed Recreation Building.
- ★ 198,346 sq. ft.
- ★ \$43,172,000 Design/Build cost



Project Requirements

- Our **DESIGN/BUILD** Team was chosen after issuance of a RFP by United States ICE
- The project had to be built for a guaranteed contract amount of \$43,172,000 and completed in 6 months

Results

- All phases of the project were completed within a 5 month timeline, including design, construction, permitting and approval by Department of Homeland Security
- Built in a Tier I County to withstand 115 MPH Sustained Winds
- Complied with all local, stated and federal codes and ordinances including but not limited to ADA, public health code, national detention standards, and ACA

Project Profile

- **DESIGN/BUILD** contract structure
- Interior wall comprised of solid grouted concrete masonry units
- Project utilizes state of the art security electronic systems including touch screen control consoles, CCTV cameras, perimeter surveillance, and remote controlled access systems
- Kitchen/Laundry
- Recreational Areas
- Separation Cells
- Dormitories
- Inmate dining
- Law Library
- Urgent Care
- Tele-Health
- Tele-Medicine
- Exam Room
- ICE Offices
- Exterior inmate Recreation
- Medical Gas Installation
- Dental Operatory Lab
- Voice & Data Cabling

HMC
LOUISIANA
contracting LLC

Letter of Interest

Giles W. Dalby Correctional Facility Expansion

576 Bed
7 months
Post, Texas

- ★ This project consists of an addition of a one-story, 576 bed, secure adult detention facility and new administrative offices
- ★ 61,000 sq. ft.
- ★ \$10,485,100 Design/Build cost



Project Requirements

- Our **DESIGN/BUILD** Team was chosen after issuance of a RFP by the County of Garza Texas
- The project had to be built for a guaranteed contract amount of \$10,485,100 and completed in 7 months

Results

- All phases of the project were completed within a 9 month timeline, including design, construction, permitting and certification by Texas Commission on Jail Standards and Federal Bureau of Prisons
- Complied with all local, stated and federal codes and ordinances including but not limited to ADA, public health code, and national detention standards

Project Profile

- **DESIGN/BUILD** contract structure
- Interior wall comprised of solid grouted concrete masonry units
- Project utilizes state of the art security electronic systems including touch screen control consoles, CCTV cameras, perimeter surveillance, and remote controlled access systems.
- Kitchen/Laundry
- Recreational Areas
- Separation Cells
- Voice/Data Infrastructure
- Office Administration
- Intake Processing
- Medical Administration
- Visitation

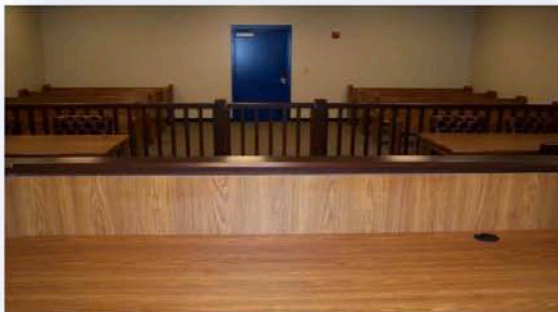
HMC
LOUISIANA
contracting LLC

Letter of Interest

Polk County Detention Center – Phase II

528 Bed
5 months
Livingston, Texas

- ★ This project consists of an addition of a one-story, 528 bed, secure adult detention facility and new administrative offices
- ★ 79,677 sq. ft.
- ★ \$17,644,000 Design/Build cost



Project Requirements

- Our **DESIGN/BUILD** Team was chosen after issuance of a RFP by the County of Polk Texas
- The project had to be built for a guaranteed contract amount of \$17,644,000 and completed in 5 months

Results

- All phases of the project were completed within a 5 month timeline, including design, construction, permitting and certification by Texas Commission on Jail Standards and approval by Department of Homeland Security
- Complied with all local, stated and federal codes and ordinances including but not limited to ADA, public health code, national detention standards, and Texas Commission on Jail Standards

Project Profile

- **DESIGN/BUILD** contract structure
- Interior wall comprised of solid grouted concrete masonry units
- Project utilizes state of the art security electronic systems including touch screen control consoles, CCTV cameras, perimeter surveillance, and remote controlled access systems.
- Kitchen/Laundry
- Recreational Areas
- Separation Cells
- Voice/Data Infrastructure
- Office Administration for ICE
- Dormitories
- Immigration Offices
- Courtrooms
- Voice and Data cabling

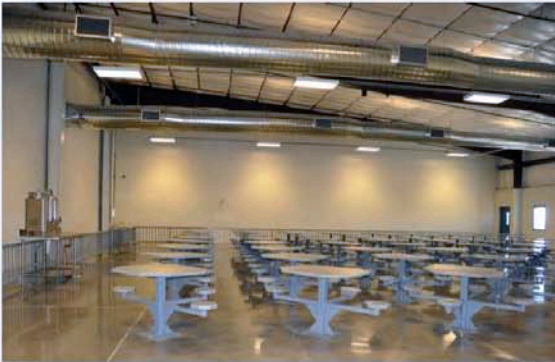
HMC
LOUISIANA
contracting LLC

Letter of Interest

Arizona State 2,000 Bed Minimum Security Facility

2,086 Bed
12 months
Kingman, Arizona

- ★ This project consists of nineteen (19) one story buildings; ten (10) dormitories, one (1) segregation unit; medical building, administrative building, food service building, four (4) program buildings, and one warehouse.
- ★ 469,365 sq. ft.
- ★ \$127,641,000 Design/Build cost



Project Requirements

- Our **DESIGN/BUILD** Team was chosen after issuance of a RFP by the County of Mohave, Arizona
- The project had to be built for a guaranteed contract amount of \$127,641,000 and completed in 12 months

Results

- All phases of the project were completed within a 12 month timeline, including design, construction, permitting
- Complied with all local, stated and federal codes and ordinances including but not limited to ADA, public health code, national detention standards, ACA and Arizona Department of Corrections Standards

Project Profile

- **DESIGN/BUILD** contract structure
- Interior wall comprised of solid grouted concrete masonry units
- Project utilizes state of the art security electronic systems including touch screen control consoles, CCTV cameras, perimeter surveillance, and remote controlled access systems.
- 10 dormitory style buildings, 1 secure cell housing building, 4 program buildings, administrative building, food service/classroom building, medical building, and warehouse building
- Kitchen/Laundry
- Recreational Areas
- Separation Cells
- Voice/Data Infrastructure
- Office Administration
- Intake Processing
- Medical Administration
- Housing Areas
- Visitation
- Wastewater Treatment Plant
- Water Well
- Dental Exam Rooms

HMC
LOUISIANA
contracting LLC

Letter of Interest

13. How do you propose to allocate the construction and design components amongst your team? How do you propose to allocate the construction and design components amongst your team?

Our organization structure starts with HMC Louisiana Contracting, LLC as the **Design|Builder** which is led by Kendall Phinney, one of the owners of the company. Mr. Phinney has been with HMC for 26 years and has been primarily involved in overseeing the majority of the company's **Design|Build** work. Supporting HMC is a team of employees that include design assistance, buy-out, procurement, scheduling, quality control and safety managed as a whole by the Vice President of Project Management, Sean Butler. Keeping all aspects of the project under a single point of responsibility provides fluid sharing of information and coordination between all team members.

Working under the **Design|Builder** will be a host of qualified, experienced Design|Build subcontractors, designers and engineers that have extensive knowledge in their respective areas. Hewitt-Washington & Associates will have general oversight of the design documents from local, state and federal code compliance. HWA will consult with Deborah L. Williams Architecture, LP, which has worked on 30+ **Design|Build** corrections facility projects with HMC. This alliance will allow for understanding of local codes, zoning issues and permitting processes with an experienced local architect while bringing the technical experience of corrections design to the table, as well. The following organizational chart depicts the additional **Design|Build** team member that brings years of fast track correctional experience to the project.



Letter of Interest



Orleans Parish Criminal Sheriff's Office

HMC Louisiana Contracting, LLC

Design|Build
Subcontractors

Hewitt-
Washington &
Associates

Deborah L.
Williams
Architecture

Network
Plumbing

Integrity
Air

A-1
Electric

ISI
Detention

Letter of Interest

14. The Orleans Parish Criminal Sheriff's (OPCSO) requests that the Contractors consider utilizing state and local "Disadvantaged Business Enterprise Program Contractors".

Upon the award of the Project, HMC Louisiana Contracting, LLC will solicit qualified subcontractors utilizing state and local "Disadvantaged Business Enterprise Program Contractors".

In addition, Hewitt-Washington & Associates (HWA) has, for the last several years, been DBE Certified. Prior to Hurricane Katrina in 2005, HWA was certified with the New Orleans Aviation Board and several other local entities. HWA is currently in the process of re-establishing its certification. HWA is a wholly minority owned architectural firm.



Arizona State 2,000 Bed Minimum Security Facility



www.hale-mills.com

2900 Wesleyan, Suite 375
Houston, Texas 77027
713.665.1100
713.665.4944 Facsimile